

# Annual Report **2021**

For the year ended 31 December 2021



**DHB Bank**  
DEMİR-HALK BANK (NEDERLAND) N.V.

# Table of Contents

|  |   |
|--|---|
| Table of Contents                              | ◀ |
| About DHB Bank                                 | ◀ |
| Report of the Supervisory Board                | ◀ |
| Report of the Managing Board                   | ◀ |
| DHB Bank Overview                              | ◀ |
| Corporate Governance                           | ◀ |
| Consolidated Statements                        | ◀ |
| Notes to the Consolidated Financial Statements | ◀ |
| Statements                                     | ◀ |
| Notes to the Financial Statements              | ◀ |
| Other Information                              | ◀ |
| DHB Bank Locations and Contact Details         | ◀ |

|   |    |
|---|----|
| 1. Outline  | 4  |
| <b>REPORT OF THE SUPERVISORY BOARD</b>                      | 5  |
| 2. Proposals to the Annual General Meeting of Shareholders  | 6  |
| 3. Overview of the Supervisory Board                        | 6  |
| 4. Corporate Governance and Compliance                      | 7  |
| 5. Risk Management, Audit and Internal Control Systems      | 7  |
| 6. Strategy   | 9  |
| 7. Financial Performance                                    | 9  |
| 8. Related Party Transactions                               | 10 |
| 9. Self-Evaluation  | 10 |
| 10. Lifelong Learning                                       | 10 |
| 11. Composition of the Supervisory Board and Managing Board | 11 |
| 12. Shareholders, Management, Staff, Clients and Partners   | 11 |
| <b>REPORT OF THE MANAGING BOARD</b>                         | 13 |
| 13. 2021 Highlights   | 14 |
| 14. Shareholders  | 14 |
| 15. Lifelong Learning                                       | 15 |
| 16. Corporate Governance & Risk Management                  | 15 |
| 17. Environment   | 15 |
| 18. Strategy  | 17 |
| 19. Risk Management   | 19 |
| 20. Financial Review  | 19 |
| 21. Organization and Operations                             | 24 |
| 22. Expectations  | 26 |
| 23. Staff   | 27 |
| 24. Shareholders & Supervisory Board                        | 28 |
| 25. Conformity Statement                                    | 28 |
| <b>DHB BANK OVERVIEW</b>                                    | 30 |
| 26. Business Overview                                       | 31 |
| 27. Organizational Overview                                 | 33 |
| <b>CORPORATE GOVERNANCE</b>                                 | 36 |
| 28. Introduction  | 37 |
| 29. Managing Board  | 37 |
| 30. Supervisory Board                                       | 40 |
| 31. Bankers' Oath   | 43 |
| 32. Clients First   | 43 |
| 33. Policies and Procedures                                 | 43 |
| 34. Risk Governance and Management                          | 45 |
| 35. Remuneration  | 51 |
| 36. Dutch Banking Code                                      | 52 |
| <b>CONSOLIDATED STATEMENT OF FINANCIAL POSITION</b>         | 55 |
| <b>CONSOLIDATED STATEMENT OF PROFIT OR LOSS</b>             | 56 |
| <b>CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME</b>       | 57 |
| <b>CONSOLIDATED STATEMENT OF CHANGES IN EQUITY</b>          | 58 |
| <b>CONSOLIDATED STATEMENT OF CASH FLOWS</b>                 | 59 |

|   |     |
|---|-----|
| <b>NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS</b>     | 60  |
| 1. Corporate Information                                  | 61  |
| 2. Basis of Preparation                                   | 61  |
| 3. Summary of Significant Accounting Policies             | 62  |
| 4. Consolidated Statement of Financial Position           | 77  |
| 4.1 Cash and Balances with Central Banks                  | 77  |
| 4.2 Financial Assets and Liabilities at FVPL              | 77  |
| 4.3 Financial Assets at FVOCI                             | 78  |
| 4.4 Securities at Amortized Cost                          | 78  |
| 4.5 Loans and Advances – Banks (Amortized Cost)           | 79  |
| 4.6 Loans and Advances – Customers (Amortized Cost)       | 79  |
| 4.7 Hedge Accounting                                      | 80  |
| 4.8 Property and Equipment                                | 82  |
| 4.9 Intangible Assets                                     | 83  |
| 4.10 Income Tax Assets                                    | 83  |
| 4.11 Other Assets   | 83  |
| 4.12 Due to Banks   | 84  |
| 4.13 Deposits from Customers                              | 84  |
| 4.14 Provisions   | 84  |
| 4.15 Income Tax Liabilities                               | 87  |
| 4.16 Other Liabilities                                    | 88  |
| 4.17 Share Capital  | 89  |
| 4.18 Revaluation Reserves                                 | 89  |
| 4.19 Defined Benefit Obligation Reserve                   | 89  |
| 4.20 Retained Earnings                                    | 89  |
| 5. Consolidated Statement of Profit or Loss               | 90  |
| 5.1 Net Interest Income                                   | 90  |
| 5.2 Net Fee and Commission Income                         | 90  |
| 5.3 Result on Financial Transactions                      | 91  |
| 5.4 Other Operating Income                                | 91  |
| 5.5 Staff Expenses  | 92  |
| 5.6 Other Administrative Expenses                         | 92  |
| 5.7 Net Impairment Charge on Financial Assets             | 93  |
| 5.8 Taxation  | 93  |
| 5.9 Dividends   | 94  |
| 6. Additional notes                                       | 95  |
| 6.1 Commitments and Contingent Liabilities                | 95  |
| 6.2 Related Parties                                       | 95  |
| 6.3 Capital Adequacy                                      | 97  |
| 6.4 Fair value Measurement of Assets and Liabilities      | 98  |
| 6.5 Offsetting Financial Assets and Financial Liabilities | 102 |
| 6.6 Transfer of Financial Assets                          | 103 |
| 6.7 Subsequent Events                                     | 104 |
| 7. Risk Management  | 105 |
| 8. Profit Appropriation                                   | 125 |

# Table of Contents

|  |   |
|--|---|
| Table of Contents                              | ◀ |
| About DHB Bank                                 | ◀ |
| Report of the Supervisory Board                | ◀ |
| Report of the Managing Board                   | ◀ |
| DHB Bank Overview                              | ◀ |
| Corporate Governance                           | ◀ |
| Consolidated Statements                        | ◀ |
| Notes to the Consolidated Financial Statements | ◀ |
| Statements                                     | ◀ |
| Notes to the Financial Statements              | ◀ |
| Other Information                              | ◀ |
| DHB Bank Locations and Contact Details         | ◀ |

|   |     |
|---|-----|
| <b>STATEMENT OF FINANCIAL POSITION</b>              | 127 |
| <b>STATEMENT OF PROFIT OR LOSS</b>                  | 128 |
| <b>STATEMENT OF COMPREHENSIVE INCOME</b>            | 129 |
| <b>STATEMENT OF CHANGES IN EQUITY</b>               | 130 |
| <b>STATEMENT OF CASH FLOWS</b>                      | 131 |
| <b>NOTES TO THE FINANCIAL STATEMENTS</b>            | 132 |
| 1. Corporate Information                            | 133 |
| 2. Basis of Preparation                             | 133 |
| 3. Statement of Financial Position                  | 134 |
| 3.1 Cash and Balances with Central Banks            | 134 |
| 3.2 Financial Assets and Liabilities at FVPL        | 134 |
| 3.3 Financial Assets at FVOCI                       | 135 |
| 3.4 Securities at Amortized Cost                    | 135 |
| 3.5 Loans and Advances – Banks (Amortized Cost)     | 136 |
| 3.6 Loans and Advances – Customers (Amortized Cost) | 136 |
| 3.7 Hedge Accounting                                | 137 |
| 3.8 Property and Equipment                          | 139 |
| 3.9 Intangible Assets                               | 140 |
| 3.10 Income Tax Assets                              | 140 |
| 3.11 Other Assets                                   | 140 |
| 3.12 Investment in Subsidiaries                     | 141 |
| 3.13 Due to Banks                                   | 141 |
| 3.14 Deposits from Customers                        | 141 |
| 3.15 Provisions                                     | 142 |
| 3.16 Income Tax Liabilities                         | 144 |
| 3.17 Other Liabilities                              | 145 |
| 3.18 Share Capital                                  | 146 |
| 3.19 Revaluation Reserves                           | 146 |
| 3.20 Defined Benefit Obligation Reserve             | 146 |
| 3.21 Retained Earnings                              | 146 |
| 4. Statement of Profit or Loss                      | 147 |
| 4.1 Net Interest Income                             | 147 |
| 4.2 Net Fee and Commission Income                   | 147 |
| 4.3 Result on Financial Transactions                | 148 |
| 4.4 Other Operating Income                          | 148 |
| 4.5 Staff Expenses                                  | 149 |
| 4.6 Other Administrative Expenses                   | 149 |
| 4.7 Net Impairment Charge on Financial Assets       | 150 |
| 4.8 Taxation  | 150 |
| 4.9 Dividends                                       | 151 |
| 5. Additional notes                                 | 151 |
| 1.1 Subsequent Events                               | 151 |
| <b>OTHER INFORMATION</b>                            | 152 |
| Independent Auditor's Report                        | 153 |
| Profit Appropriation                                | 160 |
| <b>DHB BANK LOCATIONS AND CONTACT DETAILS</b>       | 161 |

# About DHB Bank

**1. OUTLINE | Demir-Halk Bank (Nederland) N.V. – hereafter referred to as DHB Bank – was established as a commercial bank under Dutch law in 1992. Headquartered in Rotterdam, the bank conducts its activities through locations in the Netherlands, Germany, Belgium and Istanbul. It is a self-reliant and mature organization that possesses all the necessary functions to conduct its operations independently with a total of 120 staff. As of year-end 2021, the bank’s balance sheet size and equity were EUR 1,803.2 million and EUR 240.4 million respectively. The bank’s business overview is presented under the section ‘DHB Bank Overview’ of this annual report.**

Owned by HCBG Holding B.V. (70%) and Türkiye Halk Bankası A.Ş. (30%), DHB Bank has a two-tier management structure, the Managing Board and the Supervisory Board. Both shareholders have equal voting rights proportional to their shares; there are no non-voting shares in DHB Bank, and neither are there shares with no or only a limited right to profit sharing or with a specification of the powers attached to those shares.

HCBG Holding B.V., whose principal business activity is to act as a financial holding company, is 100% owned by Dr Halit Cingilloğlu. In addition to DHB Bank, the holding has 38.5% shares in Access Financial Services IFN S.A. Romania, 37.17% shares in C International (Nederland) N.V., 9.7% shares in C Faktoring A.Ş. in Turkey, and 7.5% in Demir Kyrgyz International Bank O.J.S.C.

Türkiye Halk Bankası A.Ş. (Halkbank), with around EUR 75 billion in balance sheet size, is one of the largest banks by assets in Turkey; its main shareholder is the Turkish Sovereign Wealth Fund with a 75.29% stake, while 24.70% is free float, and the remainder is held by minority shareholders. Halkbank, which has established itself as the leading bank for financing SMEs in Turkey, continues its mission to contribute to the country’s economic development. Halkbank possesses various subsidiaries and affiliated companies in Turkey, mainly in the financial sector, as well as other bank subsidiaries in North Macedonia and Serbia and an affiliate bank in Hungary.

In 2021, DHB Bank continued its operations by creating value for all its stakeholders while living up to its economic and social responsibilities.

| <b>FINANCIAL HIGHLIGHTS</b>          | <b>2021</b>      | <b>2020</b>      |
|--------------------------------------|------------------|------------------|
|                                      | <i>(EUR 000)</i> | <i>(EUR 000)</i> |
| Total assets                         | 1,803,223        | 1,528,193        |
| Loans and receivables – banks        | 152,673          | 157,742          |
| Loans and receivables – customers    | 999,901          | 874,614          |
| Due to banks                         | 209,232          | 126,072          |
| Deposits from customers              | 1,340,914        | 1,145,782        |
| Total equity                         | 240,417          | 247,683          |
| Net interest income                  | 34,989           | 35,379           |
| Net fee and commission income        | 381              | 411              |
| Result on financial transactions*    | (395)            | (803)            |
| Net profit                           | 9,736            | 7,196            |
| Non-performing exposures (NPE) ratio | 3.04%            | 3.14%            |
| NPE coverage ratio**                 | 50.2%            | 61.0%            |
| Solvency ratio***                    | 19.49%           | 22.35%           |
| Number of employees                  | 120              | 112              |
| Number of locations                  | 7                | 7                |

\* The result on financial transactions represents mainly the cost of swap transactions (that are not designated for hedge accounting purposes) conducted by the bank for funding its loans in USD denomination.

\*\* Collateral values are taken into account in the calculation of NPE coverage ratio.

\*\*\* The solvency ratios exclude the annual net profits for the respective years and foreseeable dividend.

- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀

# REPORT OF THE SUPERVISORY BOARD

# Report of the Supervisory Board

We are pleased to present the report of the Supervisory Board (SB/the Board) and the consolidated financial statements of DHB Bank for the year ending 31 December 2021.

These consolidated financial statements were prepared by the Managing Board (MB) and have been audited by Deloitte Accountants B.V. The external auditors' unqualified opinion and report are attached to the annual accounts.

## 2. PROPOSALS TO THE ANNUAL GENERAL MEETING OF SHAREHOLDERS

**W**e propose to the annual General Meeting of Shareholders (GMS) to adopt the consolidated financial statements for 2021 and to adopt the proposal for the appropriation of the financial result.

In line with the recommendations of the supervisory authorities to banks as part of the corona pandemic related precautionary measures, the bank's net profits for the financial years of 2019 and 2020 were initially retained, while, in line with their subsequent recommendations, the EUR 15.7 million net profit of financial year 2019 was distributed to the shareholders in two phases within 2021, namely EUR 2 million in February 2021 and EUR 13.7 million in October 2021.

In the same context, against the backdrop of the global economic recovery while closely monitoring the impacts of the Russia-Ukraine war on the external environment and rising interest rates due to sharp increases in inflation globally, taking into account DHB Bank's high liquidity and strong capital buffer and flexible asset composition that provides comfort against further possible negative developments, upon the proposal of the Managing Board, we recommend to the shareholders to distribute the net profits of financial years 2020 and 2021 as dividend.

We also propose to the GMS to discharge the Managing Board from liability with respect to its management of the bank's activities pursuant to Article 23, clause "d" of the

Articles of Association (AoA) of the bank. Similarly, pursuant to Article 23, clause "e" of the AoA, we propose to the GMS to discharge the Supervisory Board from liability with respect to its supervision of the bank's activities.<sup>1</sup>

## 3. OVERVIEW OF THE SUPERVISORY BOARD

DHB Bank's Supervisory Board, consisting of six members, is organized as a body with collegial working practices. Its members have complementary and diverse qualifications as well as specific individual expertise in various banking fields.

The SB considers the benefit of all DHB Bank's stakeholders its guiding principle and oversees that the bank creates added value by providing appropriate services to its clients. The regulations that were introduced in the banking sector over the past decade continued to require great effort on the part of the MB and the SB so as to align the bank's activities accordingly, and to keep the stakeholders informed timely and comprehensively.

To this end, as part of its working schedule, the SB regularly meets with the MB. The SB convenes pursuant to a meeting schedule determined before the beginning of each year. Until 2020, in-person meetings were held at least 5 times per year, and separate teleconferences were usually being organized once or twice per month for credit matters and any urgent agenda items. The corona outbreak changed the working paradigm globally. Accordingly, DHB Bank continued to exclusively use video conferencing tools for the SB meetings in 2021, except one occasion when

<sup>1</sup> The recommendation and proposals of the SB were unanimously approved by the annual General Meeting of Shareholders on 12 May 2022.

they met in person in October 2021. All these meetings are being attended by all the SB members and MB members, barring a few negligible exceptions.

The main matters discussed during the SB meetings usually include the regulatory, financial and economic environment and requirements, the bank's business model and overall strategy, budget, financial developments, risk appetite and risk management, compliance, and credit matters. The bank's organization, including succession planning, is another subject of attention for the SB.

These topics, along with other bank-specific subjects, were covered extensively in the regular management reports as well as in the reports of the second line of defence units, including the Risk Management Department and the Compliance & Legal Department, and the reports of the internal and external auditors.

The SB fulfils some of its responsibilities via committees, namely the Advisory Committee on Credits, the Nomination & Remuneration Committee, the Related Party Transactions Committee and the Risk & Audit Committee. More information on the SB, its composition and functioning, including the duties of the committees, their composition, and the main discussion items, are provided in the section Corporate Governance of this annual report.

## 4. CORPORATE GOVERNANCE AND COMPLIANCE

Appropriate corporate governance is of great importance to any institution, and it is explicitly codified and implemented at DHB Bank in accordance with the rules and regulations introduced in the past decade. The Dutch Corporate Governance Code is not applicable to DHB Bank because it is not a listed company. However, the bank has adopted the Code's relevant requirements, including provisions related to internal risk management, compliance and internal audit. A dedicated 'Corporate Governance' section in this annual report comprehensively explains the respective practices at the bank.

In 2021, the SB and its committees continued to closely monitor compliance with regulatory requirements. Wwft (Money Laundering and Terrorist Financing Prevention Act) as well as DNB's "Best Practice on Tax Integrity Risk" have led the bank to devote substantial attention to the related stipulations.

Based on thematic examinations that the Dutch Central Bank (De Nederlandsche Bank – DNB) conducted in 2018 and its report in early 2019 with respect to KYC and AML matters, the MB embarked on an extensive project to strengthen the compliance framework, including the subjects of systemic integrity risk analysis (SIRA), customer due diligence (CDD) documentation, transaction monitoring and reporting. Taking into account the increasing regulatory requirements and supervisory standards, the MB had chosen to work in consultation with professional third parties on a number of selected topics to strengthen the bank's compliance in all aspects, using the three lines of defence model. The SB is very pleased to observe significant improvement in the overall compliance environment of the bank. Progress in the implementation of the improvement plan, which was monitored by the SB and periodically shared with DNB, was completed in the last quarter of 2021. These improvements were also validated by an acknowledged third party.

DHB Bank has continued to be in full compliance – in both text and spirit – with the stipulations of the Future-oriented Banking (FoB) guidance that was introduced in the Netherlands by the Dutch Banking Association in 2015. FoB comprises a social charter, an updated Banking Code and rules of conduct associated with the bankers' oath; it is intended to achieve an ethical, customer-oriented and sustainable banking sector in the Netherlands. The SB stands behind the guidance and stipulations of this package and supports DHB Bank applying these in its activities. Detailed information on the bank's application of the Dutch Banking Code is provided on the bank's website.

DHB Bank also follows naturally the guidelines of DNB and EBA on all the relevant subjects to its operations and applies them to the extent possible in the framework of proportionality principle. A specific and recent subject in this context is the management and supervision of Environmental, Social and Governance risks, which is welcomed by the SB that will closely watch the bank's initiatives on measuring and monitoring climate & environmental risks as part of a broader ESG agenda.

## 5. RISK MANAGEMENT, AUDIT AND INTERNAL CONTROL SYSTEMS

The effectiveness of DHB Bank's internal risk management and control systems is an important area of interest for the Board. The primary function of the Risk and Audit Committee (RAC), whose members have sound knowledge of and

experience in risk management, audit and internal control, is to monitor the effectiveness of the related systems.

The periodic meetings of the RAC are also attended by the MB members, by the heads of the Internal Audit, Compliance & Legal, Credits, Risk Management and Information Security departments as well as the representatives of DHB Bank's external auditors, Deloitte Accountants B.V. Although not required, SB members who are not members of the RAC also routinely participate in RAC meetings as observers; this practice ensures that all the members are adequately informed on all the risk related subjects of the bank and thus facilitates decision making on risk management matters.

Subjects regularly reviewed during RAC meetings are financial reporting, matters related to internal audit findings and recommendations, internal control systems and risk appetite, risk management policies and practices, regulatory correspondence, credit portfolio risk reports, corporate governance and its applications, compliance, the assessment of the bank's risk appetite and its risk profile in various risk dimensions, financial control and information security as well as possible incident reports. The external auditors' periodic reports also constitute an agenda item of the RAC, as does following up on the recommendations of the internal and external auditors.

The risk appetite of the bank as proposed by the MB and approved by the SB covers various risk dimensions including capital adequacy, liquidity, credit risks and concentration, climate risk, market risks, operational risk, IT and information security, integrity and reputation risk, as well as compliance with regulations. For each risk type, the risk appetite is aligned with DHB Bank's business model and strategy, and with its respective expertise and experience. Risk appetite statements have been continually adapted to bank-specific and general regulatory requirements and to the developments in the environment. In line with DNB's recommendations in their regular on-site-inspection on credit risk in 2020, the bank further enhanced its credit risk management practices; in parallel, improvements have been made in the bank's Risk Appetite Statement ("RAS") 2021 and RAS 2022, including increased granularity in risk sub-dimensions in general as well as integrity risk and climate related risk dimensions, as well as in actions for risk mitigation in case of need. Periodic assessments by the Risk Management Department, which were reviewed by the RAC, showed that the bank's risk profile generally remained within the risk levels established in the RAS throughout 2021, and that any (temporary) deviations were adequately reported and addressed.

The independent organizational position of the Risk Management Department, Compliance & Legal Department and Internal Audit Department, which all have direct access to the RAC, also ensures effective control in the respective fields and supports these departments' independence.

The Advisory Committee on Credits (an SB Committee) regularly assessed and provided advice on the credit proposals brought forward by the Credit Committee in line with the adopted credit granting authority procedure of the bank in 2021.

In terms of risk absorption capacity, DHB Bank continues to have a robust capital buffer by international standards, to weather unexpected crises. A sticky retail deposit base, combined with the bank's liquid assets and the short average duration of the loan portfolio, enables DHB Bank to withstand possible liquidity squeezes in the market under plausible stress scenarios. This position is a result of and is supported by the bank's internal capital adequacy assessment process (ICAAP) and its internal liquidity adequacy assessment process (ILAAP). As a result of the supervisory review and evaluation process (SREP) in the 2021 cycle, DNB supervisors set the capital requirements for the bank in the framework of its operations and the geographical distribution of its assets.

The bank's Recovery Plan sets out the possible key measures to be taken by DHB Bank in case of a near-default scenario – without assuming the availability of publicly funded support – in order to emerge from a severe crisis independently and with its core business intact. Guidelines published by EBA on this subject are taken into account in drawing up the Recovery Plan. The SB and RAC consider that the measures envisioned therein to provide adequate comfort regarding the preparedness of the bank against possible severe crises.

The SB closely oversaw matters pertaining to the Covid-19 outbreak and its potential impact on the bank, all the while confidently observing once more the bank's flexibility in adapting to challenges of different nature as proven throughout its history. The strong liquidity position and capital base of the bank has provided additional comfort with respect to the potential impact of measures implemented throughout the globe in efforts to contain the respective pandemic and their economic consequences. The SB is pleased to observe that the home-working environment implemented throughout the bank proved very efficient and did not cause any interruption in the bank's operations and services.



The SB values the bank's prudence concerning sound operations and active risk management. The SB also appreciates the constructive and effective dialogue that the SB has established with DNB. The SB members effectively interacted with DNB delegates in their annual meeting in 2021 to discuss regulatory and financial matters in relation to DHB Bank.

## 6. STRATEGY

The SB monitors the development regarding the bank's business and the manner in which the MB implements the long-term value creation strategy. This is accomplished through SB meetings and reports prepared by the MB.

In the past years, the MB had developed and implemented certain measures to further streamline the bank's organizational structure and reduce its cost base. These measures yielded positive results without affecting the business model of the bank and its risk appetite, and helped maintain the bank's profitability in a continuing negative/zero benchmark interest rates environment with increasing direct and indirect regulatory costs.

The SB and MB are in consensus that no immediate significant changes are required to the bank's core strategy. The latter is focused on traditional banking; that is, principally retail deposits funding mostly wholesale lending to prime corporates and banks – predominantly in the European Economic Area – as well as a relatively small fully insured retail loan portfolio in Belgium that is planned to grow. The SB, the MB and the shareholders are in agreement on the strategic direction of DHB Bank with gradual diversification commensurate with the bank's competences.

The SB also monitored the bank's continued adherence to the requirements of the Policy Rule on Maximizing the Deposits and Exposures Ratio under the Act on Financial Supervision. This had guided the bank to expand more in the European Economic Area over the past years. The SB appreciates the MB's intensive efforts for meeting and exceeding the relevant asset and liability diversification targets and furthering the bank's position and prospect in this context. In 2021, intensive commercial activities with sound operations and active risk management, supported by careful policy development and implementation, have continued to bring about a generally satisfactory performance of the bank.

The SB considers strategy review a continuing process that requires regular attention under changing market circumstances. The SB will continue its oversight over the business model and activities of the bank on the basis of sound risk parameters, including strong solvency and liquidity levels in compliance with all the regulatory requirements and in alignment with the approved 2022 risk appetite statement.

## 7. FINANCIAL PERFORMANCE

In the challenging and demanding environment of the past years, DHB Bank has succeeded in maintaining its sound business profile, even with a higher level of liquidity and capital adequacy, with clear-cut directions and working principles to focus on asset quality rather than higher profitability. Intense regulatory and supervisory requirements, coupled with a low yield environment, continued in 2021, while the negative economic implications of the pandemic have started to be reversed in the course of 2021. The SB assesses the bank's performance as satisfactory given the extraordinary circumstances of the year.

Over the years, DHB Bank has shifted its focus to the EEA (close to 80% of the balance sheet) and significantly limited its exposure to Turkey (less than 10% of the balance sheet). The bank carried very high liquid assets and retained strong solvency throughout the year as a precautionary stance and continued to maintain a reasonable NPE ratio, considering the delayed effects of the pandemic on some sectors. The SB regards this performance, which was delivered thanks to DHB Bank's strong risk management principles, its overall organizational governance, its operational structure, and its flexibility in quickly adapting to environmental changes, as satisfactory.

The SB has continued to closely monitor the political, financial and economic developments in the Eurozone and in Turkey, along with the bank's general exposures and investment profile in terms of size, borrower segments and geographical coverage. The significant depreciation of the TRY against hard currencies, deteriorating macro-economic indicators and the political developments in Turkey over the past few years – and mainly in 2021 – were a particular attention area for the SB members as well; the Board appreciates DHB Bank's capability to swiftly adjust the asset composition and the MB's prompt action where needed.

During 2021, DHB Bank was in frequent dialogue with DNB concerning regular supervisory subjects but also special topics such as compliance, credit risk management, liquidity, and market risk. The SB closely followed the outcomes of these supervisory initiatives that prompted the bank to further refine its policies, methodologies and practices.

## 8. RELATED PARTY TRANSACTIONS

The Related Party Transactions Committee (RPTC) of the SB, consisting of two independent SB members, reviewed occasional transactions that the bank concluded with related parties in the ordinary course of business in 2021 and informed the SB accordingly. The SB members related to the shareholders do not participate in voting on the proposals involving their own group to avoid (the appearance of) conflict of interests. This working principle, combined with other policies, is an important building block for the prevention of potential (appearance of) conflict of interests.

## 9. SELF-EVALUATION

The SB members annually provide the chairman of the SB with a written self-evaluation of their performance in relation to their functions in the bank. The scope of this evaluation is comprehensive, including the involvement and contribution of each member, their cultural fit, their self-development, the effectiveness of the lifelong learning, and the relationship between the Supervisory Board and the Managing Board and the pursuit of the bank's interests.

In addition to these self-evaluations, according to the Supervisory Board Policy, the functioning of the SB is evaluated under independent supervision once every three years. Based on the members' self-assessments and individual interviews conducted with an external party expert on corporate governance as a facilitator, the independent evaluation of the SB took place in the last quarter of 2020. The outcome of this evaluation, which was positive overall, was discussed in detail among the members with the facilitator in a special session in December, and subsequently with the MB members in January 2021, and was concluded in March 2022 by reviewing improvements related to self-identified recommendations.

Both the self-evaluations and external assessment enable the SB members to examine their own and each

other's views on the functioning of the Board. The SB is of the opinion that these evaluations strengthen the cooperation within the Board and help the members adapt to the continually changing banking environment by providing an additional open and congenial discussion platform.

Through the Nomination & Remuneration Committee, the SB evaluates both the functioning of the MB as a whole and that of the individual MB members, including the achievements of their individual and collective targets.

## 10. LIFELONG LEARNING

DHB Bank has in place a policy covering the framework and implementation of lifelong learning, which is a permanent agenda item of the chairman and SB members. Parallel to the Lifelong Learning Program 2021, all the SB members in office – and the MB members – took part in learning sessions organized during the year under review. In the four sessions that were facilitated by external consultants in the form of videoconference, the subjects covered were:

- Upcoming regulations related to banking
- Sustainable Finance (ESG/sustainable finance, timelines, regulatory expectations, guidance for DNB questionnaire, impacted business units, governance models...)
- Guardian Report - AML Shortcomings at a Dutch Bank
- Compliance Session on Integrity Risk AML CTF

The SB considered these sessions valuable for enhancing the expertise of its members.

The SB is of the opinion that these learning sessions, combined with their professional background and experience, also helped the SB and the MB members to continue fulfilling the expertise requirements developed by DNB in the exercise of their functions.

The SB is also pleased to having received presentations directly from the managers of the bank's Operations Department, Information Technology Department and Information Security Department on separate occasions concerning these departments' activities, including their specific responsibilities.

The SB members are also allocated with a budget to follow individual trainings or events in this respect as well, which they can make use of according to their personal requirements.

## 11. COMPOSITION OF THE SUPERVISORY BOARD AND MANAGING BOARD

There has been no change in the composition of the Supervisory Board in 2021.

Although there has not been any change in the composition of the MB, as from 1 January 2022, Mr Okan Balköse assumed the role of the Chairman of the MB as part of the succession planning. In addition, the Managing Directors' primary areas of responsibilities have been slightly tuned to reflect a more clear-cut division from a three lines of defence perspective.

For details on the background of the SB (and MB) members, please refer to the Corporate Governance section in this annual report.

## 12. SHAREHOLDERS, MANAGEMENT, STAFF, CLIENTS AND PARTNERS

We would like to thank our shareholders for their continuous commitment towards the bank since its establishment and particularly during the past years' globally volatile environment. Dr Halit Cingilloğlu as the ultimate beneficiary owner of HCBG Holding B.V. and Türkiye Halk Bankası A.Ş. as our valued shareholders, have continued to support DHB Bank in the reporting period under review. The SB's open and constructive dialogue with the shareholders will continue in 2022 concerning the bank's strategic activities, in the interests of all stakeholders.

We express our appreciation for the dedication of DHB Bank's management and staff in ensuring a sound operational set-up in a difficult year and thank them for their overall performance during the year under review in a challenging economic and regulatory setting under corona pandemic conditions.

Finally, we would like to thank all our clients and partners for the confidence they continue to place in DHB Bank.

Rotterdam, 12 May 2022

**Frederik-Jan Umbgrove** (*Chairman*)

**Nesrin Koçu-de Groot**

**Maarten Klessens**

**Onur Bilgin**

**Ariel Hasson**

**Kemal Cingilloğlu**

- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀



*From left to right:*  
**Frederik-Jan Umbgrove, Kemal Cıngıllıođlu, Nesrin Kođu-de Groot, Ariel Hasson, Maarten Klessens**  
(Onur Bilgin not pictured).

- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀

# REPORT OF THE MANAGING BOARD

# Report of the Managing Board

## 13. 2021 HIGHLIGHTS | DHB Bank's balance sheet closed the year 2021 with EUR 1,803.2 million, representing a moderate (18%) increase compared to the previous year. Despite gradual rebound in EEA, high liquidity and high solvency were continued to be maintained as a reflection of asset & liability management preferences under the corona pandemic conditions and measures - as a precautionary positioning of the MB.

**O**n the asset side, cash was 75% higher than the previous year (by EUR 165 million with EUR 384 million in total), representing on average 17% of total assets throughout the year. Other than corporate loans that were selectively increased by 18% (EUR 131 million) in the same economic rebound context, all the other classes were either reduced, except securities that maintained their level.

The increase in the balance sheet was deliberately driven mainly by increase in retail deposits (by EUR 166 million, or 16%). Bank borrowings were also higher than the previous year (by EUR 83 million, or 66%).

DHB Bank has a 100% dividend distribution policy, as long as regulatory requirements are met while market conditions and the bank's financial standing also allow. The bank followed the recommendations of supervisory authorities towards the banks in general in 2020, and accordingly had refrained from distributing both the 2019 and 2020 net profits to its shareholders. As covered further below, the EUR 15.7 million net profit of financial year 2019 was distributed to the shareholders in two parts within 2021, which resulted in the equity being slightly lower than end-2020 by 3%.

In line with the principle of following active asset & liability management also in 2021 while operating within the boundaries of the risk appetite, the bank closed the year with a EUR 12.9 million operating profit before tax. Despite the high cash maintained throughout 2021, this is higher than the previous year. Combined with slightly higher total operating income and total operating expense, coupled with no impairment charges, the 2021 profit after tax amounted to EUR 9.7 million compared with EUR 7.2 million in 2020.

On the operational side, DHB Bank had immediately switched to home-working mode early 2020 due to

the outbreak of corona pandemic in order to protect its employees' well-being while also arranging ICT facilities to ensure the continuity of the usual operations and customer services successfully without disruption. The same working mode was maintained in 2021 too by not compelling the employees to come to the offices due to the spread of new virus variants as well as governmental measures that were implemented in 2021. As in other institutions worldwide, video conferencing continued to be a feature of the organization for all kinds of meetings.

Overall, the Management is pleased to have steered the bank again through an extraordinarily difficult period unscathed.

## 14. SHAREHOLDERS

The MB values the shareholders' commitment to the bank since its establishment as demonstrated, among others, by occasional capital injections and profit retentions as per the recommendations of the supervisory authorities. The MB members would like to extend their sincere appreciation for the shareholders' continued support in 2021.

Thanks to its strong capital position, DHB Bank had started to distribute 50% of annual net profit as dividend since 2012, and 100% since 2016. The MB assesses the current capital position of the bank as very strong, allowing to continue distributing dividend. However, in line with the then prevailing recommendations of the ECB and of DNB, despite possessing the financial strength to distribute dividend, the MB had proposed to retain the entire net profit of 2019 and 2020 in the bank for reconsidering dividend distribution depending on new supervisory guidance. In line with the bank's dividend policy and subsequent

recommendations, DHB Bank distributed the EUR 15.7 million net profit of 2019 in 2021, namely EUR 2 million profit in February 2021 and EUR 13.7 million in October 2021. The Managing Board proposed also in 2021 maintaining the 2020 net profit in the equity in order to consider this later as another indication of cautious positioning.

The global economic recovery, coupled with positive outlook and improved pandemic conditions was impacted by the Q1 2022 Russia-Ukraine war. Besides the humanitarian aspect, this war disrupted global balances in terms of energy and food prices, which, in turn, fuelled inflation with rising interest rates. As also discussed in the relevant sections of this report, considering the bank's high solvency, strong liquidity as well as the short maturity of assets that gives the bank flexibility to adjust its asset composition swiftly, and the significantly reduced Turkish exposure - including no expectation of any material asset quality issues regarding Russia and Ukraine related developments - the MB is confident that DHB Bank's financial position would comfortably withstand any possible deterioration in the external environment. Accordingly, the MB proposes 100% dividend distribution from the 2020 and 2021 net profits, and assesses the bank's ability to distribute dividends as a continued validation of DHB Bank's solid financial standing.

Halkbank and DHB Bank had in place for quite some time a liquidity standby agreement in order to create a contingent liquidity facility for DHB Bank to weather even a very severe deterioration of market liquidity as a precautionary measure against a severe stress scenario. This agreement, which was extended for one more year till February 2023, allows DHB Bank to rely upon an immediate cash support from Halkbank. At the request of DHB Bank, the subject amount was reduced from EUR 75 million to EUR 25 million, as the facility has never been used since its signing. The MB would like to extend their gratitude to the management of Halkbank for this long-term support.

The Managing Board members continued to consistently inform the shareholders about important developments in the bank in the course of 2021, via video-meeting, presentation, and other communications.

## 15. LIFELONG LEARNING

The chairman of the MB, with inputs from his fellow Managing Board members, sets an annual lifelong learning program for the MB at the beginning of each year. The MB

members, in this framework, jointly or separately attended several courses, forums, workshops and similar events on a wide range of subjects such as GRC, AML/CTF regulations, tax integrity, ESG, ethics, upcoming regulations, to name a few.

The MB is of the opinion that lifelong learning sessions in 2021 reinforced the already extensive knowledge base of its members and their ability to adapt to the ever-changing banking environment.

## 16. CORPORATE GOVERNANCE & RISK MANAGEMENT

In order to keep the Report of the Managing Board concise and focus on developments/explanations related to the financial year 2021, corporate governance applications and the risk management set-up of DHB Bank are presented in this annual report under the section 'Corporate Governance'.

## 17. ENVIRONMENT

Traditionally, economic, financial and (geo) political developments in the European Economic Area (EEA) and Turkey define the main operating environment of the bank. The corona pandemic had severe implications for both like in all countries worldwide, which was reversed in 2021 but still necessitated caution on the part of the MB due to possible delayed implications on some sectors and varying degrees of recovery on some others.

This was coupled with rigorous regulatory requirements that continued to prevail in 2021.

### Economic & Financial Environment

#### EEA

The economic environment in the EEA, where the bank has close to 82% of its assets, manifested a strong rebound at different degrees across the bloc, but did not have any particular negative or positive impact on the bank's operations owing to the niche positioning of DHB Bank.

On the financial front, the European Central Bank's policy of low/negative interest rates continued, thus causing downward pressure on almost all types of yields in DHB Bank's asset generation activities.

Considering the magnitude of its exposures in the EEA, DHB Bank will continue to diligently monitor the political, economic and financial developments in this region.

## Turkey

Turkish exposure used to represent a major part of the bank's assets in the past. It was continually reduced over the years and came down to below 10% of the balance sheet at the end of 2021.

Several developments in the country starting in 2018, such as the accelerated depreciation of the lira, the deterioration in macro-economic indicators and the ensuing economic and financial difficulties, including unorthodox financial policies of 2021, as well as geopolitical tensions in the region that led the major rating agencies to again further downgrade the country's rating that was in the sub-investment grade category. All of this prompted DHB Bank to continue further limiting its Turkish exposure. Accordingly, as a general strategy, DHB Bank does not intend to exceed Turkish exposure at more than 20% of the balance sheet - unless economic recovery would be visible - while, as of the writing date of this report, the decision was not to exceed the year-end 2021 level. Against this backdrop, it is also important to underline that the exposures of the bank in the country are to renowned and high credit-worthy banks and companies with strong financials.

## Global

As of the writing date of this report, the Russia-Ukraine war erupted, with implications on a global scale, which is poised to affect many of the economic and political circumstances of the world.

DHB Bank does not have direct exposure to Russia and an approximate EUR 8 million exposure to Ukraine as of 31 December 2021 (reduced to EUR 6.3 million as of April 2022 thanks to collections), which is guaranteed by the borrower's strong parent entity outside Ukraine. The initial impact assessment made on the overall portfolio indicates that DHB Bank does not expect material direct negative impact in its asset quality due to Russia-Ukraine related developments.

Depending on developments and possible escalation of the conflict, considering the relatively short term asset structure which gives pricing and liquidity flexibility to the Bank to adjust the bank's asset composition and increase its already high liquidity, and reduce risk weight accordingly.

Floating rate structure of corporate loans is an additional mitigation for the increased interest rate environment which might even contribute positively to the Bank due to potential increase in margins.

## Regulatory & Supervisory Environment

The most significant regulatory requirements with implications for the activities of the bank are i) the Policy Rule on Maximizing the Deposits and Exposures Ratio under the Act on Financial Supervision (the Business Model Policy Rule), and ii) the Policy Rule on the Treatment of Concentration Risk in Emerging Countries (the Country Concentration Policy Rule). In summary, they guide Dutch banks towards more anchorage in the EEA and impose a higher capital charge for some exposures in the emerging markets. DHB Bank fully adheres to these regulations.

In 2021, the Dutch Central Bank (De Nederlandsche Bank – DNB) initiated or followed up on a number of supervisions and system-wide thematic examinations (some via self-assessments or questionnaires), namely: monthly loan reporting, interest rate benchmarks, integrity risk questionnaire, readiness questionnaires related to the T2-T2S consolidation project, asset/liability management, reports related to Single Customer View Policy Rule for DGS, questionnaires related to the Eurosystem Collateral Management System, outsourcing arrangements, remuneration data on high earners, and data for the amounts covered under the Dutch Investor Compensation Scheme. Regular periodical calls were also organized between the bank and DNB on the courses of business, including financial matters, aside the regular annual meeting that was organized to discuss general matters related to the bank and supervision. DNB also had an annual meeting with the head of Internal Audit and with the external auditors separately as a routine practice.

Based on thematic examinations that DNB conducted in 2018 and its report in early 2019 with respect to Anti Money Laundering matters, the MB initiated an extensive project to strengthen the bank's compliance framework, with a focus on customer tax integrity risks, including the subjects of systemic integrity risk analysis (SIRA), customer due diligence (CDD) documentation, transaction monitoring and reporting. Triggered by the increasing regulatory requirements and supervisory standards, Management opted to work in consultation with professional third parties on a number of selected topics to strengthen the bank's compliance in all aspects, using the three lines of defence model.



Significant efforts have been placed in these endeavors by all the layers of the bank, and the MB is very pleased to observe that substantial improvement has been achieved. The respective improvement project, which was successfully completed in the last quarter of 2021, has been subject to periodical as well as ultimate validation by a reputable external party; it has also been shared with DNB on a periodic basis throughout the year as well as upon its completion. DNB positively assessed the bank's respective endeavors. Going forward, the MB will continue treating compliance as a very important topic, working on further improvements, where needed, in the framework of Wft (Financial Supervision Act) and Wwft (Money Laundering and Terrorism Financing Prevention Act).

In 2020, DNB had shared their findings from an on-site-inspection (OSI) that they had conducted on credit risk. The MB has developed an improvement plan in this respect, which was acknowledged by DNB and was completed in the last quarter of 2021, with the positive assessment of DNB. Management is confident that the bank's credit risk management framework has a good track record, as evidenced by the low credit loss that DHB Bank reported throughout the years since its establishment, and believes also that the improvements implemented under this plan further refined the bank's credit procedures going forward.

DHB Bank timely completed its annual Internal Capital Adequacy Assessment Process (ICAAP) and Internal Liquidity Adequacy Assessment Process (ILAAP) in the first quarter of 2021 by extending their coverage, including possible pandemic-related adverse developments, the bank's operational readiness and resilience under stressed circumstances, focus on identifying measures that could help the bank to handle the current challenges in various risk areas. As a result of the supervisory review and evaluation process (SREP) in the 2021 cycle, the bank adopted certain adjustments in its capital requirements in relation to its operations and the geographical distribution of its assets.

DHB Bank is in compliance with all the regulatory capital adequacy ratios as well as with the liquidity coverage ratio (LCR) and the net stable funding ratio (NSFR). Considering the economic environment, DHB Bank continued to maintain a high liquidity level in the form of cash balances and ECB eligible securities.

Since 2016, Dutch banks pay ex-ante contributions to the Deposit Guarantee Scheme (DGS). The amount of an individual bank's contribution is calculated as a function of its risk profile and the amount of guaranteed deposits held

at the bank. In line with the supervisors increasing attention, the bank has fully complied with DGS reporting obligations in terms of coverage and timing.

The Single Resolution Mechanism aims at alleviating the impact of failing banks on public funds by accumulating a Single Resolution Fund (SRF) over a transition period. DHB Bank started to contribute to this fund at the end of 2015, albeit with a small amount.

## Climate

An important global development is the greater attention placed on climate related risks and the EU supervisors – among others - embracing the idea for the contribution of the financial system in the related endeavours. In this respect, the ambition of the bank is to be compliant, bearing in mind its scale and portfolio. DNB's two questionnaires were filled out by the bank in relation to the bank's picture on its current position and on the bank's respective plans related to 13 themes under 4 headings (using ECB guide), namely: Strategy & Organization, Overarching Risk Management & Framework, Internal and External Reporting, and Risk Type Specific expectations (credit, operational, market and liquidity risk). Aside a joint learning session received from a reputable third party on the subject, several workshops were organized with the same party with the participation of managers and staff members from various departments to work out the related plans, for which a project team has been established. Starting with a gap analysis, the aim is to work on the operational plan with roles and responsibilities and target dates and to implement the components of the respective plan - spreading over the next three years. Aside the environmental impact part that started to be included in 2020 in credit analysis reports – and whose contents will be further elaborated - the bank will also enhance its climate risk related quantitative assessment and action plans. Moreover, the bank's risk appetite statement contains dimensions and metrics related to climate risk, such as metrics based on a Vulnerability Index of a renowned institution, limits on gross exposures to high emission sectors, aside a monitoring metric regarding concentration in vulnerable sectors and geographies with high climate related risks as well as mitigation measures, if applicable.

## 18. STRATEGY

Long-term value creation rather than short-term profit is the foundation of DHB Bank's strategy. In alignment with

this principle, the bank made considerable changes in its governance structure and processes in the past years. Due to the regulatory developments mentioned in the section above, particularly concerning the Business Model Policy Rule, DHB Bank refined its strategic alignment, which had originally begun in 2010, and attained a higher level of maturity as a result. This involved placing the bank's primary geographical focus on the EEA as well as a marked shift from bank exposures towards non-bank exposures. This is conducted in the framework of DHB Bank's customary stringent credit risk assessment, limit establishment and monitoring practices, aimed at preventing the bank from taking excessive risks in search of higher leverage and return. An important feature of the bank's credit allocation principles is granting loans to obligors that stand out on their own financial and performance merits and sound projections; their parent companies' guarantees are also generally obtained as credit enhancement especially in the start-up phase.

In 2021, the bank maintained the balance sheet size around EUR 1.7 billion on average. In the short to medium term, it will remain in the same range with slight variations depending on market circumstances and opportunities. Anchorage will be kept in the EEA on the asset side, and retail deposits will remain the main funding source. The past years' efforts in terms of geographical diversification bore results, thanks to which exposures to the EEA started to represent the largest share in the bank's portfolio since 2015, around 70% of the balance sheet since 2017 and around 80% in 2021. In the process, the bank gained expertise in doing business in different jurisdictions. Turkey used to be a major market for DHB Bank. It still continues to account for a certain portion of the loan portfolio (around 10% of the balance sheet, with an average maturity of 9 months), despite the macro-economic and financial difficulties since 2018, thanks to the Management's experience in and in-depth knowledge of the country.

Credit risk management is an important facet of strategy. Periodic credit portfolio risk reports as well as supplementary credit risk related analyses were prepared by the Credit Analysis Department, so as to identify possible relevant risks in advance. Such reports are thoroughly reviewed at the meetings of the bank's governing bodies. Special country reports and reviews of topics like the impact of FX volatility on the bank's customers are also prepared in certain intervals. These analyses identify the potential impact of plausible adverse developments on customers, enabling the bank to take measures such as credit enhancements or to end relations with some customers where needed.

The SB and MB are in consensus to maintain DHB Bank's core business model in the short to medium term with gradual steps for further diversification. This stance also has the support of both of the bank's shareholders.

A strategy workshop has been organized at the beginning of 2021 facilitated by an RSM academician to the top and senior managers of the bank – to outline the business path of the bank going forward in the post-corona period. Subsequently, an internal workshop was organized to cascade down the business potentials to sectors and groups. Overall, the consensus remained not to deviate much from the bank's path going forward all the while selecting a certain target clientele and sectors. On two occasions in 2021 this path was shared with the SB that were in agreement thereto.

DHB Bank pursued its strategy in 2021 to maintain sustainable profitability in the face of a negative/low interest rate environment while not deviating from its prudent risk appetite for the benefit of all its stakeholders. The general strategic direction of DHB Bank is regularly covered in the meetings with DNB as part of their routine supervisory function. The financial results of the business strategy are reported to the SB within the governance structure of the bank monthly, along with updated information on non-financial business activities and developments.

DHB Bank will continue to capitalize on its expertise and experience in particular customer segments and geographies to achieve its business objectives instead of accepting greater risks with higher returns to seek higher profitability. Geographical and sectoral diversification efforts will continue, and asset quality will become the main principle while managing credit risk. The MB does not have any appetite for the speculative income and therefore always maintains low risk appetite for market risk, liquidity risk, FX risk and interest rate risk. This approach will continue to be the bank's strategic mainstay in the future. The bank's activities for further increasing retail lending will also gain momentum in steps with the deployment of digital delivery channels.

Considering their investment interests, presentations are being made to the shareholders to inform them about the strategic direction and performance of the bank.

The MB would like to reiterate its appreciation for the SB's valuable guidance with respect to the bank's long-term strategy and for the shareholders' support in this respect.

## 19. RISK MANAGEMENT

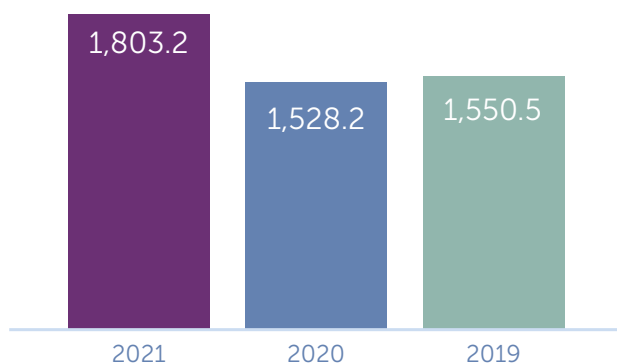
Detailed information on the bank's risk management framework is provided under the section 'Corporate Governance' of this annual report.

## 20. FINANCIAL REVIEW

### Balance Sheet

The EU-IFRS financial statements of DHB Bank are prepared on a consolidated basis, incorporating also DHB Financial Services BV, the bank's 100% subsidiary, whose financial contributions are negligible in consolidation. More information on this company is presented under the chapter 'Organization and Operations'.

**BALANCE SHEET - EUR MILLION**

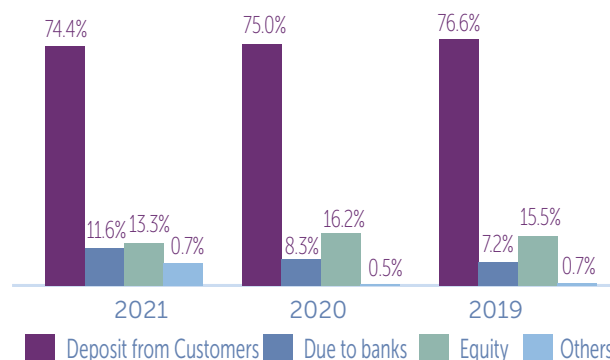


DHB Bank stands as a small-sized bank in the Dutch banking sector. It is capable of swiftly adapting to changes in the economic and financial environment. This advantage is combined with a straightforward business model based on traditional banking. The 18% increase in the balance sheet in 2021 is prompted in the framework of economic rebound in EEA. All the while, high liquidity and high solvency were also maintained as a reflection of asset & liability management preferences under the prevailing corona pandemic conditions and measures - as a precautionary positioning of the MB.

Overall, the bank's financial goal is to improve profitability in a sustainable manner, depending on external factors, while keeping strong capital ratios and relatively high liquidity levels in the form of cash and cash equivalents as per regulatory requirements.

### Liabilities

**BREAKDOWN OF LIABILITIES**



The breakdown of DHB Bank's liabilities has been quite stable for a very long time. External liabilities consist chiefly of retail deposits, which are set to remain the primary funding source of the bank in the future. Wholesale funds account for a relatively small portion of the total. The bank's own funds have traditionally been at a very comfortable level by international standards, indicating a strong loss absorption capacity and low leverage.

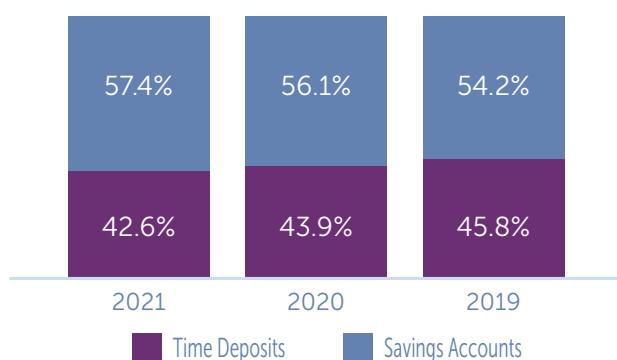
In 2021, with EUR 240.4 million equity, DHB Bank reported a very comfortable 19.49% total capital ratio (excluding net profit of 2021 and foreseeable dividend of net profit of 2020), which is slightly lower than the previous year as a reflection of increased asset generation activities parallel to improved economic indicators. The bank's total capital ratio is equal to the Core Tier 1 capital ratio. Because of its straightforward business model and its robust equity base, the bank does not make use of hybrid capital instruments. In the calculations throughout the year, the bank's capital ratio has been 19.5% on average.

DHB Bank applies the standardized approach for credit risk under Pillar 1 according to the Basel II Capital Accord. The capital adequacy assessment under Pillar 2 is regularly updated and taken into account in solvency calculations under ICAAP. In terms of financial transparency, additional disclosures are published on the web site of DHB Bank as required under Pillar 3. The bank's capital level is also adequate as per the requirements in the Netherlands that demand - compared to international Basel standards - additional capital for certain exposures in line with DNB's Country Concentration Policy Rule.

Deposits from customers, which overwhelmingly consist of retail deposits (with a very small portion of corporate

deposits), were EUR 1,340.9 million (85.8% of non-equity liabilities) as of year-end 2021. Retail deposits are collected from the Netherlands and Germany via call centres and the internet. 73% of total retail deposits were collected from Germany, 27% from the Netherlands. With regard to customer service, Management is happy to observe that there were not many or important complaints from DHB Bank's customers, the most valuable asset of the bank.

### RETAIL FUNDS BY MATURITY



Management considers the maturity distribution of retail funds as healthy in the framework of the bank's activities.

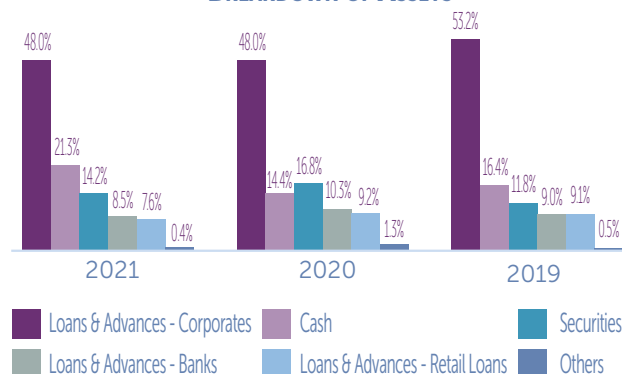
DHB Bank ranks at the mid-range of the market spectrum concerning offered deposit rates, with occasional deviations resulting from asset & liability management preferences.

The 'due to banks' item, as a wholesale and alternative funding source had a reading of EUR 209.2 million as of year-end, almost all of which were funds obtained from the ECB under TLTRO.

Other liabilities, amounting to total EUR 12.2 million, consist of items such as financial liabilities held for trading, derivative financial instruments designated for hedge accounting, various provisions, accrued expenses, payables to suppliers, premium payables et cetera.

## Assets

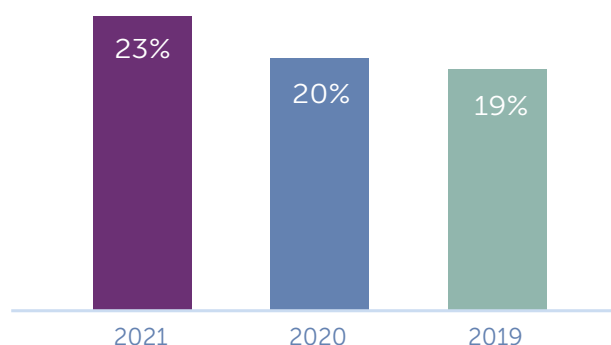
### BREAKDOWN OF ASSETS



DHB Bank's interest-earning assets – except for EUR 384.1 million balances primarily with the European Central Bank that are carried at a negative interest rate, and except for other assets – corresponds to 78.2% of the total balance sheet; they comprise corporate loans, securities investments, retail loans and bank placements – in order of size. Cash was voluntarily maintained high throughout the year, namely at around 17% of the balance sheet on average, so as to maintain high liquidity as a precautionary stance for possible deterioration in the environment due to the new variants of Covid-19.

The immediately available liquidity of DHB Bank was higher than the cash balance with approximately EUR 402 million, including the available (unencumbered) ECB-eligible securities.

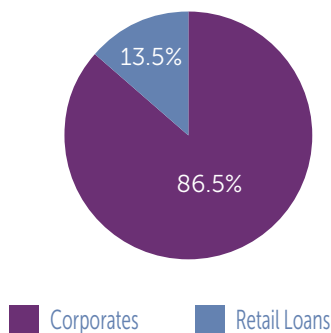
### IMMEDIATE LIQUIDITY % OF BALANCE SHEET



Despite maintaining their percentage in the increased balance sheet amount, 'loans and advances – corporates' were given thrust in the second half of the year parallel to

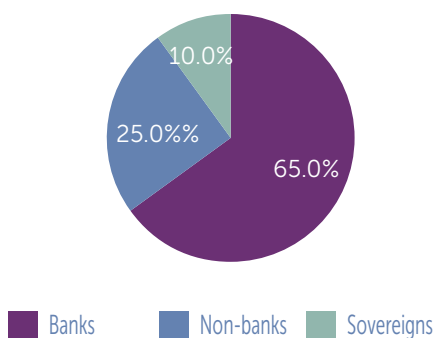
the recovery in the markets, and increased by EUR 131.7 million, closing the year with EUR 873.7 million. Corporate loans continue to constitute the main interest earning asset class of the bank with 48% of the balance sheet. A certain portion of this asset class consists of art finance deals, a niche area that the bank identified as a target area for up to a certain extent, and Schuldschein loans. As a supplementary asset class, retail loans, which are fully insured by an A-rated renowned insurance company, slightly decreased by EUR 6.4 million to 135 million in 2021. The reason behind this reduction was hindrance in distribution activities due to corona measures coupled with large monthly redemptions and reduced appetite on the customers' side due to corona.

### LOANS AND ADVANCES CUSTOMERS - 2021



Securities investments more or less maintained their level with EUR 255.5 million. An overwhelming part were investment grade in the AA- to AAA rating scale. A high proportion of the securities were ECB-eligible securities issued in EEA countries.

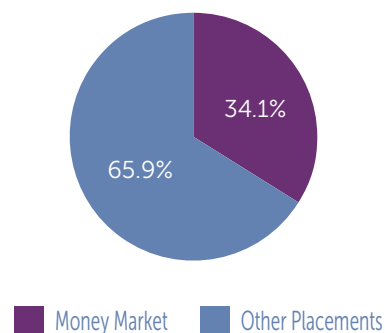
### SECURITIES BY ISSUER - 2021



The item of 'loans and advances – banks', including the portion classified as FVOCI in the balance sheet, accounts for the fourth largest portion of DHB Bank's assets at the end of the year, with a total of EUR 152.7 million. This asset

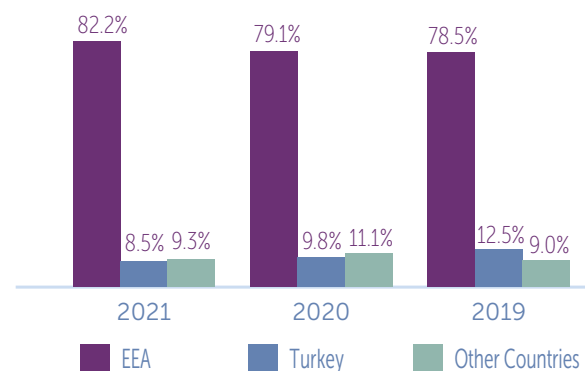
class mainly represents the participations in syndicated facilities and does not include securities issued by banks, which are presented under the Securities item. The level of bank loans in the balance sheet was also determined by risk management considerations because of their relatively safer nature – particularly with the top banks in DHB Bank's portfolio – as well as their short-term tenor and sell-ability in the secondary markets. Depending on alternative placement opportunities, and as far as feasible given prevailing liquidity and capital requirements, bank loans have a pivotal function: their balances are reduced or increased according to developments in non-bank loans and in the asset & liability management preferences of the bank.

### LOANS AND ADVANCES BANKS - 2021

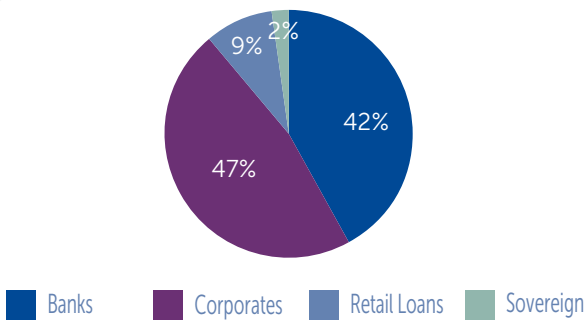


The distribution of DHB Bank's assets reflects adequate diversification in terms of geography and customer base. The geographical distribution is also a concrete result of the bank's continuous work towards expansion in the EEA. EEA assets consist of top quality exposures to 21 countries, in the form of namely cash, securities, corporate loans with strong credit enhancements, exposures to internationally operating banks, and fully insured retail loans. Exposures to other countries include USA, Macedonia, UAE, among 10 others.

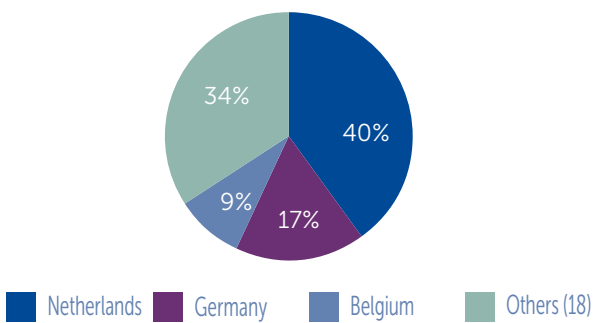
### GEOGRAPHICAL DISTRIBUTION OF ASSETS



## EEA EXPOSURES BY CUSTOMERS - 2021



## EEA EXPOSURES BY COUNTRIES - 2021

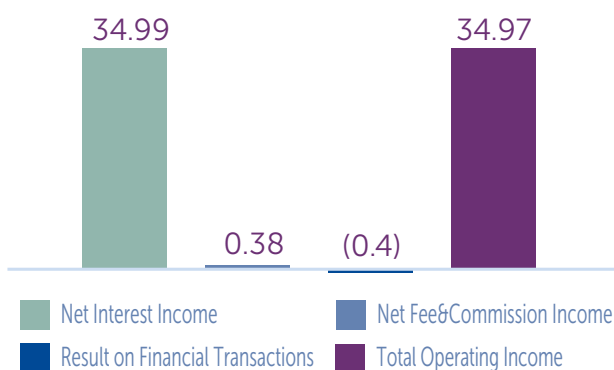


## Statement of Profit or Loss

Detailed information regarding various risk factors such as credit risk or market risks that might affect the earnings of the bank, and their management and hedging is presented in the consolidated financial statements part and corporate governance part of this annual report.

### Operating Income

#### BREAKDOWN OF INCOME - 2021 - EUR MILLION



DHB Bank's earnings model is straightforward: The overwhelming revenue driver is net interest income (gross income EUR 41.3 million, expense EUR 7.4 million<sup>2</sup>), coupled with traditionally negligible contributions over the past decade (with few exceptions) from fee and commission income and result on financial transactions.

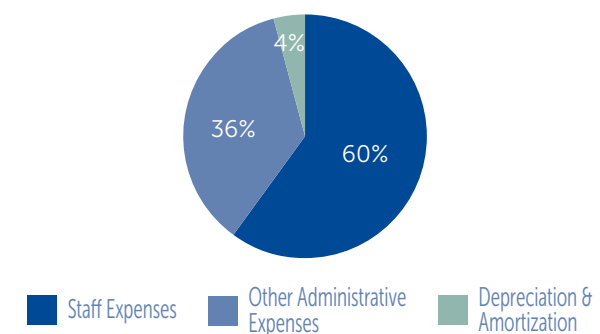
Gross commission income (EUR 0.6 million) mostly consists of brokerage fees for insurance intermediation in relation to retail lending. DHB Bank has largely terminated providing traditional banking services that generate commission revenues, such as money transfers and trade finance/intermediation services, as their high administrative costs do not justify the returns; therefore, commission income does not represent an important revenue generation source for the bank. The commission expense item mainly represents fees related to banking services received in the course of daily operations.

Result on Financial Transactions include immaterial amounts related to net gains/(losses) on de-recognition of financial assets, net FX result, result of market valuation of derivatives part FX swaps, IRS & CCS.

Overall, after 2019, the bank's total operating income reflected a decline (from the EUR 40 million range to EUR mid-35 million range) as a consequence of maintaining high liquidity levels and high capital adequacy ratios in the face of the corona pandemic prompting voluntary de-risking; this situation was coupled with the decline in retail funding costs not being commensurate with the decline in base rates - that are in the negative territory - and the overall asset yields during the past couple of years.

### Operating Expense

#### OPERATING RESULT BEFORE IMPAIRMENT - 2021

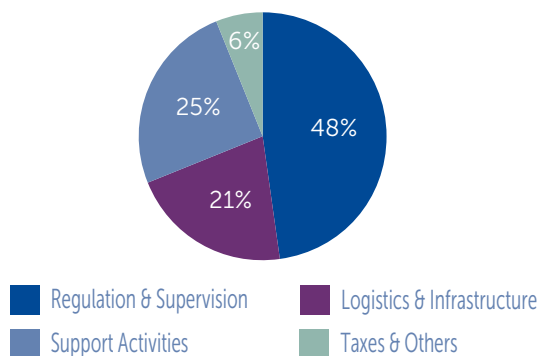


<sup>2</sup> The EUR 1.1 million cost of swap transactions (which are formally reported under Result on Financial Transactions) are presented herewith as interest expense from an economic perspective, as they represent the cost of funding obtained through swap transactions for loans denominated in currencies other than EUR.

The bank's total operating expenses, which amounted to EUR 22 million in 2021, somewhat higher than the previous year.

Staff expense, which traditionally represent the highest portion of the bank's expenses, slightly decreased by 1.1% compared with the previous year to EUR 13.2 million while other administrative expenses increased by 17.4% to EUR 7.9 million primarily due to both higher regulatory costs (DGS premiums) and the elevated cost of compliance requirements necessitating extensive external consultancy services.

### DISTRIBUTION OF OTHER ADMINISTRATIVE EXPENSES



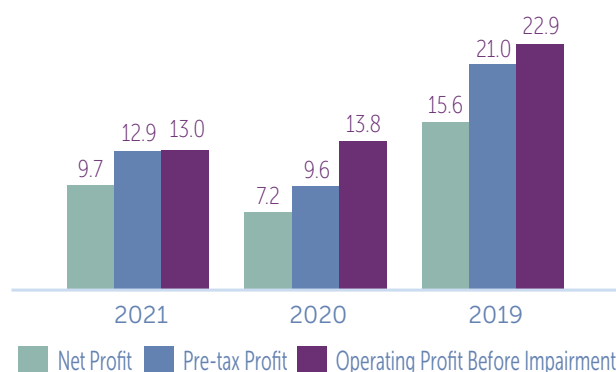
Regulation & supervision expenses amounted to EUR 3.8 million, of which the highest portion was Deposit Guarantee Scheme (DGS) premiums and Single Resolution Fund fees with 55% of this amount, the highest portion of the remainder being regulatory supervision expenses with 24%.

The impairment charges were reported nil in 2021 (2020: EUR 4.1 million). The high figure of 2020 stemmed mainly from the ECL stage 1 and stage 2 specific provisions for some corporate loans in the face of the corona pandemic and partly from stage 3 provisions. In 2021, aside some new and relatively lower stage 1 and stage 2 provisions thanks to the favourable macroeconomic parameters, there has been on the contrary release from stage 3 provisions - resulting in a balanced out figure.

There were no activities in the area of research and development in 2021, except IT improvements.

## Result

### PROFIT - EUR MILLION

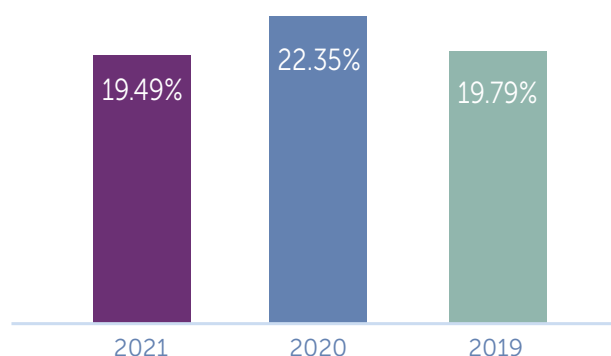


Management is pleased to have steered the bank through the unprecedentedly risky global environment of 2020 unharmed, and to realize the improvement in the result of 2021, partly reflecting the global economic recovery starting from the second half of the year.

### Key Indicators

Some of the key indicators related to DHB Bank's 2021 performance were as follows:

### CAPITAL ADEQUACY



DHB Bank has always reported healthy capital adequacy ratios even when the 2021 net profit is not included in calculation, reflecting the bank's considerably low leverage in terms of risk weighted assets and its high loss absorption capacity. Low leverage was also demonstrated in nominal terms, with the bank's Tier 1-Capital over total on-balance and off-balance exposures being 13.4%, albeit lower than the previous year's 16.2% ratio that was intentionally maintained at this level in the face of corona related uncertainties.

The cost to income ratio was realized as 62.9% at the end of 2021, negligibly higher than the previous year's 60.4% due to the increase in administrative costs while revenue generation was constrained as a result of deliberate de-risking for preserving asset quality.

As of year-end 2021, total non-performing exposures as a proportion of the bank's total exposures stood at 3.04%, very close to 3.14% in 2020, due to some related clients not fully recovering from the adverse economic developments related to the corona pandemic. Management regards the NPE ratio as low and the coverage ratio of 50.2% as adequate in view of the related collaterals and projected cash flows and considering that the majority of the respective companies are still continuing their operations.

DHB Bank's net interest margin was realized as 2.41%, slightly lower than the previous year's 2.60%, being a reflection of a higher balance sheet size and an even higher liquidity base that carries a negative interest rate, notwithstanding the opportunity cost.

The bank's net return on shareholders' equity (ROE) was realized as 4.4%, an increase over the previous year's 3% thanks to explanations provided higher above under 'Statement of Profit or Loss'.

## 21. ORGANIZATION AND OPERATIONS

DHB Bank has a centralized organizational and operational structure (the bank's organizational overview is presented under the section DHB Bank Overview of this annual report). The bank's wholesale banking activities, including credit decision processes and primary risk management functions as well as treasury activities and IT services are conducted via its head office in Rotterdam. The bank's units abroad focus mainly on deposit collection (in Germany), retail loans (in Belgium) and on corporate customer relations (in Turkey) and carry out local legal, compliance and liaison functions, among others.

Major developments at DHB Bank in 2021 from organizational and operational perspectives are presented below.

## Organizational Changes

### • Managing Board

As from 1 January 2022, Mr Okan Balköse has assumed the chairman of the MB role. In parallel, the Managing Directors' primary areas of responsibilities have been slightly tuned in line with the three lines of defence perspective, which was also approved by DNB, as any changes in the responsibilities of the MB members requires their prior agreement.

Details of the primary responsibilities of the Managing Board members are covered under the Corporate Governance section.

### • Front Offices

Due to intensifying regulations and supervisory expectations, and based on the experience and lessons learned over the past years, further separation of responsibilities has been introduced within the front offices (Corporate Marketing, Financial Institutions and Treasury) in terms of business development, compliance and credit analysis functions.

The aim is to ensure even more focused operations towards external customers and to assure quality in cooperation with the Compliance & Legal Department and the Credit Analysis Department that will continue their independent core role as second lines of defence.

Although there will not be changes in the functions of CM, FI and Treasury as asset generating business departments and managing relationship with all corporate clients and financial institutions, the effectiveness of compliance and credit analysis roles that were already in place at front offices have been crystalized and supported with dedicated units. In this context, Business Development & Process Optimization, First Line Compliance & Quality Assurance, and First Line Credit Analysis have been established in 2021 with dedicated staff.



## • E360

The bank re-introduced the E360 degree evaluation system with a third party facilitator's online tool and applied it in 2021 bank-wide at all levels and locations to support individual development and enhance the bank's overall performance.

## DHB Financial Services BV

A 100% subsidiary "DHB Financial Services BV" has been incorporated in 2021 in Belgium for undertaking the intermediation of the Payment Protection Insurance products linked to consumer credits granted by DHB Bank. This insurance can be purchased by the consumers (borrowers) to guarantee the payment of consumer credit, i.e. covers the risk of inability to pay. The aim was to separate these activities from the bank's core operations.

## Culture Analysis Project

A bank-wide project was initiated with a reputable third party which helped to better understand DHB Bank's organizational culture. The eventual aim of this initiative was to ensure that the bank's culture is aligned with its strategy.

## Information Technology and Information Security

Within 2021, the Information Security (IS) and Information Technology (IT) departments continued their efforts for meeting the business needs, supervisory expectations as well as industry standards in line with advances in technology.

The bank's internet banking application (Netbanking) has been improved with a more user-friendly interface for mobile devices.

Developed internally by the Information Security Department, an online training delivery platform was launched for internal trainings, which records the feedbacks of users on successful completion, keeps track of their progress, and stimulates the user to read the content shown on the pages by making him/her spend time on each page.

An external party conducted a penetration test to gain insight on the security of DHB Bank's website and internet banking applications against cyber-attacks. The tester could not find any vulnerability in the bank's infrastructure that could be exploited directly by an anonymous attacker from the Internet.

The bank received the consultancy services of a third party to review the IT provision in view of the post-corona conditions, including internal demand for remote working and collaboration, external demand for digitalization of product and service delivery, and increasing competition in this field. The scope of the review included the analysis of the IT organization, staffing and the KPIs in line with the comparable industry best practices. The bank will use the insight obtained through this consultancy process to improve its IT organization, as well as findings of DNB's On-Site-Inspection on IT Risk, IT Security and Data Quality conducted in Q1 2022. Although this inspection assessed the IT landscape as robust and observed that there were no signals about the bank being subject to unacceptable operational risk in these areas, action plans were developed by DHB Bank on findings related to organizational elements, documentation and practices, planned to be gradually completed by 1H 2023.

## Internal Audit Self-Assessment

The Internal Audit Department completed its self-assessment, which was subject to independent validation by a third party expert in this field.

The third party concluded that DHB Bank internal audit activities "generally conforms" to the IIA Standards and Code of Ethics, which had the positive assessment of the IIA Nederland Quality Assessment Supervisory Body (TKT) as well.

## Business Continuity Plan (BCP) Tests

The key objective of the annual BCP test in 2021 was to check dependence on individuals (IT staff) and adequacy of the existing documentations.

The scope was to test all the systems in order to check/ensure that the upgrades/migrations are in line with business requirements and that they function as intended.

In case of disaster, it has been established that the systems in the disaster recovery site can be recovered within Mean Time to Recovery. During the test, the technical and business users connected to the DHB Bank network over VPN from their respective homes.

The result of the test pointed in the direction of enhancing the configuration & change management procedures in the IT Department, for which the improvement will be implemented within 2022.

## **Monitoring Regulatory Requirements – Ruler Software**

In order to be aware of upcoming changes in regulations at early stages, aside its regular methods, the bank is subscribed to a multi-functional software of a specialist company offering services in the field of (inter)national laws and regulations.

The software comprises several management tools that are available to the departments, including email and website alerts about new or upcoming EU regulations, directives, national laws, decrees, policy rules, decisions, and guidance documents among others.

## **Retail Loan Scoring Model**

Although retail loans granted in Belgium are under the insurance of a creditworthy company, the bank developed in 2021 internally a new scoring model for these loan types for further effectiveness and in accordance with local regulatory requirements.

This automatically assesses the creditworthiness of the applications as per the bank's criteria based on payment capacity and defined customer profile.

## **Benchmark Regulation**

Parallel to Benchmark Regulation as per which several benchmark rates will be discontinued in the near future as part of a global reform process, including the disappearance of LIBOR, the bank's project team completed the work on complying with and adapting to the upcoming changes with the consultation of an external legal party.

In this context, DHB Bank started in 2021 on disbursing customer loans and entering into treasury derivatives transactions with the newly introduced benchmark rates (mostly SOFR) with the bank's accordingly revised documentation and workflow. As next step, the bank is working on the recommended revisions regarding the Euribor related contracts and aims to finalize the project within 2022.

## **22. EXPECTATIONS**

Management assesses the bank's business model as able to adapt to the possible adverse developments in the markets. Management is also confident that the bank has a robust operational and organizational framework and strong governance to ensure a sustained commercial performance and solid risk management going forward.

As mentioned before, the bank did not encounter any material impact on its operations and financials from the Covid-19 pandemic, and despite the global recovery and gradual normalization in this respect, Management will continue to steer the bank cautiously due to the emerging new virus variants. In the same line, the bank intends to introduce a hybrid home-office working environment in its operations, depending on the developments.

ESG criteria and the management of climate risk are new and important attention areas, and as covered higher above, the bank is in the process of devising a three-year implementation plan to reach a high maturity level in the framework of proportionality.

Considering the bank's assets, neither rapid expansion in corporate lending nor considerable balance sheet growth are anticipated. The bank aims to increase the share of consumer loans, whose total is currently a relatively small portion of interest-earning assets.

In many Eurozone countries, including the Netherlands, for more than a decade, deposit interest rates had decoupled from Euribor rates, causing a significant discrepancy between funding costs and good quality asset lending rates, as a result of which funding costs have been higher than yields of low-risk investments for corresponding maturities. On the other hand, the ECB's accommodative policy is anticipated to be tightened/released in due course, parallel to soaring inflation in the Eurozone – triggered mainly due to high energy, commodity and food prices, exacerbated by the Russia-Ukraine war. This situation also started to reverse the low (and minus) interest rate environment of the past years, as reflected first in the yields of high rated sovereign securities, which are mostly in the positive territory. The high interest rate environment will have an impact on DHB Bank's asset & liability management.

Despite the continued pressure on the cost side from the regulatory compliance front, Management expects the profitability of the bank in 2022 to be similar to 2021 while

maintaining the bank's cautious positioning in terms of asset generation.

Regarding bank and corporate exposures, increase in NPE ratio is not anticipated – neither eventually any real loss – and accordingly the bank's overall impairment charge is also expected to remain low thanks to pro-active monitoring practices of the bank, which were further strengthened during the Covid-19 pandemic. Borrowers will continue to be selected among those with high credit standings, resilient sectors, while strict credit underwriting processes will be maintained with additional credit enhancements where needed. Management will not compromise on rigorous risk monitoring processes.

In terms of geographical coverage in lending, the bank will continue to focus on the EEA, which has become its primary market over the past years. Sectoral diversification and identification of resilient sectors are also critical for the lending activities.

Retail deposits – collected from Germany and the Netherlands – will continue to be the main funding source of the bank's operations, followed by wholesale funds to a smaller extent. The retail deposit base – and its share in total liabilities – is planned to remain stable. Acquisition of wholesale funding will be limited depending on the bank's balance sheet size and asset/liability structure.

Liquidity and capital management will continue to be carried out in the context of ILAAP and ICAAP. Due to its strong capital base and highly liquid balance sheet, DHB Bank does not expect any adverse developments in this area. Thanks also to the presence of a Recovery Plan, Management does not expect the viability of the bank to be affected by any possible severe crisis, idiosyncratic or systemic. The Recovery Plan, ILAAP and ICAAP will continue to be maintained annually in dialogue with DNB.

With an efficient in-house IT system, DHB Bank plans to make major investments for digitalization of retail customer relations and office automation. Software development efforts will be directed at further improving business efficiency and effectiveness, with a particular attention to the consumer loan process, and at enhancing reporting capabilities in line with the changing regulatory requirements and market standards.

DHB Bank will continue its activities on a stand-alone basis with recourse to outsourcing when needed. Management will continue to pay utmost attention to

maintaining a controlled and sound operating environment, including in its relations with its outsourcing partners.

Systematic Integrity Risk Assessment (SIRA), CDD (customer due diligence), TM (transactions monitoring) and reporting will continue to be at the forefront of compliance while the knowledge of staff will be kept updated with trainings. DHB Bank will make further adjustments, if necessary, in response to any updates in the regulatory requirements and supervisory guidelines.

The bank's overall low risk appetite will be maintained.

As a result of Management's strategic stance, a balance sheet size around EUR 1.7 billion is projected for 2022, with an asset and liability composition similar to 2021 with strong capital and higher profitability.

## 23. STAFF

A characteristic of DHB Bank is the fact that an overwhelming majority of the employees and senior management have been serving the bank for very long years. This has brought about a collegial relationship, which helps the bank functioning smoothly and adapt to changes swiftly.

The bank has been employing around 110 staff in the past few years. In view of enhances in credit processes and compliance requirements, new staff members were recruited starting in 2020, mostly in the first and second line of defence units, closing 2021 with 120 staff.

Throughout the year, facilitated by internal or external trainers, many staff members participated in joint trainings and workshops in the bank, and some attended external courses related to their business lines. Particular attention continued to be given to compliance with AML/CTF requirements, including customer tax integrity risk.

Introduced in 2020, the bank continued in 2021 with a certain compensation to staff in relation to working from home.

The bank's staff performance appraisal is conducted by their direct managers annually based on a set of guidelines.

In a year that continued with a demanding remote working set-up and challenging operational environment, we would like to offer our sincere thanks in particular to our

bank's management team and staff for their contributions and dedication, which helped DHB Bank continue running smoothly without disruption in its activities and operations.

A special thanks also goes to our valuable clients and partners who chose to work with us.

## 24. SHAREHOLDERS & SUPERVISORY BOARD

We would like to express our appreciation to our Supervisory Board members for their open communication and their supportive approach while conducting their oversight function, which have continued to provide insight for the Managing Board in steering DHB Bank in another challenging period.

Having left close to 30 years behind, we are also very appreciative of the continued commitment towards and confidence placed in the bank by our shareholders HCBG Holding – with Dr Halit Cingilloğlu as ultimate beneficiary owner – and Halkbank, since DHB Bank's inception.

We trust that we will continue together on a successful path, sustain profitability in 2022 and beyond, and further strengthen the bank's franchise to deliver added value to our clients and all other stakeholders in the years to come.

## 25. CONFORMITY STATEMENT

The Managing Board is required to prepare the Annual Accounts and the Annual Report of DHB Bank for each financial year in accordance with applicable Dutch law and those International Financial Reporting Standards ('IFRS') that were endorsed by the European Union.

In this context, the Managing Board is responsible for maintaining proper accounting records, for safeguarding assets and for taking reasonable steps to prevent and detect fraud and other irregularities. It is responsible for selecting suitable accounting policies and applying them on a consistent basis, making judgements and estimates that are prudent and reasonable. It is also responsible for establishing and maintaining internal procedures which ensure that all major financial information is known to the Managing Board, so that the timeliness, completeness and correctness of the external financial reporting are assured.

As required by section 5:25c paragraph 2(c) of the Dutch Financial Supervision Act, each of the signatories hereby confirms that to the best of his knowledge:

- DHB Bank 2021 Annual Accounts give a true and fair view of the assets, liabilities, financial position and profit or loss of DHB Bank as a whole and
- DHB Bank 2021 Annual Report gives a true and fair view of the position at the balance sheet date, the development and performance of the business during the financial year 2021 of DHB Bank, together with a description of the principal risks DHB Bank is being confronted with.

Rotterdam, 12 May 2022

**Okan Balköse**

*Managing Director, Chairman of the Managing Board*

**Kayhan Acardağ**

*Managing Director*

**Steven Prins**

*Managing Director*

- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀



*From left to right:*  
**Steven Prins, Kayhan Acardağ, Okan Balköse**

- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀

# DHB BANK OVERVIEW

# DHB Bank Overview

## 26. BUSINESS OVERVIEW

### General Information

Starting its operations in 1992 with EUR 8.1 million (equivalent of NLG 17.8 million) in equity, the bank grew over the years – both with profit retention and occasional capital injections – to become a full-fledged commercial bank with an equity of EUR 240 million and asset size of approximately EUR 1.8 billion at the end of 2021. During this time span, the bank has, not once, successfully and independently weathered financially and economically turbulent times, both regional and global. Thus, DHB Bank has established that it possesses the organizational structure, operational infrastructure and human resources (with low turnover and long tenure of managers and staff members) to continue, now and in the future, on its path in long-term sustainable banking for the benefit of all its stakeholders.

The bank's relatively small size, centralized organization, and focused business areas with straightforward products and services are the main factors securing its flexibility in swiftly adapting to changing environments.

### Business Model

DHB Bank's activities are anchored in traditional commercial banking, based primarily on funding by retail deposits (and some wholesale funding) and wholesale asset generation (with a relatively small retail loan portfolio). DHB Bank's business model and revenue stream are fully based on traditional banking transactions, and there is no reliance on any kind of speculative income. The bank tries to minimize market risk by avoiding FX positions or interest rate positions, and derivative transactions are mainly undertaken for hedging purposes. Mindful of its mission and vision statements, the bank conducts its activities within the executive authority and responsibility of the Managing Board (MB), under the supervision of the Supervisory Board (SB), so that the ideas behind these statements permeate all the departments and functions of the organization.

- **Retail Banking:** DHB Bank's retail operations consist of retail deposits and consumer loans. Retail deposits

are collected from Germany and the Netherlands via Internet and call centres.

Retail deposits, which have already proved their stickiness in several globally or regionally stressed environments, constitute the main pillar of the bank's funding.

As far as the product range is concerned, retail deposit products offered are current accounts (on a limited scale), savings deposits and time deposits (between 3-month and 5-year in different brackets). DHB Bank also offers floating rate term deposits and notice-period saving accounts to its customers in the Netherlands and Germany so as to meet the needs of different customer segments.

Consumer lending occupies a relatively small portion of the assets. The marketing of consumer loans continues in Belgium in a completely insured setup using an A-rated insurance company.

The bank does not provide any cash services.

- **Wholesale Banking:** On the asset side, wholesale banking is the foremost revenue generation source for DHB Bank. The bank's wholesale asset generation activities are centralized at the head office in Rotterdam. Wholesale asset generation activities comprise primarily placements in the form of corporate loans, syndications, and, to a lesser extent bilateral loans to banks, and securities investments. Geographical diversity is an essential feature of DHB Bank's activities on the asset side with exposures primarily in the European Economic Area (EEA). This business is conducted by the Corporate Marketing, Financial Institutions & Forfaiting and Treasury departments. In its lending business, the bank strictly follows its traditionally stringent risk assessment, credit granting and monitoring principles, which are applied starting with First Line Departments and continuing with the Second Line Credit departments.

In conformity with the bank's business model, the primary clients of the bank in the wholesale segment are corporates, and, to a lesser extent, banks, while sovereign exposures account for only a very small portion of the total.

Bilateral loans for working capital and project financing will continue to be the main product types in the corporate segment of wholesale asset generation. The bank does not offer FX/derivative intermediation services (only FX spot transactions) to its corporate and retail clients. In the financial institutions segment, bank loans, mostly in the form of syndicated facilities and partially bilateral loans, are extended on a selective basis with maturities generally shorter than one year. Thanks to their tradability in secondary markets, depending on market circumstances, syndicated facilities are also considered an asset & liability management tool. Securities/bonds transactions are carried out for the bank's own portfolio, since these asset types provide the dual benefit of being liquidity and investment tools; as of year-end 2021, almost all of the securities portfolio consisted of ECB eligible securities, and DHB Bank does not keep in principle a securities/bonds trading book. The bank is a member of Eurex, allowing it to access repo funding easily.

On the liabilities side, as part of its strategy, the bank maintains a certain portion of its funding in the form of wholesale funds. These funds consist primarily of repo funding for a large part in the form of deals closed with the ECB under the Targeted Longer Term Refinancing Operations (TLTRO).

Apart from handling securities investments and fulfilling its general role in assets and liabilities management, the Treasury Department continues to manage liquidity and market risk, which is separately monitored by the Risk Management Department.

### Our Clients

The bank's clients are vital partners from a continuity perspective as well as from the perspective of corporate social responsibility. Although DHB Bank takes into account the interests of all its customers ranging from individuals to corporates and financial institutions, it pays particular attention to the interests of its retail customers, as the other groups are professional entities equipped to assess and pursue their best interest. Even so, DHB Bank conducts all its activities on a fair and open basis as laid down in its

'Client First Policy', including all dealings with corporates and financial institutions.

### Sources of Profit and Profit Prospects

Central to DHB Bank's sources of profit is net margin between interest paid for retail deposits (and wholesale funds to a lesser extent) and interest collected from loans/securities. Net commission income and result from financial transactions (other than the costs of swap transactions, which are essentially considered funding costs) have only a limited contribution to the bank's bottom line. DHB Bank does not conduct investment and private banking activities.

Overall, the bank's activities deliver a positive net interest spread, though a portion of its assets consists of ECB eligible securities with very low - or even sometimes negative - yields. These securities are also held for liquidity management purposes and inevitably exert pressure on the ROE.

DHB Bank does not expect significant fluctuations in its recurring revenue base in 2022 given the current regulatory, economic and financial environment.

### Competition and Stakeholder Perspective

DHB Bank has demonstrated that, thanks to its strategic alignment introduced at the end of 2010 and since refined in response to regulatory, economic and financial changes as well as shareholders expectations, it has the foundation and infrastructure to continue as a viable institution. The bank has a solid capital foundation and a sticky retail deposit base that has proved to be stable; a large portion of the bank's customers have remained loyal even during severe crisis situations in the financial markets. As for revenue generation activities, the aforementioned strategic alignment has ensured a more clear-cut and refined business model with a more precise definition of the target customer base (particularly corporate customers) that are expected to remain with the bank thanks to established relationships with them and to the quality of the offered services.

Against this background and taking into consideration the size of the bank, competition is not expected to significantly affect the bank's customer base on the deposit side. On the asset side competition is being felt, since the customers of DHB Bank are highly creditworthy corporates targeted by competitors in search for quality; this is dealt with through relationship management and high-quality customer services.



The shareholders (HCBG Holding B.V. and Türkiye Halk Bankası A.Ş.) have continuously demonstrated their strong commitment to DHB Bank since its establishment in 1992, in the early years in the form of cash injections into the capital, later on with high – and occasionally full – profit retention. In addition, DHB Bank has in place a EUR 25 million liquidity standby agreement with Türkiye Halk Bankası A.Ş., which can be utilized at its discretion in case of need.

### Nature of the Organization

The bank is small and the complexity of its operations is limited. In evaluating the fit between strategy and required competencies and resources, DHB Bank's financial standing, human resources, IT applications and overall infrastructure are suitable for conducting its activities. The bank possesses an established organizational structure built around its governing bodies, including the General Meeting of Shareholders (GMS), SB and MB as well as the SB committees and bank committees. Transactions initiated by front offices are processed by the loans and operations departments, while the overall risk management and compliance applications, reporting and IT support services, among others, are conducted by other dedicated departments and functions. All activities are guided by the checks and balances principle within the three-line of defence system.

### Risk Management & Scenario Analyses

DHB Bank uses standard management tools for regular risks such as market risks. The bank's risk management as a whole is built on the bank's risk appetite statement and embodied in the internal capital adequacy assessment process (ICAAP) and internal liquidity adequacy assessment process (ILAAP). These comprehensive processes also cover a combination of various system-wide, bank-specific, hybrid, progressive and fast-developing crisis scenario analyses dealing with possible adverse conditions. The assessments of these scenarios reveal that the bank can withstand severe external or bank-specific developments for reasonably long periods.

The bank's Recovery Plan identifies recovery options that are available to counter on its own a near-default scenario; and assesses whether the nature of the options is sufficiently robust, extraordinary and varied to manage a wide range of shocks of different forms.

## 27. ORGANIZATIONAL OVERVIEW

DHB Bank is organized mainly around the three lines of business generating wholesale revenue: Corporate Marketing, Financial Institutions & Forfaiting and Treasury (Front Offices). Additionally, to a lesser extent the bank conducts consumer lending activities via its Belgium Branch.

The bank's Credit Committee has the authority to establish credit limits up to a certain amount, above which the advice of Advisory Committee on Credits (and SB committee) is sought. Loans are granted to target customers – corporates and banks well as to sovereign entities in a geography covering primarily Europe.

All of the bank's operations are founded on the principles of checks and balances in the broader framework of three lines of defence. Transactions are processed by the different sections of the Operations Department, while functions such as the overall risk management and compliance applications, reporting and IT support services, are carried out by the bank's staff departments.

Summary information is provided below on the departments of DHB Bank.

Business Control Unit (BCU): Within the Financial Control Department, BCU is responsible for budgeting and management information.

Business Development and Process Optimization (BDPO): Organized under the First Line of Defence, BDPO will be mainly responsible for business development and process review and optimization. It investigates new areas of business which would generate diversified revenue streams to the bank, which might relate to new products, new processes, new revenue sources and new services or upgrading of the existing ones.

Compliance and Legal Affairs (CL): C&L is responsible for the compliance process and supervises the effectiveness and efficiency of this process. The Head of C&L reports directly to the MB and also has a direct communication line to the Chairman of the SB. As a general rule the Head of C&L provides an independent evaluation of the bank's integrity risk policy and overviews special requirements concerning AML, CDD etc. The Head of C&L has the responsibility to keep up with developments in relevant laws and legislations to guarantee the completeness and correctness of required compliance control in day-to-day business and adherence to the banking code. The Head of C&L assists

the management in assessing potential compliance issues. These issues are identified based on findings from regular reviews and risk analysis sessions, which are facilitated by the Head of C&L. These risk analysis sessions are regularly held or whenever laws or regulations have changed. The department is also responsible for identifying, following up and reporting on unusual transactions related to anti money laundering and or fraud incidents, while the Senior Internal Control Officer (part of Risk Management Department) regularly reviews the bank's transactions to determine any potential hazards or breaches of conduct. Legal opinions are mostly procured externally from competent third parties while the legal counsel in Turkey at the representative office provides a wide range of legal advices and opinions concerning the activities in Turkey, including related follow-ups.

Corporate Marketing Department (CM): CM is responsible for generating corporate customer loans by acquiring, retaining and managing the corporate customer portfolio. In this regard, it runs relations with corporate business partners of DHB Bank with respect to products and services provided.

Corporate Loans (CL): CL is responsible for drafting, validating and signing of loan agreements, preparing, obtaining and checking of security documents, preparing, signing and approving the documents related to syndicated loans (both banks & non-banks), following-up of contractual covenants, sending of breach and EoD letters, liaising with external law offices for the establishment and perfection of collaterals and obtaining legal advices or opinions, when necessary and initiating and following-up of the enforcement processes for NPEs.

Credit Analysis (CA): CA is responsible for assessing the credit applications submitted by 1st LoD and monitoring the credit portfolio within its role as a 2nd LOD department. Amongst other functions, CA's responsibilities consist of independent review of 1st LoD credit packages for banks and corporates, completion of internal ratings in AVRA Flow, preparation of 2nd LoD credit package and country reports, performing impairment assessments for Stage3 loans.

Credit Risk Monitoring & Control (CRMC): CRMC mainly ensures the definition of approved limits and obligor ratings in Matrix for the banks and non-banks as well as follows up the maintenance of exposures within approved limits along with its other monitoring tasks, including but not limited to lifetime loan classification and repayment performance checks. In addition, CRMC is responsible for organizing the

regular credit committees within the bank, keeping their minutes, and circulating the credit decisions to the relevant 1st and 2nd LoD units.

Financial Institutions & Forfaiting Department (FI): The main responsibilities of FI are to establish and maintain worldwide close relationship with correspondent banks, financial institutions and insurance companies, to overview forfaiting (syndications buying and selling) activities, to generate primary and secondary market bank assets and syndications, to explore new markets and countries for investment purposes, to create banking related funding base for DHB Bank in line with the bank's strategies and to procure insurance as necessary for different assets classes of the bank.

Financial Control & Accounting Department (FCD): FCD is responsible for the preparation of external reports such as the (consolidated) financial statements and prudential reports to DNB. Accounting section within the department is responsible for nostro reconciliation, cost accounting and monitoring of sundry accounts. Data Quality Control function within the department is responsible for ensuring and sustaining data quality in business processes - with a particular focus on financial (risk) reporting – in order to adequately manage and supervise the bank.

First Line Compliance & Quality Assurance (FLCQA): FLCQA is directly responsible for improving the compliance activities within the first line without any customer relationship management responsibility and playing the bridge role between the first line and the second line with respect to both bank and corporate customers, including the review and preparation of CDD files, transaction monitoring, business rules and integrity risk management.

First Line Credit Analysis: As the name implies, First Line Credit Analysis is responsible for the initial phase of credit analysis with respect to both bank and corporate customers, including the credit assessment, monitoring, regular customer specific and general portfolio reviews and event based reviews.

General Affairs Department (GAD): GAD is responsible for maintenance and control of the facilities and purchasing of office supplies.

Governance Office (GO): GO supports the management of the bank to identify, plan and coordinate corporate issues requiring attention, combines and provides information pertaining to executive deliberations and oversees corporate

governance applications - policies and procedures - in the bank for an efficient corporate structure and functioning in broader sense.

Human Resources Department: The department is responsible for recruitment, staff development and training, and for the execution of the remuneration policy and for salary and personnel administration.

Information Technology Department (IT): IT centrally determines data processing requirements of the bank and develops strategy based on long term corporate goals. IT maintains current knowledge of regulations and advances of new hardware and software solutions, and sets up efficient and secure operation. As such, IT plans computer and information systems to meet the bank's immediate and long-term needs, invests in computer equipment and network, develops core banking and internet banking applications, establishes integration with third party service providers, and confirms and controls the purchasing of hardware and software for the needs of Head Office Departments and of all international locations of the bank.

Organized within IT, System Analysis and Process Improvement (SA) is responsible for analysing the processes and operations of DHB Bank and participating in the development of projects and coordinating their implementation via the bank's core banking system Matrix. SA also prepares the respective specifications for applications and systems, coordinates the further development, testing and implementation of their assigned modules requested by other departments.

Information Security (IS): IS officer provides direction for the strategies related to information security. IS officer also identifies and addresses potential exposures to accidental or intentional destruction, disclosure, modification or interruption of information, to cover the risk that losses of financial and/or information loss might occur, and assists in the creation of procedures and guidelines to ensure that security and uninterrupted operations of DHB Bank's information systems are in place.

Internal Audit Department (IAD): IAD is responsible for monitoring the core processes and internal controls systems on behalf of management. IAD is independent of the other units and reports directly to the Managing Board and has a direct communication line to the Chairman of Risk & Audit Committee (RAC) who maintains regular contact with the Head of IAD.

IAD's audit plans include also the periodical audit of Governance, Risk Management and Compliance practices of the bank.

Operations Department: Different sections of Operations Department ensure that front office transactions are properly handled and processed. Within this context it covers International Trade Services, Loan Operations, Treasury Back Office Transactions, and Retail Savings and Services.

Retail Banking: Retail banking is the predominant activity of the bank in terms of funding. Offering various savings and deposit products is primarily organized around call centres and the Internet in the Netherlands and Germany all with the support of head office departments. Within retail banking, consumer loans (fully insured) are also among DHB's revenue generation activities, albeit with a comparatively limited volume, and these activities are centralized in the Belgium country office of the bank.

Risk Management Department & Internal Control Unit (RMD): RMD is responsible for developing models for financial risks such as interest rate risk, liquidity risk etc. and monitors and reports on these risks on a periodical basis via the monthly management information (MIS) report. Along with financial risks, RMD compiles and assesses operational risks by conducting Operational (Self) Risk Control and Assessment (ORCA) on annual basis in coordination with the related departments. RMD provides an integrated overview of risks within the Internal Capital Adequacy Assessment Process (ICAAP) and Internal Liquidity Adequacy Assessment Process (ILAAP). RMD also assists the management in preparation of the risk appetite statement of the bank, and in assessing actual risk profile vis-à-vis the risk appetite statement approved by the Supervisory Board, and reporting to the Risk & Audit Committee.

Treasury Department: Treasury Department is responsible for liquidity and market risk management and hedging activities, alongside securities investments. Within this context, the department conducts – for the bank's own portfolio, as intermediation is not offered to customers – money market lending, money market borrowing, securities purchase and sale activities, repo operations, currency exchanges and swaps, currency forwards, and assists the bank's interest rates and position management alongside foreign exchange rates and position management.

- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀

# CORPORATE GOVERNANCE

# Corporate Governance

**28. INTRODUCTION** | This chapter describes the corporate governance of DHB Bank, which is set up in accordance with the Capital Requirements Directive IV (“CRD IV”) as well as the Banking Code, both of which have been implemented in Dutch law. In addition to the legal requirements, DHB Bank voluntarily adheres to the Dutch Corporate Governance Code to the extent applicable. These principles are embedded in the bank’s corporate culture and supported and substantiated by various policies, procedures, measures and practices, some of which are briefly described below.

## 29. MANAGING BOARD

### Composition and Responsibilities

The Managing Board (MB) consists of three members with extensive knowledge and expertise in the banking sector. All the members have long-term, different but complementary banking backgrounds.

The MB is responsible for the day-to-day management of the bank, for the development and implementation of policies and long-term strategy, risk management and internal governance, for the fulfilment of the bank’s obligations towards regulatory bodies, and for representing the bank. Furthermore, the MB sees it as an important responsibility to ensure the integrity of the bank’s accounting and financial reporting systems, and not to compromise on the financial and operational controls of the bank, including compliance with the relevant laws and regulations. The MB’s authority stems from the respective stipulations of DHB Bank’s Articles of Association.

The MB is autonomous in the performance of its duties, notwithstanding the supervisory role of the SB. The MB keeps the SB informed – via regular and/or special reports and during SB meetings, to enable it to perform its duties. The MB always seeks the opinion of the SB on important subjects.

Safeguarding the continuity of the bank and balancing the interests of all the stakeholders, including the bank’s clients, are the major principles guiding the decisions of the MB. To this end, the MB ensures a balanced assessment of the commercial

interests of the bank and the inherent risks, taking into account the approved risk appetite of the bank. All the deliberations, strategic planning and day-to-day management of the MB are conducted on a collegial basis. Based on these guiding principles, the MB frequently consults the senior management of the bank as well, and the majority of decisions are taken following discussions and deliberations at various bank committee meetings, which are described below. In addition, apart from regularly discussing subjects related to the day-to-day management of the bank regularly on a weekly basis (or ad-hoc basis, when needed), the MB regularly meets at least once a month to consider, deliberate and take decisions on subjects by adhering to a predetermined generic agenda. Each MB member has one vote, and, in practice, almost all MB resolutions are taken on a unanimous basis.

While being jointly responsible for the management of DHB Bank, the members of the MB have separate primary responsibilities. Thus, the MB member whose responsibilities are primarily related to commercial activities of the bank does not have primary responsibility in risk monitoring and control and is involved in risk management mainly through specific committees; this applies analogously to the member who is primarily responsible for risk management, aside the member in charge of the third line of defence. In terms of organization and administration, there are clear reporting lines concerning each member’s primary responsibilities.

The below table shows the primary reporting lines of each MB member (as from 1 January 2022), which demonstrates the balanced segregation of duties within the board:

| Steven Prins                     | Okan Balköse                                | Kayhan Acardağ                   |
|----------------------------------|---|----------------------------------|
| Compliance & Legal               | Business Development & Process Optimization | Business Control                 |
| Corporate Loans                  | Corporate Marketing                         | Financial Control & Accounting   |
| Credit Analysis                  | Financial Institutions                      | Information Technology           |
| Credit Risk Monitoring & Control | First Line Compliance & Quality Assurance   | Internal Audit                   |
| General Affairs                  | First Line Credit Analysis                  | Governance Office                |
| Human Resources                  | Retail Loans (Belgium)                      | Operations                       |
| Information Security             | Treasury                                    | Retail Deposits (Germany Branch) |
| Risk Management                  |   | Retail Deposits (Netherlands)    |

The sections and functions under the country managements in Germany, Belgium and the representative office in Turkey are in direct contact with the related departments at the Head Office in accordance with their usual course of business.

Monitoring the operation of the internal risk management and control systems is a permanent agenda item for the MB. All material control measures relating to strategic, operational, compliance and reporting risks are areas of attention that are discussed during the MB meetings - and bank committees when relevant. Attention is given to observed weaknesses, irregularities and findings from the IAD, which presents its audit results to the MB and the RAC, as well as from the external auditor or, occasionally, the observations of DNB. The bank's set-up ensures that any flaws in the effectiveness of the internal risk management and control systems or any observations with an impact on the risk profile of the company are included in the reports.

Utmost care is taken jointly not to deviate from the risk appetite statement even in a volatile financial and economic environment. Temporary or potential deviations, if any, are generally discussed by the related committees, including the Risk & Audit Committee (RAC) of the Supervisory Board, in order to ensure the alignment of the risk profile and risk appetite of the bank.

## Committees

Going beyond the preparation and review of detailed management information system reports, the MB carries out risk management and ensures an overall controlled environment through a continuous process handled via different committees of the bank where most of the relevant decisions are reached. At least one MB member is a member or the chair of these committees (except SART), and in some cases all the three are members. The other members of the committees are senior managers of the bank relevant to the committee's mission.

**Asset & Liability Management Committee (ALCO):** ALCO manages the bank's assets and liabilities in view of

the economic expectations and regulatory constraints to balance risk and return. The committee determines the mix of assets and liabilities as well as the measures for financial risk management, including market risk, interest rate and liquidity risk in accordance with the bank's risk appetite.

**Complaint Committee (CoC):** CoC sets and monitors an efficient and effective complaint process for the customers, while evaluating and deciding on the complaints presented to the Committee.

**Compliance Committee (ComCo):** On the face of increased AML and CFT standards, ComCo was set up to ensure a highly coordinated and robust implementation of all applicable regulatory requirements to the bank's relevant workflows.

**Credit Committee (CC):** CC sets up, monitors and controls the provision of credit risk management within the bank at individual borrower as well as at portfolio level in line with the strategy and risk appetite of the bank and in compliance with the regulations.

**Information Technology & Information Systems Steering Committee:** The committee plans and steers information technology and information system functions within the bank in alignment with the business and risk strategies.

**Liquidity Crisis Management Committee:** The committee would convene in case of a liquidity crisis event (according to criteria described in the liquidity funding plan); its responsibilities encompass to anticipate and manage the resolution of possible serious liquidity problems with the ultimate aim to protect depositors, creditors and shareholders.

**Risk Management Committee (RMC):** RMC assesses the financial and non-financial risks on an aggregate and

<sup>1</sup> Comprised of: Credit Analysis, Credit Risk Monitoring & Control and Corporate Loans

individual basis, and monitors ICAAP and ILAAP to ensure a bank-wide and integrated risk and capital management.

(Information) Security Assessment and Response Team (SART): As a vital part of IT & IS governance structure, SART focuses on information security issues to ensure proactive assessment of and immediate response to cyber threats to the bank.

Special Asset Management Committee (SAM): SAM sets up and controls the credit risk management system for special assets, i.e. stage 2&3 and close monitoring exposures (SAM portfolio) of the bank.

## Principles

The working guidelines of the MB are centred around the below principles, all in the framework of the bank's approved risk appetite:

- ✓ Full compliance with regulatory and supervisory requirements
- ✓ Sound capital position
- ✓ Good asset quality
- ✓ High liquidity
- ✓ Rigorous risk management
- ✓ Strong governance
- ✓ Diversified geographical and customer coverage

## Secondary Positions of Managing Board Members

Mr Balkose and Mr Acardag do not have any position in another corporation either as a Supervisory Board member or as a Managing Board member. Mr Prins has the following positions in the below non-commercial institutions.

- Foreign Bankers Association -Netherlands, Board Member-Treasurer
- Het Beraad an NVB Committee for Board Members of Smaller and Foreign Banks, Member
- Take Back Your Privacy Foundation, Member of the Executive Board

In practice, there are no cases of a conflict of interest in the MB resolutions and management activities or of any appearance of such a conflict.

## Information on the Members of the Managing Board

### Mr Kayhan Acardağ

*Senior General Manager*

Born in 1957 in Turkey, Mr. Acardağ holds a bachelor's degree from METU (Middle East Technical University, Turkey), Faculty of Administrative Sciences, Department of Management (1980) as well as an MBA from the University of Warwick-United Kingdom (2007).

He started his career at the Board of Sworn Bank Auditors in Turkey, where he served as Sworn Bank Auditor until 1989. He joined Türkiye Halk Bankası AŞ in 1989 in the position of Advisor to the Chairman of the Supervisory Board, and subsequently served as Manager of the Fund Credits Department until 1993. Mr. Acardağ has held various executive positions at DHB Bank since its establishment and has been a member of the bank's Managing Board since 2004, and Senior General Manager.

### Mr Steven W. Prins

*General Manager*

Born in 1965 in the Netherlands, Mr. Prins graduated from Hogere Economische School, Groningen, Department of Business Economics in 1987.

After graduation, he worked at Rabobank International, Utrecht between 1987 and 1994 first as financial analyst and subsequently as area manager in the fields of correspondent banking and trade finance. He gradually progressed to the CEO position of GE Artesia Bank, Amsterdam in 2004, subsequent to joining this bank in 1994 and after having worked at various managerial positions in the bank and being promoted in 2003 to the position of CFO and member of the Managing Board.

Mr Prins joined DHB Bank in November 2013 as member of the Managing Board.

### Mr Okan Balköse

*General Manager*

Born in Turkey in 1970, Mr. Balköse graduated from Bilkent University, Department of Industrial Engineering in 1991, and received his master's degree from the same department in 1993. He also holds an MBA from Yeditepe University (2004).

He started his banking career in 1993, and, after serving

in managerial positions in several financial institutions such as İktisat Bankası, Demirbank, Citibank and Eczacıbaşı UBP, he worked as the General Manager of Bank Pozitif Kredi ve Kalkınma Bankası between 2004 -2013.

Mr Balköse joined DHB Bank in January 2014 as member of the Managing Board.

### 30. SUPERVISORY BOARD

#### Composition and Responsibilities

The Supervisory Board (SB) of DHB Bank is composed of six members as of year-end 2021. In alignment with the Articles of Association, half of the members, including the chairman, are independent. In meetings of the Supervisory Board each member is entitled to cast one vote. In case of a tied vote, the chairman of the SB shall decide.

The SB is responsible for the supervision of the policy of the MB, for the supervision of the general course of affairs and risk management, and for assessing and approving the strategies and budget proposed by the MB. These responsibilities and authorities of the SB are defined in the Supervisory Board Policy. This policy also covers other aspects related to the supervision of the bank and in particular to the collective responsibility of the SB members. It is updated from time to time as needed. In addition, credit proposals by the Credit Committee of the bank – for amounts above its own authority level – require non-binding advice from the SB's Advisory Committee on Credits.

The overriding responsibility of the SB is to find a just and reasonable balance between the interests of all stakeholders while putting the clients' interest first. It has always been the foremost goal of this bank to service its clientele well. The shareholders of the bank believe that good service to the clients over time will propel the bank to prosper.

#### Supervisory Board Committees and Composition

The SB conducts its activities either with all its members or via its committees that are set up for particular fields and that are comprised of members particularly specialized in these fields. Decisions taken in these committees are subsequently submitted to the SB for final approval or for information purposes, depending on the committees' functions and authorities. These committees are:

**Advisory Committee on Credits (ACC):** The SB has delegated to the ACC its authority for providing non-binding advice on credit proposals for amounts and transaction types as stipulated in the bank's Policy on Credit Approval & Advice Authorities and Review Principles.

**Nomination and Remuneration Committee (NRC):** The NRC assists the SB in identifying, selecting and proposing candidates for vacancies in the SB and MB. NRC is also involved in succession planning at both bank level and SB level. In addition, this committee assists and advises the SB in fulfilling its responsibilities with regard to the remuneration and the assessment of the performance of the members of the MB, of the senior staff in general, and of the senior staff engaged in risk management and control functions in view of the related regulations and the policies of the bank.

**Related Party Transactions Committee (RPTC):** The RPTC reviews and grants pre-approval for transactions with i) Shareholders; ii) Managing Board Members; iii) Supervisory Board Members; iv) Companies in which a Shareholder holds an interest or has any position; v) Supervisory Board and Managing Board Members of companies referred to under (iv); vi) Close members of the family and relatives of a person referred to under (i) to (v); and vii) Companies in which a Supervisory Board Member holds an interest or has any position. The members of the RPTC are appointed from among the independent members of the SB.

**Risk and Audit Committee (RAC):** The RAC assists and advises the SB in fulfilling its oversight responsibilities with regard to risk and audit issues. The RAC discusses the bank's risk profile and assesses, at a strategic level, whether capital allocation and liquidity level are in line with the approved risk appetite, among other subjects. The RAC convenes periodically, at least three times a year.



|                              | Advisory Committee on Credits | Nomination & Remuneration Committee | Related Party Transactions Committee | Risk & Audit Committee |
|------------------------------|-------------------------------|-------------------------------------|--------------------------------------|------------------------|
| <b>Frederik-Jan Umbgrove</b> |                               | √ chair                             | √                                    | √                      |
| <b>Nesrin Koçu-de Groot</b>  |                               |                                     |                                      | √                      |
| <b>Maarten Klessens</b>      | √chair                        |                                     | √chair                               |                        |
| <b>Onur Bilgin</b>           | √                             | √                                   |                                      |                        |
| <b>Ariel Hasson</b>          |                               | √                                   |                                      | √chair                 |
| <b>Kemal Cingilloğlu</b>     | √                             | √                                   |                                      |                        |

## Principles

The SB and/or its committees regularly convene at least every month in the fulfilment of their duties, either in person or via teleconference (in 2021, it was entirely in the form of video conference, except one occasion). In its supervision, deliberations and decisions, the Board puts particular emphasis on risk management, on corporate governance, on the financial performance of the bank, on regulatory requirements and on market developments. The SB in particular, spends ample time on discussing and reviewing the business model of the bank. This is in response to the requirements of the regulator and in the interests of all stakeholders. In awareness of its duty of care towards clients and of the bank's responsibility towards society, the SB aims to maintain a healthy and fair balance between all stakeholders' interests while keeping a low risk profile and conducting its duties within the boundaries set by the laws and regulations. If there are important changes in the regulatory environment, with implications for the business model of the bank, the SB and MB jointly or separately organize informative meetings with the shareholders both to provide them with more timely updates - beyond the annual general meetings of shareholders - and to have their opinions and support on the strategic direction and business model of DHB Bank.

## Secondary Positions of Supervisory Board Members

According to regulations in the Netherlands (related articles of 'Wet Bestuur en Toezicht', i.e. 'Act on Management and Supervision'), in addition to their present functions, supervisory board members are allowed to hold a certain maximum number of positions in (other) institutions qualified as 'large'. The SB members of DHB Bank comply with this regulation, allocating sufficient time for the fulfilment of their responsibilities in the bank.

## Information on the Members of the Supervisory Board

### Mr Frederik-Jan Umbgrove

#### Chairman

Born in 1961 in the Netherlands, Mr Umbgrove holds a master's degree in Trade Law and a Certificate in Civil Law, both from Leiden University, and an MBA from INSEAD.

Since 1986 he has held several specialist and executive positions and responsibilities at ABN Amro Bank, both at the head office and at the international offices/subsidiaries of this bank in various fields.

In 2008, Mr Umbgrove joined the Royal Bank of Scotland Group as Chief Credit Officer CEEMEA for this bank's Global Markets Division. He served as Chief Risk Officer and Member of the Managing Board of Amsterdam Trade Bank NV between 2010 and 2013 and as Group Risk Officer of Alfa Bank Group Holding between 2011 and 2013. He continued to work as an advisor on several projects in the financial world in the period 2014-2017, and since April 2018, he has been a non-executive member of the Board of Directors of Alpha Bank A.E. in Greece. In December 2019, Mr. Umbgrove joined the Supervisory Board of Lloyd's Bank GmbH in Germany as independent member, of which he is the Chairman of the SB Audit Committee.

On 12 April 2016, Mr Umbgrove joined the Supervisory Board of DHB Bank as independent member and chairman of the Supervisory Board Credit Committee (now Advisory Committee on Credits). Subsequently, he was elected chair or member of other Supervisory Board committees. In May 2018, he became the chairman of DHB Bank's Supervisory Board following the retirement of his predecessor.

## Ms Nesrin Koçu-de Groot

Born in 1977 in Ankara, Turkey, Mrs Kocu-de Groot graduated from Middle East Technical University, Ankara, Department of Economics.

She held various roles in the Financial Planning & Control Department and in the Risk Management Department of Demirbank TAŞ, Istanbul that she joined in August 1999. Between September 2001 and February 2006, she led the Financial Control and Risk Management Department of Yapi Kredi Bank (Nederland) NV. Later, she was the statutory auditor of C Faktoring AŞ, Istanbul and Bank Pozitif AŞ, Istanbul until March 2013.

Mrs Kocu-de Groot joined the Supervisory Board of DHB Bank in April 2015 as member related to HCBG Holding B.V. She is also the Chief Financial Officer of HCBG Holding B.V. and Supervisory Board Member of C Faktoring AŞ.

## Mr Maarten Klessens

Born in 1958, Mr Klessens holds a degree in Business Economics from Erasmus University and a postgraduate in Financial Economics from TIAS Tilburg University. He has followed several leadership programmes at Michigan University, IMD, Insead and IoD.

Mr Klessens started his career in 1984 with Unilever after which he moved to ABN. During his 22 year career at ABN AMRO, Mr Klessens has held a number of positions, including Relationship Management, Risk and Structured Finance. He was member of the Group Risk committee of ABN AMRO. Following ABN AMRO, Mr Klessens moved to a Financial Advisory firm where he advised on financial (re-) structurings and solutions.

In 2011 he joined RBS Group where he became Deputy Head of Global Country Risk being responsible for country appetite setting and exposure management across the RBS Group and covering the macro economic and political analysis of countries. During these years there was special attention given to the financial stress in the Eurozone periphery and recommendations for the board to mitigate exposures. In this position he was an alternate member of the RBS Group Risk committee.

Mr Klessens is member of the Supervisory Boards of NatWest Markets NV since 2015 (currently vice-chairman of the SB, chair of the Board Risk Committee and chair of Audit Committee), member of the Supervisory Board of Bank of

Africa Group SA since 2016, the latter as a nominee of FMO and SB member of AltFin BV since early 2022.

He joined the SB of DHB Bank in June 2017 as independent member and is the chair of the ACC.

## Mr Onur Bilgin

Born in 1981 in Ankara, Turkey Mr Bilgin graduated from Ankara University, Department of Business Administration and currently is continuing his studies at Law School of Marmara University to obtain a bachelor degree in law.

He began his professional career in 2006 as Assistant Specialist in Credit and Project Appraisal Department of Halkbank. In 2007, he started to work in International Banking and Structured Finance Department within the same institution. He held various positions in IFI Loans Division of International Banking Department during his term between 2007 and 2018. Since August 2018 to 15 August 2019 he served as Head of International Banking and Structured Finance Department in Halkbank. Since 15 August 2019 he has been serving as Head of International Banking and Financial Institutions Department within the same institution.

Mr Bilgin joined the Supervisory Board of DHB Bank on 17 January 2019 as member related to Türkiye Halk Bankası A.Ş.

## Mr Ariel Hasson

Born in 1973 in Israel, Ariel Hasson holds an MBA with Distinction from the Kellogg School of Management in Northwestern University, Illinois and a B.A., magna cum laude, in Economics and in Management from the Tel Aviv University.

Mr. Hasson was the CEO of Kardan NV until 2020, a dual listed company in the Euronext Amsterdam and the Tel Aviv Stock Exchange. Mr Hasson served as the CEO of Kardan Group as well as the Chairman of several of the group's subsidiaries. Prior to assuming the group CEO position, he headed the Financial Services arm of the group with several retail and SME banking focused subsidiaries in CEE countries. Mr. Hasson had previously served as an Executive Vice President with Bank Hapoalim and Head of the Emerging Markets banking. Mr Hasson also served as the Chief Advisor to the President and CEO of Bank Hapoalim.

Before joining Bank Hapoalim, Mr. Hasson had worked with the Boston Consulting Group (BCG) in the US. He advised Fortune 500 companies on various strategic

projects. Aside his position at DHB Bank, Mr Hasson is the chairman of the Supervisory Board of TBI Bank Group.

Mr. Hasson joined the Supervisory Board of DHB Bank as independent member on 17 May 2019. He currently chairs the bank's Risk and Audit Committee.

### Mr Kemal Cingillioglu

Born in Atlanta, USA in April 1985, Mr Cingillioglu holds a Bachelor of Arts degree in Economics from Boston University and a Postgraduate Degree in History of Art and Art World Practice from University of Glasgow (Christie's Education), awarded with Merit.

He has extensive experience both in the financial and non-financial sectors. He has worked in various different departments of banks, factoring and leasing companies - as an intern from early ages. He has been exposed to various businesses through the family office he manages in London, specializing in art investments.

Mr Cingillioglu joined the Supervisory Board of DHB Bank in January 2020 as member related to HCBG Holding B.V. Aside this position, Mr Cingillioglu is the Managing Director of Cingilli Collection, London, Director of HCBG Holding BV, Amsterdam, and an Advisory board member of Christie's Auction House.

## 31. BANKERS' OATH

As per the new regulations that were introduced in a bid to improve confidence in the financial sector, since 2014 SB and MB members of Dutch banks and insurers have had to pledge an oath to put their clients' interests first, and to observe a number of other principles. Since 2016, this oath has become mandatory for all Employees of the banking sector.

All the present SB and MB members as well as all DHB Bank employees took that pledge and signed the bankers' oath. Employees who joined DHB Bank in 2021 also took this oath within 3 months of joining the bank.

## 32. CLIENTS FIRST

Clients are at the centre of DHB Bank's activities. They are perceived as vital partners from the perspectives of business continuity and corporate social responsibility.

In the past several years, the global financial crisis and the perceived role that banks and other financial institutions worldwide have played in it have led to a widespread loss of confidence in the financial system on the part of its customers. So as to rebuild and strengthen this confidence, banks need to ensure that, more than ever, client relationships are developed on a long term, sustainable basis. This is possible only if banks always have the client's best interest at heart. Accordingly, DHB Bank believes that only if the bank can consistently fulfil clients' real financial needs at fair terms will it be able to maintain their goodwill, resulting in continued business and sustainable profitability, in the interest of both parties. DHB Bank has always been committed to these principles.

DHB Bank takes into account the interests of all its customers ranging from individuals to corporates and financial institutions. The bank conducts all its activities on a fair and open basis, including all dealings with corporates and financial institutions. This is ensured by transparent and unequivocal negotiations and agreements in order to prevent reputational risk.

DHB Bank does not offer complex products, but still strives to avoid any asymmetry of information between its clients and the bank. This is especially important for products having a great impact on the customer's life. The bank is aware that under these circumstances, a particular responsibility falls on itself as the stronger, better-informed party in the relationship, to ascertain and act upon the real financial needs of the client. This is supported by clear, understandable and open communication. The bank puts the client's best interest first beyond a traditional customer care approach, DHB Bank strives to offer only products with sufficient added value for the client, and it ensures that easy channels are established for customers to direct any complaint straight to the bank and/or to the Ombudsman.

## 33. POLICIES AND PROCEDURES

In the course of 2021, DHB Bank continued to apply its strong corporate governance guidelines. The bank is committed to continuously enhancing its corporate governance and compliance structure in line with related developments in these fields.

DHB Bank puts particular emphasis on transparency and accountability, on effective risk management, on accurate disclosure of information and effective communication,

on a clear, balanced and adequate division of tasks and a strong, well-defined system of management as part of its corporate governance culture. These are all fuelled by the bank's policies and procedures.

Within the bank's organization, the Compliance & Legal Department plays an important role in corporate governance practices, while the Internal Audit Department assesses whether internal control measures have been designed properly, are present and are working effectively to assure the quality and effectiveness of the system of governance. The Governance Officer oversees and/or facilitates applications related to corporate governance.

Some particularities of the bank's corporate governance structure are set out in the below policies and documents. To ensure up-to-date practices in the bank's operations and activities, policies and procedures are placed on a periodic review schedule under the coordination of the Governance Officer.

- Articles of Association (AoA):

The Articles of Association (AoA) of DHB Bank require that at least 50% of the SB members in office, including the chairman, are independent.

- Supervisory Board Policy:

The stipulations of the AoA regarding the composition of the SB are also taken up in the SB Policy. It furthermore stipulates that, in the event of the 50% threshold being temporarily breached, the independent members will nevertheless have 50% of the votes in the decision-making. This policy includes stipulations pertaining to the required qualifications of the SB members and the chairman and to the diversity of the SB's composition. This policy additionally prescribes that any related party transactions take place at arms' length.

- Managing Board Policy:

The managing board policy comprises stipulations related but not limited to corporate strategy, risk management, internal control, the financial reporting process, audit, and compliance; as well as the consideration of clients' interests and social responsibility. This policy includes stipulations pertaining to the required qualifications of the MB members and to the diversity of the MB's composition.

- Internal Audit Charter:

The bank's Internal Audit Charter describes the mission and scope of work, responsibilities, accountability, authority and standards of the Internal Audit Department, and includes stipulations ensuring its independence and objectivity.

- Conflicts of Interest:

The prevention of conflicts of interest is among the key elements of corporate governance. So as to ensure controlled and sound business operations, DHB Bank has a Policy on Conflict of Interest as a guideline. This policy covers measures to prevent (the appearance of) conflicts of interest and to prevent DHB Bank or its employees from performing acts that are contrary to generally accepted standards and might seriously damage confidence in DHB Bank or in the financial markets. Related principles and procedures are also detailed in the Related Party Transactions Committee Policy, the Related Party Credit Acceptance and Approval Procedure, the Procedure on Financial Services to Employees and Supervisory Board Members, and provisions on promotional gifts as included in the Code of Conduct (Staff Handbook).

- Corporate Social Responsibility & Sustainability:

DHB Bank's Corporate Social Responsibility Policy covers the bank's adherence to the principles of social responsibility in all the decisions made and in all the activities undertaken. This policy aims to guide the bank in contributing to sustainable development, including the health and welfare of the society.

- Ethical Values:

For the purpose of strengthening DHB Bank's corporate culture, the bank's staff handbook is kept updated to address more clearly the seven elements of an ethical culture, comprising the values of balancing interests, balanced actions, consistent actions, openness for discussion, leading by example, feasibility and transparency.

- Integrity Risk:

DHB Bank strives to adhere to the highest standards of integrity in all its transactions and relationships. To avoid integrity failures, the bank's integrity risk policy is based on ensuring that a general culture of high ethical standards prevails throughout the bank and that integrity risks are efficiently managed. The general approach is top-down,

and the process starts with a strong ethical stance at the top.

- Duty of Care towards Clients:

DHB Bank has substantiated its existing practices in this respect by adopting a Client First Policy, intended also as a guideline for the management and staff in decision making and client interaction, so as to put the clients' best interest first. This policy also sets out the principles regarding product development and review, human resources policy and corporate culture, complaint procedures, and communication/transparency with clients. This last principle in particular is given special attention by the bank in all its relations and dealings with its clients. Management sees a client-centred approach as key to long-term success of the bank and continually strives to make sure it is deeply ingrained in the corporate culture.

- Complaint Procedure:

As part of its duty of care towards clients and in application of the client first principles, DHB Bank has in place a complaint procedure, designed to resolve any issue or problem brought forward by the customers. Customers can file their complaints via the bank's website, where they are also informed about their option of contacting the related authorities as well.

- Product Approval:

In line with the requirements of the client first principle, DHB Bank introduced its Product Approval Procedure with more focus on the duty of care towards clients, among others. The Internal Audit Department is responsible for periodically checking whether the respective procedure works effectively in practice.

- Customer Due Diligence Policy:

Since 2015, the bank has been continuously revising and updating its CDD policy to ensure adaptation to changing regulations and achieve a more efficient practice in this respect. This policy has been extensively updated recently in line with changes in the regulations.

In addition to these policies and practices, DHB Bank also has in place a wide range of policies, procedures and measures pertaining to various aspects of governance and compliance, such as Remuneration Policy, Information Security Policy, Business Continuity Policy, Lifelong Learning Policy, Compliance Policy, Policy on Credit Approval &

Advice Authorities and Review Principles, Integrity Risks Policy, Dividend Policy and the like.

The independence of the compliance, risk management and internal audit functions at DHB Bank is ensured thanks to the direct access of the related managers to the RAC and to the Chairman of the SB. The Compliance Policy documents the authorities and duties of the Compliance Officer.

In 2021, DHB Bank continued to consistently apply its existing principle in relation to customer acceptance criteria and transaction monitoring.

## 34. RISK GOVERNANCE AND MANAGEMENT

DHB Bank manages risk by seeking to ensure that business activities provide an appropriate balance between the returns achieved and the risks assumed, and that they remain within the bank's risk appetite. The bank's risk bearing capacity is continually assessed within the overall management of risks and was ensured at all times during the financial year under review.

DHB Bank continually strives to further strengthen the bank-wide risk and capital management framework in terms of organizational structure, processes and responsibilities, as well as methods for the identification, measurement, monitoring and control of risks. To achieve this, the MB ensures that all risk-related policies are fully communicated and adopted at all levels within DHB Bank.

### Risk Governance

The bank's risk governance structure is based on the overarching principle that all the business units are primarily responsible for managing risks in their operations within the approved risk appetite framework. Each business unit works in close cooperation with the independent risk assessment units and actively participates in the relevant committees as required to effectively manage the respective risks, thus forming the first line of defence in the bank's triple-layered risk management setup.

The Risk Management Department (RMD) and the Compliance and Legal Department (CL) and Credit Departments form the second line of defence, together with the Information Security Department, which functions independently from the IT Department. They support the business units in their decision-making, but have sufficient

independence and countervailing power to avoid risk concentrations.

The Internal Audit Department (IAD) as the third line of defence oversees and assesses the functioning and effectiveness of the first two lines.

The Supervisory Board has the final authority to approve the risk appetite statement proposed by the Managing Board, exercising its oversight of risk management principally through the Board's Risk & Audit Committee (RAC). Supported by assessments and various reports prepared by the Internal Audit Department (IAD), the Risk Management Department (RMD), the Compliance & Legal Department (CL) and the credit departments, the RAC is responsible for the oversight of policies and processes by which risk assessment and management are carried out within the governance structure. The RAC also reviews internal control and financial reporting systems that are relied upon to ensure integrated risk measurement and disclosure processes.

Within the governance structure, and reporting to the MB, the Risk Management Committee (RMC) oversees both financial and non-financial risks on an aggregate, bank-wide level while specialized committees focus on specific risk areas such as credit risk, liquidity risk and market risk. All committees support the MB in fulfilling its responsibilities with regard to integrated risk management and provide oversight to the front offices, which are responsible for managing the risks in their activities within the approved risk limits and tolerance.

DHB Bank enhanced its Systematic Integrity Risk Analysis process by further identifying risks that are specific to DHB Bank and to assess applicable controls in conducting business activities.

With this general approach, the bank maintained its strong governance structure in 2021.

## Operational Risk

The bank's regular Operational Risk and Control Assessment (ORCA) aims to effectively manage operational risks. It is a systematic process of identifying and assessing risks and determining the effectiveness of controls. ORCA is conducted by the risk owners, that is, each department assesses operational risks relevant to their function. Each risk dimension is then challenged by the Risk Management Department (and by the Information Security Officer for IT risks) before the risk registers are finalized.

## Risk and Capital Management

DHB Bank's capital management framework, within the broader risk management system, aims to ensure that there is sufficient capital to adequately absorb all residual risks under usual business conditions and plausible stress scenarios, and to meet the bank's business objectives in full compliance with the regulatory requirements.

For European banks, new capital and liquidity requirements, as formulated by the Basel Committee in the form of the Basel III accord, are being implemented through the Capital Requirement Regulation (CRR) and the Capital Requirement Directive (CRD IV). The revised Capital Requirements Directive and Regulation (CRR2 and CRDV) which entered into force starting from June 2021 refine and continue to implement Basel III in the EU by making important amendments in a number of areas including market risk, counterparty credit risk, leverage ratio, liquidity, as well as reporting and disclosure requirements. The bank keeps itself up to date on new regulatory proposals to be able to adjust to new regulations in due time. The capital adequacy figures presented in this report follow these guidelines.

The bank benefits from ongoing efforts to satisfy higher regulatory and supervisory standards not only with respect to capital management through its periodic internal capital adequacy assessment process (ICAAP), but also in relation to liquidity management through its internal liquidity adequacy assessment process (ILAAP) as required by the Liquidity Policy Rule of DNB.

The bank's recovery plan - adopted in early 2014 and updated annually - defines recovery options that are available to counter a near-default scenario. It assesses in detail whether the nature of the options is sufficiently robust, credible and varied to manage a wide range of shocks of different forms.

ICAAP, ILAAP, recovery plan and risk management practices separately and jointly point to the strong financial position of DHB Bank, which was also verified in real life by the bank weathering unscathed the severe crises – both local and global – that it was exposed to since its establishment.

## Risk and Capital Management Disclosure

The CRD V contains certain minimum disclosure requirements regarding risk and capital management in line with the Pillar 3 rules. Its goal is to encourage market discipline in disclosure in order to allow stakeholders to assess the bank's standing in terms of capital resources, capital adequacy, liquidity, overall risk profile, and risk management practices.

DHB Bank publishes its disclosures on its website. The next Pillar 3 disclosure will be available during the first half of 2022 based on 31 December 2021 figures.

### Additional Disclosures

- **Risk Appetite and Key Risks**

As part of risk management, DHB Bank formulates its risk appetite that is documented and updated regularly. Defining, monitoring and adjusting risk appetite is considered the foundation of an effective risk management. The bank's risk appetite outlines the level and nature of risks that it is willing to accept in order to pursue its strategy on behalf of shareholders, commensurate with its risk management capacity and philosophy. Risk appetite also sets the boundaries for the acceptable risk profile.

DHB Bank's risk appetite covers the following dimensions, which are considered the key risks faced by the bank: Capital adequacy, business model risk, strategic risk (profitability), leverage ratio, credit risk, credit concentration (country, sector and obligor), climate risk, shadow banking, liquidity, FX risk, market risk, interest rate risk in the banking book, operational risk, IT, Information Security, governance, integrity & reputation, legal, compliance, customer complaints and compliance with regulations. For relevant cases, there are subsets with quantitative targets and/or benchmarks, and for each dimension, the risk appetite is separately determined between low, medium or high levels.

Out of a total of 23 primary risk dimensions in 2021, the bank's risk appetite was determined as "low" for 16 and "medium" for 7.

| Risk Appetite | Risk Dimension   |
|---------------|--|
| <b>Low</b>    | Capital Adequacy, Business Model Risk, Strategic Risk (profitability), Leverage Ratio, Shadow Banking, Liquidity, FX Risk, Market Risk, Interest Rate Risk in the Banking Book, Operational Risk, Information Security, Governance, Legal, Compliance, Customer Complaints, Compliance with Regulations. |
| <b>Medium</b> | Credit, Country Concentration, Sector Concentration, Obligor Concentration, Integrity and Reputation, Climate Risk, Information Technology.  |

As per assessments conducted periodically by the independent Risk Management Department and reported to the management and the Risk & Audit Committee of the Supervisory Board, it was established that these risk appetite levels were mostly complied with during 2021. In cases where the actual risk profile tended to deviate from the risk appetite, the management takes the necessary measures to return the risk profile to the level specified in the approved risk appetite in the related areas in due course and in consultation with the supervisory authorities, where needed. Within capital planning, capital is allocated for an overwhelming majority of the risk dimensions indicated above for an amount commensurate with their exposure/risk levels.

- **Monitoring, Assessment & Control Measures**

DHB Bank controls risk through its established and proven risk management framework, which proved its maturity and efficiency by enabling the bank to weather unscathed several regional and global crises that it was exposed to since its establishment, most recently, the 2008 global crisis, and the following crisis in the Eurozone and the turbulence in Turkey since 2018. In all its activities, the bank places great emphasis on avoiding targeting short-term profits by disregarding long-term risk.

For all the risk parameters, there are monitoring or assessment frameworks in place. Credit risk, for example, is monitored at the Credit Committee through various reports (on watch list loans and NPLs), including quarterly credit portfolio risk reports, prepared by the credit departments, and through the monthly MIS Reports prepared by the Financial Control Department. These reports provide comprehensive information on the composition and quality

of the various portfolios, permitting management to assess accurately the level of credit risk that the bank has incurred through its various activities and to determine whether the bank's performance is meeting the credit risk strategy.

Periodic risk assessment reports prepared by the Risk Management Department cover the subject on a high level, comparing the status quo to the risk appetite statement. Similarly, market risk and interest rate risk (as well as liquidity risk) are managed daily by the Treasury Department, and monitored weekly at the ALCO meetings and monthly through the MIS Reports. MIS reports include reports on VaR on Trading Portfolio, VaR on Open Position, on Interest Rate Risk, on Asset & Liability Maturity Schedule, on Liquidity Stress Tests and other ILAAP / SREP Liquidity measures etc.

DHB Bank's liquidity and funding plan are based on policy statements resulting in various liquidity risk measures, limits and organisational procedures. The bank's liquidity risk management includes stress testing and a contingency plan. Stress testing is defined as the evaluation of potential effects on a bank's liquidity situation under a set of exceptional but plausible events. The stress testing framework also includes survival horizon metrics and has set the limit at six months for minimum survival under idiosyncratic, market-wide and hybrid stress scenarios without access to market funding. During 2021 DHB Bank continued to focus on prudent liquidity risk management, so as to maintain a diversified and strong funding base. DHB Bank had access to all the relevant financial markets and was able to actively carry out the necessary tests as described in the bank's funding plan.

DHB Bank being a commercial bank, credit risk is the constant risk dimension present in its activities. Accordingly, DHB Bank has in place very rigorous credit underwriting and monitoring policies and practices that allow controlling this risk. Apart from allocating ample capital for its credit exposures, the bank also uses collateralization for credit enhancement. In addition, the bank stringently avoids entering uncharted (market) territories for increasing short-term profits at the expense of incurring high credit risks. Depending on market developments, in order to determine and control various aspects of credit risk and take actions if necessary, the bank conducts special analyses and reports concerning its portfolio. Some of the portfolio level analyses performed in 2021 were FX volatility and impact analysis related to hard currency appreciation against TRY and climate related physical risk assessment.

DHB Bank is subject to country risk due to its international operations. Since the bank's establishment,

Turkey had been the primary country of interest for DHB Bank thanks to the management's in-depth knowledge and experience in the country. As a matter of principle, the bank works with highly creditworthy, top tier Turkish corporates and banks having high financial standing and reputation while obtaining collaterals for some exposures. As a further risk mitigating factor, the bank sets aside additional capital to alleviate country risk. Furthermore, the bank has considerably decreased its exposure to Turkey, to less than 10% in 2021, and does not aim to exceed this level. DHB Bank strives to maintain its focus on the EEA where it has its highest exposure. Insurance is occasionally procured from reliable counterparts to either mitigate risks or open room in the availabilities of limits to companies.

**• Expected impact on financials/results if risks or uncertainties were to materialize**

The viability of the bank is ensured through ICAAP and ILAAP, which cover various and plausible stress scenarios in relation to uncertainties – such as credit risk, liquidity risk, market shocks etc. - for which countermeasures are in place. In addition, the Bank's Recovery Plan contains measures to be implemented should any of several DHB-specific or industry-wide different risk scenarios materialize, and thus it provides an important backstop for DHB Bank's risk management.

**• Risks and uncertainties that had a significant impact during the past financial year, and the consequences thereof.**

Starting the second half of 2017, uncertainties in Turkey and depreciation of the TRY against hard currencies had led Management to adopt a cautious stance towards asset generation and to maintain high liquidity. This continued throughout 2020 and 2021- with the TRY being at a weaker level than before against other currencies. DHB Bank closely monitored companies in its portfolio that might be vulnerable to devaluation risk via comprehensive assessments, which resulted in exiting some companies (Turkey exposures almost halved in 2018 and were further reduced in subsequent years), in obtaining credit enhancements from some and in restructuring some deals with companies assessed as viable but under temporary liquidity pressure.

This stance reflected the bank's traditional risk-averse approach in risk management.



## • Improvements concerning DHB Bank's risk management system

For the past few years, DHB Bank has been continuously improving its risk management system and framework. Apart from the distinct classification of the three lines of defence model, several new reports have been developed, risk management practices have been more clearly defined, and the committees' roles, attention points and functions in relation to various risks have been enhanced. Noteworthy progress was made in the further formalization of the funding plan, the stress test methodology and the contingency plan within the context of ILAAP, ICAAP and Recovery Plan. The bank further improved the Risk Appetite Statement (RAS) for 2022, by updating the risk sub-dimensions based on the Bank's business strategy, along with mapping to risk levels for each individual risk sub-dimensions to facilitate better monitoring, and by improvement in documentation of rationale for risk appetite limits, escalation process for breaches in limits and the action for risk mitigation.

The bank's credit risk management framework is refined and strengthened following DNB's report in this respect.

DHB Bank will closely follow potential developments in relation to risk management, both from regulatory sources and from market practices, and will embed these in its risk management organization and culture.

## Climate Risk Disclosures

Climate risk is a pervasive, systemic risk that affects all asset classes, industries and economies. It demands attention as the physical consequences of global warming and the transition to a low carbon economy will manifest, at varying levels, in all climate scenarios. Financial institutions need to recognize the importance of understanding and addressing climate risks in their existing portfolio and operations, as well as transactions in the pipeline and for future investments in a general sense.

The ECB's Guide on climate-related and environmental risks<sup>3</sup> outlines the supervisory expectations for how climate and environmental risks may be embedded in all relevant bank practices, from a bank's risk management framework to its governance structure, risk appetite, business model

and strategy, as well as its reporting and disclosures. Also, the Paris Agreement at G20 Summit highlights the importance of integrating climate related risks into the overall strategy of an institution. The bank, along with the above, has also considered the Good Practice document by DNB, 'Integration of climate-related risk considerations into banks' risk management'<sup>4</sup>. However, across the industry, climate change risk management is in the early stages of development, given amongst others significant uncertainties about climate change, an absence of market data and a lack of market practice on the measurement and monitoring of climate change risks. The banking industry attempts to improve its climate change risk management, which is reflected by an increasing number of publications on the topic, such as the ECB's report on 'The state of climate and environmental risk management in the banking sector'<sup>5</sup> published in November 2021.

In order to accomplish the development of robust approaches to managing and disclosing climate-related and environmental risks, the bank worked with a consultancy firm on climate change risk. To this end, several workshops were organized within DHB Bank to analyze the current situation (as is) and the future state (to be) of the bank with regards to the broader sustainability topic and specifically climate risk. The bank has formed a cross-functional team under the name "Project Genesis". The main aim of this project is to carry out the development and adoption of rules and principles regarding climate-related and environmental risks in the bank, within the context of a broader environmental, social and governance ("ESG") agenda. The project will cover supervisory expectations relating to business models, strategy, governance, risk appetite, risk management and disclosure.

### 1. Management of climate risk

The bank acknowledged the importance of incorporating environmental related risks particularly in its lending strategy within the governance structure of managing credit risk. In this respect, the bank also incorporated the climate related risks, among other concentration metrics, in the Risk Appetite Statement 2022. The bank presents the portfolio level climate risk measurements (using externally available metrics like S&P Vulnerability Index) in MIS reports and risk assessments, and the climate-

3. <https://www.bankingsupervision.europa.eu/ecb/pub/pdf/ssm.202011finalguideonclimate-relatedandenvironmentalrisks-58213f6564.en.pdf>

4. <https://www.dnb.nl/media/jwtjyvfn/definitieve-versie-gp-en-qa-klimaatriscico-s-banken.pdf>

5. <https://www.bankingsupervision.europa.eu/ecb/pub/pdf/ssm.202111guideonclimate-relatedandenvironmentalrisks-4b25454055.en.pdf?4b9506e394f16a1bf41608fb5a85732e>

related physical risk analysis on annual basis in the credit portfolio risk report. The bank monitors the concentration in vulnerable sectors and geographies with high climate related risks, as well as mitigation measures, if applicable.

The currently monitored ESG metrics are sector-level and geography-level metrics, instead of customer-level metrics. This is the result of a lack of available quality data. One of the prioritized action points of "Project Genesis" is the development of an ESG scorecard on a customer-level with more granular approach which takes into account within-sector differences, geographic location and time horizon for each exposure.

During November 2020, ECB published the final "Guide on climate-related and environmental risks". It contained 13 supervisory expectations for institutions to consider when formulating and implementing their business strategy, governance and risk management frameworks and disclosure practices in the context of climate-related and environmental risks. Although the ECB's Guide is applicable to Significant Institutions directly supervised by the ECB, National Competent Authorities have been recommended to apply the expectations when supervising Less Significant Institutions (LSIs), in a proportionate manner. In view of this, DNB in its email dated 10 February 2021, requested DHB Bank to perform a self-assessment and to inform of plans to advance the institution's practices. DNB's first questionnaire regarding climate-related, environmental and social risks was filled and submitted by the deadline 31 March 2021. DNB's second questionnaire related to climate-related, environmental and social risks was filled and submitted by the deadline 15 June 2021. A feedback letter was received from DNB on 23 December 2021 providing the assessment of DNB regarding Bank's strengths and weaknesses on 13 supervisory expectations. In addition, DNB requested information about updates / possible deviations from action plans and sent another materiality self-assessment for the Bank's exposure to climate-related and environmental risks. The requested information will be submitted to DNB by the 1 June 2022 deadline.

The bank, in line with the recommended DNB guidelines and the Good Practice document 'Integration of climate-related risk considerations into banks' risk management', assesses the physical consequences of climate change (physical risks) as well as the consequences of a transition to a climate neutral economy (transition risks). The bank includes the physical risk impact in its stress testing framework by incorporating defaults and

credit downgrades of clients in vulnerable sectors and geographies. For transition risk, the bank has gauged the impact on its portfolio over longer term horizon, and conducted a separate generalized analysis.

Risk Management Department is involved in identifying and measuring the climate related risks that the bank faces and suggests to the management various techniques to quantify and regularly monitor the portfolio. In this context, the bank has adopted to use the vulnerability index developed by S&P to measure climate risks at portfolio level. This index makes use of different variables that take into account both the effects of climate change, as well as the related countries' economic resilience.

The bank plans to comply with the proposed legislation in the Netherlands which requires office buildings to have at least a level C energy label as from 2023 and to take this requirement into account while granting any loans backed by commercial mortgages. The bank's own office building "FIRST Rotterdam" has a BREEAM-Excellent certificate for the design.

The bank works on incorporating the climate risk in its governance and strategy, and explicitly cover the consideration of the climate related risks e.g. physical risks (risks for the financial sector arising as a result of increased damage and losses from natural phenomena including high temperatures, storms, precipitation, drought and flooding) and transition risks (arising as a result of the transition to a carbon-neutral economy) in the credit proposals and decision, as well as in the ICAAP. The bank considers climate risk as part of the bank's Internal Capital Adequacy Assessment Process (ICAAP) and stress test framework.

## 2. Risk assessment

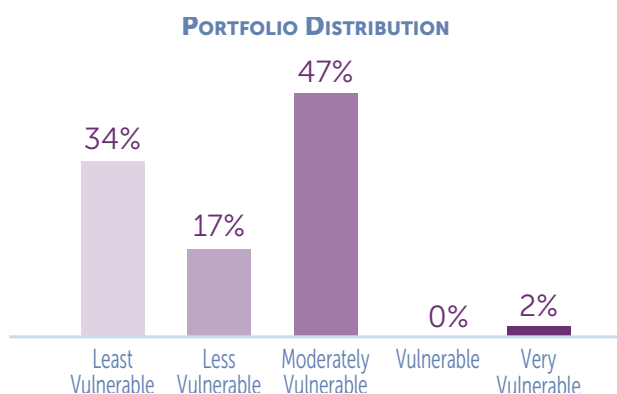
In addition to the limits defined in the Risk Appetite Statement 2022 and the climate-related physical risk analysis described in the previous paragraphs, a generalized top-down climate risk assessment is presented below. The physical risks are covered by means of a vulnerability index based assessment and an analysis on flooding risk in the Netherlands. The transition risks are covered by means of a carbon-emissions based assessment.

### Physical risks

The bank has applied certain standardized measures to assess climate risks at portfolio level. It has adopted to

use the vulnerability index developed by S&P<sup>6</sup>. This index makes use of different variables that take into account both the effects of climate change, as well as the related countries' economic resilience. Based on the year-end 2021 portfolio, the bank's exposures to countries by 'vulnerability' classification is summarized in the below diagram:

Figure 1 - Exposures to Countries by Climate Risk Vulnerability Classification



According to the above distribution, the portfolio level vulnerability score as of year-end 2021 has been determined as 2.20 (Less Vulnerable), based on the weighted average calculation. DHB Bank intends to maintain this score below 3 (Moderately vulnerable) and has incorporated this Climate Risk dimension in its Risk Appetite Statement.

### Transition risk

The "Guide on climate-related and environmental risks" from ECB<sup>7</sup> defines transition risk as "financial loss that can result, directly or indirectly, from the process of adjustment towards a lower-carbon and more environmentally sustainable economy." In view of this, DHB Bank attempts to link the climate risk in the portfolio with the carbon emission on sector basis. Since the emissions data for clients is not readily available yet, the bank relies on sectoral carbon-emissions data from Eurostat<sup>8</sup> on NACE code level as a preliminary analysis. The bank performed the analysis based on the following 2 metrics:

#### i. Total exposures to high emissions sectors

The sectors with the highest emission are identified as "C – Manufacturing", "H - Transportation and storage" and "D - Electricity, gas, steam and air conditioning supply", which are together responsible for more than 80% of the total carbon emissions.

#### ii. Carbon-emissions exposure index

The carbon-emissions exposure index methodology captures the emissions intensity of the portfolio according to the sectors to which it is most exposed and according to the emission shares of those sectors. The index is calculated according to the following methodology<sup>9</sup>: the relative portfolio share of each NACE sector is multiplied with the sectoral carbon emission share. The result of the multiplication are then aggregated across all sectors in the portfolio to arrive at the carbon-emissions exposure index.

Furthermore, the "Waterproof?" report warns financial institutions against new risks that may emerge from green bubbles. The document draws attention to green bonds and investment loans for renewable energy investments. The bank does not have any green bonds in its portfolio. In principle, DHB Bank provides investment loans for renewal energy only if there is a fixed price guarantee from the state to mitigate market price risk.

DHB Bank will continue to measure and monitor the developments of climate risk as part of its climate risk mitigation strategy. Furthermore, by means of "Project Genesis", the bank is dedicated to improve on its management of climate risk following new regulations and supervisory expectations.

## 35. REMUNERATION

The remuneration of the MB members, as well as that of senior staff members, including those engaged in risk management and control functions, and other staff members, is determined according to the bank's Remuneration Policy and Bonus Plan. This policy and

6. <https://www.maalot.co.il/publications/gmr20140518110900.pdf>

7. <https://www.bankingsupervision.europa.eu/ecb/pub/pdf/ssm.202011finalguideonclimate-relatedandenvironmentalrisks-58213f6564.en.pdf>

8. [https://appsso.eurostat.ec.europa.eu/nui/show.do?dataset=env\\_ac\\_ainah\\_r2&lang=en](https://appsso.eurostat.ec.europa.eu/nui/show.do?dataset=env_ac_ainah_r2&lang=en)

9. <https://link.springer.com/article/10.1007/s10584-017-2095-9>

plan are based on the applicable regulations and amongst others includes stipulations concerning fixed and variable remuneration, meeting financial and non-financial criteria for being eligible for a variable remuneration, where at least 50% of the variable remuneration is based on non-financial criteria, claw back and deferral payment rules.

As a general rule, variable remuneration does not exceed the maximum of 20% of the gross yearly fixed salary of DHB Bank employees, and consists of a 50% cash component and a 50% non-cash component. Part of the variable remuneration is granted unconditionally (60%), while the remaining part is granted pro rata over a period of 3 calendar years (deferred).

In the financial statements of 2021, there exists a provision amounting to Euro 1,049,955 related to variable remuneration for DHB Bank members for their 2020 and 2021 performance.

None of DHB Bank employees qualify as high earners, i.e., have a total annual remuneration of at least EUR 1 million.

### 36. DUTCH BANKING CODE

The Dutch Banking Code, a revised version of which was adopted by the Dutch Banking Associations in 2014 as part of the Future Oriented Banking document, is applicable to DHB Bank. The Banking Code can be downloaded from the website of the Dutch Banking Association ([www.nvb.nl](http://www.nvb.nl)). Its application to DHB Bank

is described in "Implementation of the Dutch Banking Code at DHB Bank", available on the DHB Bank website (<https://www.dhbbank.com>).

## Senior Management

### **Ms Bahar Kayıhan**

*Assistant General Manager*  
Operations & Retail Services and  
Savings (Netherlands) & Information  
Security

### **Ms Ayşe Çingil**

*Assistant General Manager*  
Corporate Loans & Credit Analysis &  
Credit Risk Monitoring and Control

### **Mr C. Levent Es**

*Assistant General Manager*  
Financial Institutions & Forfaiting

### **Ms Fulya Baran**

*Assistant General Manager*  
Corporate Marketing

### **Mr İrfan Çetiner**

*Assistant General Manager*  
Treasury

### **Mr İbrahim Beydemir**

*Senior Financial Controller*

## Department Heads

Business Development & Process  
Improvement

### **Mr Mustafa Beker**

Compliance & Legal

### **Mr Edwin van Essen**

Corporate Loans

### **Mr Ozan Dereli**

Credit Analysis

### **Mr Kerem Güder**

Credit Risk Monitoring & Control

### **Mr Sedat Yılmaz**

Financial Control & Accounting

### **Mr Ercan Erdoğan**

First Line Compliance & Quality  
Assurance

### **Ms Ayşın Atalay-de Jong**

First Line Credit Analysis  
Ms Şeyda Şölen - Bonnink  
Forfaiting

### **Mr Gaspar Esteve Cuevas**

General Affairs

### **Ms Kiraz Başaran**

Governance Office

### **Mr B. Affan Sağ**

Human Resources

### **Ms Gülhan Develi**

Information Security

### **Mr Dheeraj Katarya**

Information Technology

### **Mr Nezh Engin**

Internal Audit

### **Ms Nurşah Kayak**

Operations

### **Ms Pınar Olierook-Türe**

Risk Management

### **Mr Ali Kastrat**

## Foreign Main Branches & Representative Office

Germany

### **Ms Nuray Özbağcı**

*Country Manager*

Belgium

### **Ms Monia Nasri**

*Country Manager*

Istanbul Representative

### **Ms Fulya Baran**

- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀

# CONSOLIDATED FINANCIAL STATEMENTS

For the Year 2021

# Consolidated Statement of Financial Position\*

As at 31 December

(in thousands of EUR)

|   | Notes      | 2021             | 2020             |
|---|------------|------------------|------------------|
| <b>ASSETS</b>                                       |            |                  |                  |
| Cash and balances with central banks                | 4.1        | 384,089          | 219,471          |
| Financial assets at FVPL                            | 4.2        | 734              | 6,137            |
| Financial assets at FVOCI                           | 4.3        | 297,499          | 292,732          |
| Financial assets at amortized cost                  |            |                  |                  |
| - Securities at amortized cost                      | 4.4        | 41,249           | 30,924           |
| - Loans and advances – banks                        | 4.5        | 69,437           | 90,837           |
| - Loans and advances – customers                    | 4.6        | 999,901          | 874,614          |
| Derivative financial instruments – hedge accounting | 4.7        | 501              | 582              |
| Property and equipment                              | 4.8        | 3,275            | 3,543            |
| Intangible assets                                   | 4.9        | 261              | 306              |
| Current tax assets                                  | 4.10       | 335              | 2,703            |
| Deferred tax assets                                 | 4.10       | 10               | 41               |
| Other assets  | 4.11       | 5,932            | 6,303            |
| <b>Total assets</b>                                 |            | <b>1,803,223</b> | <b>1,528,193</b> |
| <b>LIABILITIES</b>                                  |            |                  |                  |
| Due to banks  | 4.12       | 209,232          | 126,072          |
| Financial liabilities at FVPL                       | 4.2        | 4,097            | 157              |
| Deposits from customers                             | 4.13       | 1,340,914        | 1,145,782        |
| Derivative financial instruments – hedge accounting | 4.7        | -                | 48               |
| Provisions  | 4.14       | 1,909            | 1,782            |
| Current tax liabilities                             | 4.15       | 529              | -                |
| Deferred tax liabilities                            | 4.15       | 89               | 528              |
| Other liabilities                                   | 4.16       | 6,036            | 6,141            |
| <b>Total liabilities</b>                            |            | <b>1,562,806</b> | <b>1,280,510</b> |
| <b>EQUITY</b>                                       |            |                  |                  |
| Share capital                                       | 4.17       | 113,750          | 113,750          |
| Revaluation reserves                                | 4.18       | 195              | 1,531            |
| Defined benefit obligation reserve                  | 4.19       | (43)             | (43)             |
| Retained earnings                                   | 4.20       | 116,779          | 125,249          |
| Net profit  |            | 9,736            | 7,196            |
| <b>Total equity</b>                                 |            | <b>240,417</b>   | <b>247,683</b>   |
| <b>Total equity and liabilities</b>                 |            | <b>1,803,223</b> | <b>1,528,193</b> |
| <b>Commitments and contingent liabilities</b>       | <b>6.1</b> | <b>2,771</b>     | <b>1,544</b>     |

The notes to the consolidated financial statements are an integral part of these consolidated financial statements.

# Consolidated Statement of Profit or Loss

For the year ended 31 December

(in thousands of EUR)

|  | Notes      | 2021     |                 | 2020     |                 |
|--|------------|----------|-----------------|----------|-----------------|
| Interest income                                    |            | 41,316   |                 | 41,865   |                 |
| Interest expense                                   |            | (6,327)  |                 | (6,486)  |                 |
| <b>Net interest income</b>                         | <b>5.1</b> |          | <b>34,989</b>   |          | <b>35,379</b>   |
| Fee and commission income                          |            | 629      |                 | 629      |                 |
| Fee and commission expense                         |            | (248)    |                 | (218)    |                 |
| <b>Net fee and commission income</b>               | <b>5.2</b> |          | <b>381</b>      |          | <b>411</b>      |
| Result on financial transactions, net              | 5.3        |          | (395)           |          | (803)           |
| Result on hedge accounting transactions, net       | 4.7        |          | (55)            |          | (232)           |
| Other operating income                             | 5.4        |          | 48              |          | 5               |
| <b>Total operating income</b>                      |            |          | <b>34,968</b>   |          | <b>34,760</b>   |
| Administrative expenses:                           |            |          |                 |          |                 |
| - Staff expenses                                   | 5.5        | (13,224) |                 | (13,380) |                 |
| - Other administrative expenses                    | 5.6        | (7,940)  |                 | (6,762)  |                 |
| <b>Total administrative expenses</b>               |            |          | <b>(21,164)</b> |          | <b>(20,142)</b> |
| Depreciation and amortization                      |            |          | (845)           |          | (854)           |
| <b>Total operating expense</b>                     |            |          | <b>(22,009)</b> |          | <b>(20,996)</b> |
| <b>Operating profit before impairment</b>          |            |          | <b>12,959</b>   |          | <b>13,764</b>   |
| Net impairment charge on financial assets          | 5.7        |          | (17)            |          | (4,151)         |
| <b>Total expense</b>                               |            |          | <b>(22,026)</b> |          | <b>(25,147)</b> |
| <b>Operating profit before tax</b>                 |            |          | <b>12,942</b>   |          | <b>9,613</b>    |
| Income tax expense                                 | 5.8        |          | (3,206)         |          | (2,417)         |
| <b>Net profit attributable to the shareholders</b> |            |          | <b>9,736</b>    |          | <b>7,196</b>    |

The notes to the consolidated financial statements are an integral part of these consolidated financial statements.



# Consolidated Statement of Comprehensive Income

For the year ended 31 December

(in thousands of EUR)

|  | Notes | 2021           | 2020         |
|--|-------|----------------|--------------|
| Net profit   |       | 9,736          | 7,196        |
| <b>Items that are or may be reclassified to statement of profit or loss</b>                    |       |                |              |
| Change in fair value of financial assets at FVOCI  | 4.18  | (1,170)        | 608          |
| Realized gains/losses on financial assets at FVOCI reclassified to statement of profit or loss | 5.3   | (184)          | 123          |
| <b>Items that will never be reclassified to the income statement</b>                           |       |                |              |
| Revaluation reserve-fair value of property   | 4.18  | 18             | 9            |
| Re-measurement of defined benefit obligation reserve   | 4.18  | -              | -            |
| <b>Other comprehensive income</b>  |       | <b>(1,336)</b> | <b>740</b>   |
| <b>Total comprehensive income for the year</b>   |       | <b>8,400</b>   | <b>7,936</b> |

The notes to the consolidated financial statements are an integral part of these consolidated financial statements.

# Consolidated Statement of Changes in Equity

(in thousands of EUR)

|   | Share capital<br>(Note 4.17) | Revaluation<br>reserve* | Fair value<br>reserve* | Defined<br>benefit<br>obligation<br>reserve | Retained<br>earnings | Net profit | Total   |
|---|------------------------------|-------------------------|------------------------|---|----------------------|------------|---------|
| <b>Balance at 1 January 2021</b>          | 113,750                      | 147                     | 1,384                  | (43)  | 125,249              | 7,196      | 247,683 |
| Change in revaluation reserve (Note 4.18) | -                            | 18                      | -                      | -   | -                    | -          | 18      |
| Change in fair value reserve (Note 4.18)  | -                            | -                       | (1,354)                | -   | -                    | -          | (1,354) |
| Net profit for the year                   | -                            | -                       | -                      | -   | -                    | 9,736      | 9,736   |
| <b>Total comprehensive income</b>         | -                            | 18                      | (1,354)                | -   | -                    | 9,736      | 8,400   |

## Transactions with owners, recorded directly in equity

|                                      |                |            |           |             |                |              |                |
|--------------------------------------|----------------|------------|-----------|-------------|----------------|--------------|----------------|
| Transfer to / from retained earnings | -              | -          | -         | -           | 7,202          | (7,196)      | 6              |
| Dividends paid (Note 5.9)            | -              | -          | -         | -           | (15,672)       | -            | (15,672)       |
| <b>At 31 December 2021</b>           | <b>113,750</b> | <b>165</b> | <b>30</b> | <b>(43)</b> | <b>116,779</b> | <b>9,736</b> | <b>240,417</b> |

\* The revaluation reserve and fair value reserve are part of the revaluation reserves caption presented in the consolidated statement of financial position.

(in thousands of EUR)

|   | Share capital<br>(Note 4.17) | Revaluation<br>reserve* | Fair value<br>reserve* | Defined<br>benefit<br>obligation<br>reserve | Retained<br>earnings | Net profit | Total   |
|---|------------------------------|-------------------------|------------------------|---|----------------------|------------|---------|
| <b>Balance at 1 January 2020</b>          | 113,750                      | 138                     | 653                    | (43)  | 109,565              | 15,672     | 239,735 |
| Change in revaluation reserve (Note 4.18) | -                            | 9                       | -                      | -   | -                    | -          | 9       |
| Change in fair value reserve (Note 4.18)  | -                            | -                       | 731                    | -   | -                    | -          | 731     |
| Net profit for the year                   | -                            | -                       | -                      | -   | -                    | 7,196      | 7,196   |
| <b>Total comprehensive income</b>         | -                            | 9                       | 731                    | -   | -                    | 7,196      | 7,936   |

## Transactions with owners, recorded directly in equity

|                                      |                |            |              |             |                |              |                |
|--------------------------------------|----------------|------------|--------------|-------------|----------------|--------------|----------------|
| Transfer to / from retained earnings | -              | -          | -            | -           | 15,684         | (15,672)     | 12             |
| Dividends paid (Note 5.9)            | -              | -          | -            | -           | -              | -            | -              |
| <b>At 31 December 2020</b>           | <b>113,750</b> | <b>147</b> | <b>1,384</b> | <b>(43)</b> | <b>125,249</b> | <b>7,196</b> | <b>247,683</b> |

\* The revaluation reserve and fair value reserve are part of the revaluation reserves caption presented in the consolidated statement of financial position.

\* DHB Bank applies IFRS 16 using the modified approach, with the cumulative effect of initially applying the standard recognised in retained earnings at the date of initial application, i.e. 1 January 2019.

\*\* The revaluation reserve and fair value reserve are part of the revaluation reserves caption presented in the statement of financial position.

The notes to the consolidated financial statements are an integral part of these consolidated financial statements.

# Consolidated Statement of Cash Flows

As at 31 December

(in thousands of EUR)

|  | Notes      | 2021            | 2020            |
|--|------------|-----------------|-----------------|
| <b>Cash flows from operating activities</b>                |            |                 |                 |
| Net profit for the period                                  |            | 9,736           | 7,196           |
| <i>Adjustments for non-cash items included in profit:</i>  |            |                 |                 |
| Depreciation for property and equipment                    | 4.8        | 722             | 746             |
| Amortization for intangible assets                         | 4.9        | 123             | 108             |
| Unrealized gains   |            | (639)           | (168)           |
| Net impairment charge on financial assets                  | 5.7        | 17              | 4,151           |
| Provisions   | 4.14       | 127             | 172             |
| Income tax expense   | 5.8        | 3,206           | 2,417           |
| <i>Changes in operating assets:</i>                        |            |                 |                 |
| Financial assets at FVPL                                   | 4.2        | 6,000           | (4,560)         |
| Loans and advances – banks                                 | 4.5        | 21,403          | (50,116)        |
| Loans and advances – customers                             | 4.6        | (125,415)       | 83,297          |
| Derivative financial instruments – hedge accounting        | 4.7        | 81              | (582)           |
| Income tax assets  | 4.10       | 2,399           | (2,602)         |
| Other assets   | 4.11       | 371             | 1,333           |
| <i>Changes in operating liabilities:</i>                   |            |                 |                 |
| Due to banks   | 4.12       | 83,160          | 13,306          |
| Deposits from customers                                    | 4.13       | 195,132         | (41,696)        |
| Financial liabilities at FVPL                              | 4.2        | 3,940           | (1,169)         |
| Derivative financial liabilities – hedge accounting        | 4.7        | (48)            | 48              |
| Income tax liabilities                                     | 4.15       | (334)           | 2,599           |
| Other liabilities  | 4.16       | 277             | (581)           |
| Income tax paid  |            | (2,790)         | (5,020)         |
| <b>Net cash from/(used) in operating activities</b>        |            | <b>197,468</b>  | <b>8,879</b>    |
| <i>Cash flows from investing activities</i>                |            |                 |                 |
| Additions to securities at amortized cost                  | 4.4        | (35,713)        | (5,909)         |
| Additions to financial assets at FVOCI                     | 4.3        | (184,888)       | (212,919)       |
| Disposals and redemptions of securities at amortized cost  | 4.4        | 25,387          | 15,460          |
| Disposals and redemptions of financial assets at FVOCI     | 4.3        | 178,916         | 160,801         |
| Investments in property and equipment                      | 4.8        | (435)           | (421)           |
| Investments in intangible assets                           | 4.9        | (78)            | (134)           |
| Disposal of property and equipment                         | 4.8        | 13              | -               |
| <b>Net cash (used in)/from investing activities</b>        |            | <b>(16,798)</b> | <b>(43,122)</b> |
| <i>Cash flows from financing activities</i>                |            |                 |                 |
| Dividends paid   | 5.9        | (15,672)        | -               |
| Lease payment  |            | (380)           | (368)           |
| <b>Net cash used in financing activities</b>               |            | <b>(16,052)</b> | <b>(368)</b>    |
| Net (decrease)/increase in cash and cash equivalents       |            | 164,618         | (34,611)        |
| Cash and balances with central banks at 1 January          |            | 219,471         | 254,082         |
| <b>Cash and balances with central banks at 31 December</b> | <b>4.1</b> | <b>384,089</b>  | <b>219,471</b>  |
| <i>Operational cash flows from interest</i>                |            |                 |                 |
| Interest received  |            | 43,641          | 49,355          |
| Interest paid  |            | (6,182)         | (7,084)         |

The notes to the consolidated financial statements are an integral part of these consolidated financial statements.

- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# Notes to the Financial Statements

## 1. CORPORATE INFORMATION

Demir-Halk Bank (Nederland) N.V. is a public limited company incorporated and domiciled in the Netherlands. Its registered office is at Weena 780 3014 DA Rotterdam, Netherlands.

The shareholders are HCBG Holding B.V. of Amsterdam, which owns 70% and Türkiye Halk Bankası A.Ş. of Ankara, which owns 30%. The ultimate parent company of DHB Bank is HCBG Holding B.V.

DHB Bank has a 100% stake in DHB Financial Services B.V. -hereafter referred to as DHB FS- a company incorporated on 5 January 2021 in Belgium.

The financial position of the bank is to a considerable extent related to the economic developments in Turkey and the European Economic Area on the asset side, and the Netherlands, Belgium and Germany on the liabilities side. The consolidated financial statements reflect the Management's best assessment of the financial position of the bank with respect to these developments.

## 2. BASIS OF PREPARATION

### 2.1 Compliance status

The consolidated financial statements of DHB Bank and its subsidiary as detailed in the note 3.1 have been prepared in accordance with International Financial Reporting Standards (IFRS), as issued by the International Accounting Standards Board (IASB) and adopted by the European Union (EU IFRS) and in accordance with Part 9 of Book 2 of the Dutch Civil Code. The bank is registered in Rotterdam, the Netherlands (Chamber of Commerce number 24199853).

The consolidated financial statements for the year ended 31 December 2021 were prepared by the Managing Board and authorized for issue in accordance with a resolution of the Supervisory Board on 12 May 2022. The General Meeting of Shareholders may decide not to adopt the annual accounts, but may not amend these.

### 2.2 Basis of measurement

The consolidated financial statements are prepared on a historical cost basis, except for financial assets at FVOCI, financial assets at FVPL and financial liabilities held for trading (including derivative transactions), derivative financial instruments-hedge accounting, property in use by the bank which are measured at fair value which are measured at book value or lower fair value less costs to sell. The carrying values of recognized assets and liabilities that are designated as hedged items in fair value hedges that would otherwise be carried at amortised cost are adjusted to record changes in the fair values attributable to the risks that are being hedged in effective hedge relationships.

DHB Bank has considered the effects of Covid-19, and it has determined that they do not create a material uncertainty that raises significant doubt upon the bank's ability to continue as a going concern. DHB Bank has reflected, in the light of available information and developments, the possible effects of the Covid-19 outbreak to the forecasts that are used in the calculation of expected loan loss provisions. The estimations that were used in the calculation of expected loan loss provisions are disclosed in the explanations on impairment of financial assets. The bank has not faced so far and does not expect to face any material impact on its operations and financials in the subject period.

The consolidated financial statements are prepared under the going concern assumption.

### 2.3 Functional and presentation currency

The consolidated financial statements are presented in Euros (EUR), which is the functional currency of DHB Bank.

All amounts are stated in thousands of EUR, unless otherwise stated.

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### 3.1 Basis of consolidation

The consolidated financial statements incorporate the assets, liabilities, income and expenses of DHB Bank and its subsidiary. This note provides a list of the significant accounting policies adopted/will be adopted in the preparation of these consolidated financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### Subsidiaries

Subsidiary is entity controlled by DHB Bank. The Company 'controls' an investee if it is exposed to, or has rights to, variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. DHB Bank reassesses whether it has control if there are changes to one or more of the elements of control. This includes circumstances in which protective rights held become substantive and lead to the Company having power over an investee.

The financial statements of subsidiary are included in the consolidated financial statements from the date on which control commences until the date on which control ceases. The financial statements have been prepared using uniform accounting policies and measurement for all transactions in similar circumstances.

All intra-group balances and transactions, including income, expenses and dividends and unrealized gains arising from intra-group transactions are eliminated in preparing the consolidated financial statements.

### 3.2 Foreign currency translation

#### Transaction and balances

DHB Bank prepares its consolidated financial statements in Euros, which is DHB Bank's functional and presentation currency.

Foreign currency transactions are initially recorded in the functional currency at the rate on the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency with respect to the spot rate at the statement of financial position date. All differences are presented in the income

statement. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as of the date of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated by using the exchange rates at the date when the fair value was determined.

### 3.3 Significant accounting estimates

The preparation of consolidated financial statements in accordance with EU IFRS requires the use of certain accounting estimates and also requires the management to make judgements and assumptions that affect the application of policies and reported amounts of assets and liabilities. These estimates and assumptions are based on management experience and other factors that are believed to be reasonable under certain circumstances, the results of which affect the judgments made about carrying values of assets and liabilities that are not readily apparent from other sources. Although DHB Bank tries to make maximum use of market inputs and rely as little as possible on estimates specific to DHB Bank, actual results may differ from these estimates.

DHB Bank reviews the estimates and underlying assumptions on an ongoing basis. The most significant use of judgments and estimates are made in the following areas:

- determination of fair values of non-quoted financial instruments, further explained in section 3.4.2 and 6.4
- determination of impairment losses on loans and advances, loan commitments and financial guarantee contracts, further explained in section 3.7
- determination of deferred tax assets and liabilities, further explained in section 3.15
- determination of fair value for financial assets at FVOCI, further explained in section 3.4.2

These items are explained in related sections.

### 3.4 Financial instruments – recognition and subsequent measurement

#### 3.4.1 Recognition of financial instruments

Financial instruments are classified depending on the purpose for which the financial instruments were acquired and their characteristics at initial recognition. All financial instruments are measured initially at fair value plus/less transaction costs, except in the case of financial assets and financial liabilities recorded at FVPL. Transaction costs of

financial assets at FVPL are recorded in profit or loss.

Purchase of financial assets which require delivery of assets within a certain time frame generally established by regulation or convention in the marketplace are recognized on the settlement date, i.e. the date that DHB Bank receives or delivers the asset.

### 3.4.2 Classification and measurement of financial instruments

Financial instruments are either measured at amortized cost or fair value.

Amortized cost is calculated by taking into account any discount or premium on acquisition and fees that are an integral part of the effective interest. The amortization is included in the income statement under 'Interest income'.

Following IFRS 13, the bank defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. If there is an active market for the asset or liability, the fair value represents the quoted price in that market. A market is considered active if transactions take place with sufficient frequency and volume.

At initial recognition, the best evidence regarding the fair value of a financial instrument is the transaction price, unless the fair value is evidenced by observable fair market transactions in the same instrument, or is based on a valuation technique that includes inputs only from an observable market.

Where a market is not active and where quoted prices do not exist for a financial instrument, DHB Bank establishes

fair value using valuation techniques. Valuation techniques use discounted cash flow analyses and make maximum use of market inputs. Valuation techniques rely as little as possible on estimates specific to DHB Bank.

These valuation models were built by incorporating all factors that market participants would consider in setting a price and they are consistent with accepted economic methodologies for pricing financial instruments. Valuation model inputs reasonably represent market conditions together with market expectations and measures of the risk and return factors inherent in the financial instrument.

DHB Bank consistently evaluates valuation techniques and tests them for validity using prices from observable current market transactions in the same instrument or based on other available market data.

#### 3.4.2.1 Classification and measurement of financial instruments

Classification and measurement of financial assets are dependent on two criteria: business model and type of contractual cash flows of these assets (through the SPPI test). Both criteria are used to determine whether the financial assets are accounted for at amortised cost, at fair value with adjustments recognized at other comprehensive income (FVOCI), or in profit or loss (FVPL).

The combination of these two criteria (business model and the SPPI test) result in the composition of financial assets measured at amortised cost and at fair value.

Sales or expected sales of financial assets may be consistent with hold-to-collect business models if those sales are

#### Business model assessment:

| Business model   | How business is evaluated and reported and risk are managed   | Measurement               |
|--|---|---------------------------|
| HTC: Hold-to-collect (if passed SPPI test and fair value option is not applied)  | The objective of the business model is to hold asset to collect contractual cash flows.                         | Amortized cost            |
| HTCS: Hold to collect and sell (if passed SPPI test and fair value option is not applied), applicable for debt instruments | Both collecting contractual cash flows and sales are integral to achieving the objective of the business model. | Financial assets at FVOCI |
| Other business models (including held for trading)   | The business model is neither hold-to-collect nor hold to collect and sell.                                     | Financial assets at FVPL  |

incidental to the business model (e.g. sales due to increase in credit risk, infrequent sales (significant), frequent sales (insignificant individually or in aggregate) or sales close to maturity). The bank reclassifies financial assets only when its business model of those assets changes.

### **Solely payment of principal and interest ('SPPI') assessment:**

The contractual terms are tested for assessment of HTCS and FVOCI business models at initial recognition. The SPPI test covers interest rate and currency, contract features, prepayment, extension (additionally performance linked features for loans) analyses for the detailed SPPI assessment. 'Modification of cash flows' under IFRS 9 is reviewed considering deferral, cancellation, prepayment and extension conditions in the contracts. Modified time value of money assessment is performed through reasonable scenarios according to benchmark test.

Time value of money, credit risk, basic lending risks, holding costs for a period of time and profit margin (which is consistent with a basic lending agreement) are considered as interest. Additionally, derivatives embedded in contracts where the host is a financial asset in the scope of the standard are not bifurcated under IFRS 9.

DHB Bank classifies financial assets and liabilities into the following measurement (valuation) categories:

### **a. Financial assets and liabilities at FVPL**

This category includes securities held for trading, derivative contracts consisting of cross currency swaps and forward foreign exchange contracts, interest rate swaps, options on bonds and foreign currencies, futures on equities and credit default swaps and other assets that do not qualify for FVOCI and amortized cost. At initial measurement financial assets and liabilities FVPL are recorded in the statement of financial position at fair value and are subsequently measured also at fair value with changes being realized in the income statement under the item 'Result on financial transactions'. The positions with a positive fair value after re-measurement are recorded under the item 'Financial assets at FVPL' whereas the positions with a negative fair value after re-measurement are recorded under the item 'Financial liabilities at FVPL'.

#### **Fair value option:**

As per reporting date DHB Bank has not designated financial assets or liabilities as at FVPL.

### **b. Amortized cost**

#### **Loans and advances**

Loans and advances at amortized cost are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. The objective of the DHB Banks's business model is to hold asset to collect contractual cash flows. At initial measurement this category is recorded in the statement of financial position at fair value (including transaction costs) and subsequently measured at amortized cost using the effective interest rate method, less provision for impairment. Losses arising from impairment are recognized in the income statement under 'Net impairment charge' and disclosed in the movement table under loans and advances.

#### **Securities**

Investments under this category are non-derivative, interest bearing securities such as government bonds, treasury bills and various debt instruments issued by banks and companies with fixed or determinable payments and fixed maturities. At recognition, it is assumed that DHB Bank has the positive intent and ability to hold these financial assets till maturity.

After initial measurement at fair value (including transaction costs), these investments are subsequently measured at amortized cost using the effective interest rate method, less provision for impairment. Losses arising from impairment are recognized in the statement of profit or loss under 'Net impairment charge'.

### **c. Financial assets at FVOCI**

Financial assets at FVOCI are non-derivative assets which represent a HTCS business model and where the assets' cash flows met SPPI test.

Financial assets at FVOCI consist of interest bearing securities and syndicated bank loans. DHB Bank has the intention to hold these assets and to sell them in response to needs for liquidity or changes in interest rates, exchange rates.

At initial measurement these are recorded in the statement of financial position at fair value including directly attributable transactions costs and are subsequently measured also at fair value. Unrealized gains and losses are recognized net of taxes through other comprehensive



income under the item 'Fair value reserve' until the investment is sold or has matured. Interest income is calculated using the effective interest rate method and recognized in the statement of profit or loss under 'Interest income'.

Movements in the carrying amount are recognized at other comprehensive income, except for impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognized in the statement of profit or loss. When the financial asset is disposed of, the cumulative gain or loss previously recognized in equity is recognized in the statement of profit or loss under 'Result on financial transactions'.

#### d. Other financial liabilities

These are non-derivative financial liabilities ('Due to banks' and 'Deposits from customers'). At initial measurement this category is recorded in the balance sheet at fair value (including transaction costs) and is subsequently measured at amortized cost.

### 3.5 Derecognition of financial assets and liabilities

#### Financial assets

DHB Bank derecognizes a financial asset when:

- substantially all the risks and rewards of the asset, or the control of the asset were transferred;
- contractual rights to receive cash flows from the financial asset expired;
- rights to receive cash flows from the asset were retained but there exists an obligation to pay them in full without material delay to a third party under a specific arrangement transferring substantially all risks and rewards;
- rights to receive cash flows from the asset were transferred;

When DHB Bank has transferred its contractual rights to receive cash flows from an asset and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognized to the extent of DHB Bank's continuing involvement in the asset. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of the consideration that DHB Bank could be required to repay.

Where an existing financial asset is replaced by another to

the same borrower on substantially different terms (10% difference), or the terms of an existing asset are substantially modified, such an exchange or modification is treated as a derecognition of the original asset and the recognition of a new asset, and the difference between the carrying amount and the consideration received is recognized in the statement of profit or loss.

When the modification does not result in the derecognition of that financial asset, a modification gain or loss is recognized in profit or loss for the difference between the carrying amount and the recalculated gross carrying amount of the financial asset (present value of the modified contractual cash flows that are discounted at the revised effective interest rate).

#### Financial liabilities

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expired. Where an existing financial liability is replaced by another from the same lender on substantially different terms (10% difference), or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference between the carrying amounts and the consideration paid is recognized in the statement of profit or loss.

### 3.6 Offsetting financial assets and financial liabilities

DHB Bank mitigates the credit risk of derivatives by entering into master agreements and holding collateral in the form of cash.

Derivative transactions are either transacted on an exchange or entered into under International Swaps and Derivatives Association (ISDA) master agreements. In general, under ISDA master agreements in certain circumstances – e.g. when a credit event such as a default occurs – all outstanding transactions under the agreement are terminated, the termination value is assessed and only a single net amount is due or payable in settlement of all transactions.

The above ISDA and similar master arrangements do not meet the criteria for offsetting in the statement of financial position. This is because they create a right of set-off of recognized amounts that is enforceable only following an event of default, insolvency or bankruptcy of the bank or the counterparties. In addition the bank and its counterparties do not intend to settle on a net basis or to realize the assets

and settle the liabilities simultaneously. These are disclosed in more detail in the Offsetting Financial Assets and financial liabilities section "6.5".

### 3.7 Impairment of financial assets

IFRS 9 impairments apply to financial assets at amortised cost and financial assets at FVOCI; lease receivables, financial guarantee contracts and contract assets under IFRS 15. ECL is recognized in profit or loss before a loss event has occurred and applies to the entire portfolio under IFRS 9.

DHB Bank has partnered with an external consulting firm to develop and implement the loan loss calculation module that is based on standardized software from that consulting firm. This module includes an expected credit loss model that is tailored towards DHB Bank's loan portfolio characteristics and enables automated calculation of the impairments using transaction data from DHB Bank's source systems.

DHB Bank recognizes an ECL for the following financial instruments:

Financial assets at FVOCI

Financial assets at amortized cost

- Securities at amortized cost
- Loans and advances – banks
- Loans and advances – customers

Financial guarantee contracts and loan commitments

#### Impairment stages

The expected credit losses are grouped into the following stages:

- Stage 1: The expected credit losses stemming from possible defaults in the next twelve month period is recognized for the financial instruments without a significant increase in credit risk. Interest income is recognized by applying the effective interest rate on gross carrying amount.

DHB Bank implemented payment moratoriums to the obligors operating in certain sectors to alleviate their financial stress that arose as a result of their temporary liquidity constraints due to the negative impact of Covid-19. DHB Bank's moratorium was applied in connection with the EBA guidelines on legislative and non-legislative moratoria on loan repayments which clarify that payment moratoria do not trigger classification as forbearance

or distressed restructuring if the measures taken are based on the applicable national law or on an industry or sector-wide private initiative agreed and applied broadly by the relevant credit institutions. The bank continues to closely monitor the developments from both systemic and individual borrower perspectives with regard to the Covid-19 pandemic.

- Stage 2: Lifetime expected credit loss ('Lifetime ECL') is recognized for the financial instruments with significantly increased credit risk. Interest income is recognized by applying the effective interest rate on gross carrying amount.
- Stage 3: Lifetime ECL is recognized for the credit-impaired financial instruments. Interest income for credit impaired instruments is recognized by applying the effective interest rate on net carrying amount instead of gross carrying amount.

#### Financial instruments classified as low credit risk

DHB Bank classifies these financial assets as low credit risk instruments:

- ECB eligible securities
- Risk of financial institutions located in countries with minimum BBB- rating (external or internal)

Low credit risk instruments exist in financial assets at FVOCI and securities at amortized cost. Lifetime ECL is not calculated for financial instruments classified as low credit risk.

#### Definition of default and credit impaired financial assets

DHB Bank considers a default to have occurred when one or more of the following events has/have taken place:

- a) The obligor fails to pay in time the interest and/or instalments of principal and/or any other due financial obligation to DHB Bank within the cure period stipulated which is not longer than 90 days.
- b) The obligor is considered to be unlikely to meet its contractual obligations to DHB Bank, the parent undertaking or any of its subsidiaries in full, without recourse by DHB Bank to actions such as realizing security.

Exposures are classified as defaulted and accordingly non-performing based on DHB Bank's assessment for each

obligor in terms of debt service capacity due to unlikely to pay (UTP) events.

A financial asset is qualified as non-performing for the entire amount, not taking into account any available collateral, if it is in default status as a result of the default triggers. Furthermore, non-performing classification will be in place if a performing forbore exposure in a probation period receives an additional forbearance measures or becomes more than 30 days past due or is still in overdue status following the cure period of at least 12 months.

A non-performing financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured within IFRS framework.

DHB Bank considers the following exposures as non-performing:

- all defaulted exposures
- a performing forbore exposure in a probation period that was classified as non-performing at the time of the latest forbearance measure or as a consequence of entering the forbearance status and on which an additional forbearance measure is imposed; or
- a performing forbore exposure in a probation period that was classified as non-performing at the time of the latest forbearance measure or as a consequence of entering the forbearance status and becomes more than 30 days past due.

Exposures, which are defaulted and credit impaired in accordance with IFRS framework, are considered as non-performing exposures.

### **Watch-list exposures**

DHB Bank uses early warning indicators (EWIs) for timely detection of increased credit risk in its portfolio. On identifying a triggered EWI event which may lead to further assessment and more frequent monitoring, DHB Bank considers placing exposures on Watch-List based on the delay in debt repayments, potential weaknesses in the financial standing of the obligors, difficulties in the repayment capacities or cash flows and other relevant potential factors which will create repayment problems.

### **Forborne exposures**

A forbore asset is any contract which has been entered into with an obligor which is in or about to face financial difficulty, and which has been refinanced or modified on terms and conditions that DHB Bank would not have accepted (concession) if the obligor had been financially healthy. Forbearance measures consist of concessions (favourable terms) towards obligors facing or about to face difficulties in meeting its financial commitments with the intention of bringing them back within their repayment capacity. Within this context, forbore exposures relates to the restructured exposures against which forbearance measures have been extended.

### **The calculation of ECLs**

In order to determine ECLs DHB Bank will utilise Probability of Default (PD) x Loss Given Default (LGD) x Exposure at Default (EAD) models for Stage 1 and Stage 2 exposures in the scope. This effectively calculates an ECL for each future period, which is then discounted back to reporting date and summed. PD is the likelihood of a borrower defaulting on its financial obligation (as default and credit impaired), either over the next 12 months or remaining lifetime of the obligation. EAD is defined as total amount to be owed at the time of the default, either over the next 12 months or remaining lifetime of the obligation. LGD is the banks expectation on extent of the loss on a defaulted exposure. LGD varies by availability and type of the collateral. LGD is expressed as a percentage unit and indicates the loss if the default occurs over the next 12 months or remaining lifetime of the obligation. The bank calculates impairment under four segments: banks, corporates, sovereign and retail portfolios. Retail portfolio is followed under insured, uninsured and mortgage sub-portfolios. DHB Bank does not group any portfolio of assets for collective ECL calculation.

Time horizon applied in ECL calculation for overdraft loans is defined according to the Bank`s applied contractual period. Currently, internal rating model enables credit analysts` judgment in Credit Risk to be fed into the final rating. Rating buckets used in ECL loss calculation is determined according to DHB`s portfolio distribution and internal rating scale.

The estimation of Credit Conversion Factors (CCF) are existing, standardized and widely accepted regulatory Basel values which are already applied by the bank and valid under IFRS 9. The LGDs are determined based on factors which impact the recoveries made post default. These vary by

product type. For secured products, LGDs are mainly based on collateral type and value.

### ***Incorporation of forward looking information***

Forecasts of multiple future economic conditions (macroeconomic scenarios) are incorporated into the ECL models as probability weighted in order to determine the eventual expected credit losses. The scenarios depend on historical data of the forward looking indicators. DHB Bank utilises three macroeconomic scenarios for Stage 1 and Stage 2 financial assets, which are also used in stress testing, in the ECL model: a baseline scenario, a baseline minus and a baseline plus.

For Stage 3-credit impaired financial assets, the Bank uses scenario analyses, including forward looking information and weighted by judgment of credit risk department and the management, which are also probability weighted.

Expected unemployment rate and GDP are forward-looking indicators incorporated in the ECL model.

Considering the bank's portfolio, country distribution and business expectations as well as statistical significance, DHB Bank use weighted average of GDP growth of Turkey and European Union for corporate exposures, GDP growth of European Union for bank and sovereign exposures, unemployment rate for retail (Belgium for insured and Eurozone for uninsured portfolio and mortgage) segments. These are the most significant assumptions affecting the ECL allowance. The key inputs to the model are historical portfolio defaults along with credit quality changes, and macroeconomic forecasts for the related independent variables i.e. EU Real GDP growth, TR Real GDP growth, Belgium unemployment, Eurozone unemployment. The calculation for ECL is performed at a facility level using facility level characteristics like exposure, related PD, etc. For constructing the forward-looking model, a correlation analysis is performed to identify the macro-economic factors which should be used as independent variables, based on statistical significance.

During 2021, DHB Bank kept using the ECB staff macroeconomic projections as recommended by ECB, as forward looking inputs to the model. Considering the recovery impact reflected in the macroeconomic forecasts, the bank revised the weights applied on the base, negative and positive scenarios. In view of continued uncertainty in the market and the timeline and trajectory of full recovery from the pandemic, a higher weight applied to the negative

scenario compared to the positive scenario to cover a broader range of plausible outcomes as the forecast of positive scenario is relatively closer to the base scenario while the negative scenario is comparatively more dispersed or spread out. The decrease in ECL provisions in the current year is mainly driven by the strengthening in the forecasts for macroeconomic parameters.

The bank continues to monitor the macroeconomic forecasts and updates the ECL model variables on quarterly basis.

### ***Write-off***

DHB Bank may decide to write-off all or parts of a full provisioned exposure when debts are considered non-collectible or their continuation as bankable assets is not warranted. Classifying exposures as such is a final decisive step along a continuation of assets of progressively lesser quality and eventual provisioning. At the point of determination that a full provisioned asset is a total loss and when all recovery options are exhausted, it is written off and removed from the balance sheet. Such exposures are written off after all the necessary procedures have been completed and the amount of the loss has been determined. When any part of a claim is deemed uncollectible or forgiven, a write-off is charged to the allowance account. When a write-off is later recovered, the recovery is recognized in the statement of profit or loss.

### ***Stage determination criteria***

Main risk indicators of staging methodology are internal ratings, watch list/NPE decisions, and modifications. In order to allocate financial instruments in scope between the categories 12-month ECL (Stage 1), Lifetime ECL non-credit impaired (Stage 2) and Lifetime ECL credit-impaired (Stage 3) a framework of qualitative and quantitative factors have been developed.

### ***Internal rating:***

Internal rating model is used for determining credit risk of the obligors based on their financial and business performance. In the model, there are quantitative and qualitative sections for which data related to financial and business performance of obligors are introduced. The model aggregates an overall score based on weighted scores of quantitative and qualitative section depending on their potential influence on obligor's credit worthiness. As a last step, overall score is converted to internal rating

based on pre-determined mapping of scores and ratings.

In order to allocate financial instruments between Stages 1 and 2, the Bank use criteria that are currently applied in the credit process, such as days past due status.

For exposures originated before 1 January 2016, PD comparison for the staging assessment is between the first available assigned PD after 1 January 2016 and at the reporting date. For exposures originated after 1 January 2016, PD on origination date will be compared with reporting date.

Additionally, as long as the exposure is not considered as default (or derecognized) and modifications in the exposure is not related to commercial reasons, a financial instrument should be transferred to Stage 2 if it meets one of the following criteria:

1. Past due: Exposures that are more than 30 days but less than 90 days past due at the reporting date.
2. Internal rating change: Internal rating downgrade of the obligor(s) to lower bucket at the reporting date compared to internal rating on the origination date.
3. Watch list and performing forborne exposure classifications.

The criteria for allocating a financial exposure to Stage 3 are fully aligned with the criteria for assigning a defaulted/ non-performing status.

Stage 2 exposures are transferred to Stage 1 if one or more of the following criteria is/are fulfilled;

- a) Removal from watch-list classification.
- b) Internal rating upgrade to same/higher bucket at the reporting date compared to internal rating on the origination date and there are no other signs of expected deterioration.
- c) Removal from performing forborne classification following the cure periods in line with the criteria defined in the internal policy.

Stage 3 exposures are only transferred to Stage 2 when the following minimum conditions for reclassification to a non-defaulted status are met:

- a) No trigger of default continues to apply to a previously defaulted exposure, where at least 3 consecutive months have passed since the moment that the conditions of default cease to be met. During the 3

months period, the behaviour and financial situation of the obligor are taken into account. After a 3-month period, if DHB Bank still considers that the obligor is unlikely to pay its obligations in full without recourse to realising security, the exposures will continue to be classified as defaulted until the improvement of the credit quality is factual and permanent.

b) For distressed restructuring cases (where the relevant forbearance measures are likely to result in a diminished financial obligation);

- 1) At least 12 consecutive months pass during which no default conditions are met, counting from the latest of:
  - (a) when concessions were extended,
  - (b) when the default was recorded,
  - (c) when any grace period in the restructured payment schedule ended and,
- 2) During which a material payment (equivalent to what was previously past due or written off) has been made by the obligor and,
- 3) During which payments have been made regularly according to the restructured payment schedule and,
- 4) There are no past due credit obligations related to the restructured payment schedule.

Additionally, the exposures may be considered to have ceased being non-performing forbearance if:

- (a) extension of forbearance does not lead to the recognition of impairment or default,
- (b) 1 year has passed since the forbearance measures were extended,
- (c) there is no, following the forbearance measures, any past-due amount or concerns regarding the full repayment of the exposure according to the post forbearance conditions. The absence of concerns has to be determined after an analysis of the debtor's financial situation.

### **Recognition of impairment**

ECL for financial assets at amortised cost is deducted from the gross carrying amount of the assets. For financial assets at FVOCI, ECL is recognized under other comprehensive income. ECL for commitments and contingent liabilities is recognized in provisions at the statement of financial position. Impairment losses are presented at statement of profit or loss.

### 3.8 Cash and cash equivalents

Cash and cash equivalents include notes and coins in hand, balances held with central banks and are used by DHB Bank in the management of its short-term commitments.

### 3.9 Repurchase transactions

Securities sold subject to repurchase agreements ('repos') are recorded in the statement of financial position in the items Financial assets at FVOCI (based on the business model) or Financial assets at amortized cost (based on the business model). The repurchase amounts are presented separately in the notes of the annual report.

The legal title of the securities is transferred to the lender and the borrowings are recorded in the statement of financial position item 'Due to banks'.

### 3.10 Property and equipment

Property in use by the bank is stated at fair value, being the market value, at the statement of financial position date. Increases in the carrying amount arising on revaluation of property in use by the bank are credited to the revaluation reserve in shareholders' equity, taking deferred tax liabilities into account. Decreases in the carrying amount that offset previous increases of the same asset are charged against the revaluation reserve directly in equity; all other decreases are charged to the statement of profit or loss.

The fair values of property in use by the bank are based on periodic appraisals by independent experts and any interim adjustments.

Depreciation is recognized in the statement of profit or loss based on the fair value and the estimated useful life. Depreciation is calculated on a straight-line basis over their estimated useful lives as follows:

- Real estate 50 years
- Rebuilding cost real estate 10 years

Items of equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset.

Depreciation is recognized in the statement of profit or loss on a straight-line basis over their estimated useful lives as follows

- Leasehold improvements Over the term of respective leases or 10 years
- Right-of-use assets 3 - 10 years
- Furniture and fixtures 5 years
- Vehicles 5 years
- Office equipment and IT hardware 3 years

Depreciation methods, useful lives and residual values are reassessed at the reporting date.

Upon disposal or when no future economic benefits are expected from its use an item of property and equipment is derecognized. Gains and losses on derecognition of the asset are determined by comparing proceeds with carrying amount and are recognized in the statement of profit or loss under 'Other operating income' in the year the asset is derecognized.

DHB Bank assesses the non-financial assets carried at cost or at fair value, whether there is an indication that a non-financial asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, DHB Bank makes an estimate of the asset's recoverable amount. Where the carrying amount of an asset (or cash-generating unit) exceeds its recoverable amount, the asset (or cash-generating unit) is considered impaired and is written down to its recoverable amount.

Previously recognized impairment losses are reversed only if there have been changes in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. In such a case, the carrying amount of the asset is increased to its recoverable amount.

### 3.11 Intangible assets

Intangible assets mainly include the value of computer software. Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and any accumulated impairment losses. Intangible assets are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization period and the amortization method for an intangible asset are reviewed at least at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortization period or method, as appropriate, and treated as changes in accounting

estimates. The amortization expense on intangible assets is recognized in the statement of profit or loss in the expense category consistent with the function of the intangible asset.

Amortization is calculated using the straight-line method to write down the cost of intangible assets to their residual values over their estimated useful life, subject to a maximum of 10 years.

### 3.12 Leases

DHB Bank assesses whether the contract is, or contains, a lease, by assessing whether the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

DHB Bank accounts for each lease components within the contract as a lease separately from non-lease components of the contract.

Non-cancellable period of a lease is determined as the lease term, together with periods covered by an option to extend the lease if the Bank is reasonably certain to exercise that option.

#### **Initial measurement of the lease liability**

DHB Bank measures the lease liability initially at the present value of the lease payments that are not paid at that date. Lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, DHB Bank uses its incremental borrowing rate. The Bank has taken into account in the determination of the incremental borrowing rate, the condition as follows; by what rate would the Bank pay to borrow money to purchase the type of asset being leased also considering the asset, location and the lease term (yield curve).

For the variable lease payments that depend on consumer price index, the future lease payments are measured using the index as at the commencement date.

#### **Subsequent measurement of the lease liability**

DHB Bank measures the lease liability subsequently by:

- increasing the carrying amount to reflect interest on the lease liability,
- reducing the carrying amount to reflect the lease payments made; and,
- re-measuring the carrying amount to reflect any

reassessment or lease modifications, such change in interest rate or the variable lease payment amounts.

#### **Initial measurement of the right-of-use asset**

DHB Bank measures the right-of-use asset initially at cost. The cost of right-of-use asset comprises the amount of the initial measurement of the lease liability and if any, the initial direct costs incurred by the Bank.

#### **Subsequent measurement of the right-of-use asset**

DHB Bank measures the right-of-use asset subsequently applying a cost model. To apply a cost model, the Bank measures the right-of-use asset at cost less any accumulated depreciation. The right-of-use asset is depreciated over the period of the lease using the straight line method and adjusted for any re-measurement of the lease liability.

Expenses related to short-term leases with a lease term of less than 12 months and leases of low-value assets are recognized on a straight line basis in the statement of profit or loss, as permitted by the standard.

Right-of-use assets are presented as part of property and equipment, while the lease liabilities are presented as part of other liabilities. Depreciation of the right-of-use assets is presented in depreciation and amortization expense, and the interest on lease liabilities is included in interest expense under the statement of profit or loss.

DHB Bank elects not to apply the requirements in paragraphs to short-term leases and leases for which the underlying asset is of low value. Short-term lease is defined as a lease that, at the commencement date, has a lease term of 12 months or less as per defined terms in IFRS 16. The Bank elects not to apply to leases for which the lease term ends within 12 months of the date of initial application (1 January 2019). In this case, the Bank will account for those leases in the same way as short-term leases. The Bank recognizes the lease payments associated with those leases as an expense on a straight-line basis over the lease term.

### 3.13 Provisions

DHB Bank recognizes a provision when it has a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Provisions mainly consist of provisions for variable remuneration and ECL calculated for financial guarantee contracts.

## Variable remuneration

In 2014, DHB Bank adopted a variable remuneration plan that is comprised of direct cash component (50%) and stock-based cash component (50%). Variable remuneration is granted to key executives upon meeting the terms and conditions laid down in the respective plan.

Part of the variable remuneration is required to be granted unconditionally (60%) and the remaining part (40%) is granted pro rata over a period of 3 calendar years (deferred) following the year of the grant of the variable remuneration.

Cash payment includes an immediate payment (60% of the total direct cash component) and three equal instalments to be paid in succeeding three years.

The stock-based cash component is in the form of financial instruments called stock derivative rights (SDRs) whose value is derived from the value of the DHB Bank's net asset value. The stock-based cash component is also granted unconditionally (60%) and the remaining part (40%) is granted pro rata over a period of 3 calendar years (deferred). Furthermore, SDRs (whether deferred or unconditional) are subject to a retention period of 1 year after granting.

Vesting and exercise of the variable remuneration plan is subject to the fulfilment of certain performance conditions and the decision of the Annual General Shareholders' Meeting based on the recommendation of the Supervisory Board.

Variable remunerations are recognized as a staff expense over the vesting period with a corresponding rise in liability, which is recorded under 'Provisions'. The value of the liability is re-measured at each statement of financial position date considering the accounting value of equity, and its adjustment is recognized in income statement under item 'Staff expenses'.

## Other

This item relates to allowances for IFRS 9 expected credit loss for financial guarantee contracts.

## 3.14 Defined benefit plan – minimum guarantee

DHB Bank has a pension plan in place for its employee's. This plan is fully insured with a third party and therefore this pension plan is treated as a defined contribution plan for DHB Bank's accounting, except for the pension plan related to DHB Bank staff in Belgium.

Due to a specific legislation change in Belgium whereby the bank needs to guarantee a minimum return to its employees, the part of DHB Bank's pension plan that is applicable to its Belgian employees is therefore treated as a defined benefit plan as of 2016.

The net defined benefit liability related to DHB Bank's Belgium Branch as recognized in the statement of financial position is the present value of the defined benefit obligation at the statement of financial position date less the fair value of the plan assets. This amount is presented in the statement of financial position as a net amount under provisions. Based on Belgian law DHB Bank will only have an obligation if the insurance company does not cover the minimum return. DHB Bank will not benefit from a situation where the insurance company exceeds the minimum guarantee levels (i.e. it will never be able to report a net defined benefit asset).

Plan assets solely constitute the insurance policy and are measured at fair value at the statement of financial position date. For determining the pension expense, the return on plan assets is determined using a high quality corporate bond rate identical to the discount rate used in determining the defined benefit obligation.

Changes in plan assets that effect Shareholders' equity and/ or Net result, include mainly:

- return on plan assets using a high quality corporate bond rate at the start of the reporting period which are recognized as staff costs in the statement of profit or loss; and
- remeasurements which are recognized in Other comprehensive income (equity).

The defined benefit obligation is calculated by an external actuary through actuarial models and calculations using the projected unit credit method. This method considers expected future payments required to settle the obligation resulting from employee service in the current and prior periods, discounted using a high quality corporate bond rate. Inherent in these actuarial models are assumptions



including discount rates, rates of increase in future salary and benefit levels, mortality rates, trend rates in health care costs, consumer price index and the expected level of indexation. The assumptions are based on available market data as well as management expectations and are updated regularly. The actuarial assumptions may differ significantly from the actual results due to changes in market conditions, economic and mortality trends, and other assumptions. Any changes in these assumptions could have a significant impact on the defined benefit plan obligation and future pension costs.

Changes in the defined benefit obligation that affects shareholders' equity and/or net result, include mainly:

- service cost which are recognized as staff costs in the statement of profit or loss;
- interest expenses using a high quality corporate bond rate at the start of the period which are recognized as staff costs in the statement of profit or loss; and
- remeasurements which are recognized in other comprehensive income (equity).

Remeasurements recognized in other comprehensive income are not recycled to profit or loss. Any past service cost relating to a plan amendment is recognized in the statement of profit or loss in the period of the plan amendment. Gains and losses on curtailments and settlements are recognized in the statement of profit or loss when the curtailment or settlement occurs.

### 3.15 Income taxes

#### Current tax

Current tax assets and liabilities for the current and prior years are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax rules used to compute the amount are those that are enacted or substantively enacted by the statement of financial position date.

#### Deferred income tax

Deferred income tax is created, using the liability method, on all taxable temporary differences arising between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred income tax is not created for permanent differences for tax purposes and initial recognition of assets and liabilities which affect neither accounting nor tax profit.

Deferred tax assets are recognized when it is probable that the future economic benefits resulting from the reversal of taxable temporary differences will flow to DHB Bank. Deferred tax liabilities are recognized for all taxable temporary differences that have arisen in relation with the core banking business. The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient tax profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become probable that future tax profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Current tax and deferred tax relating to items recognized directly in equity are not recognized in the statement of profit or loss.

Deferred tax assets and liabilities are offset if a legally enforceable right exists to offset current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

### 3.16 Recognition of income and expenses

Revenue is recognized to the extent that it is probable that the economic benefits will flow to DHB Bank and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognized:

#### a) Interest income and expense

Interest income or expense for financial instruments is recorded at the effective interest rate measured at amortized cost. Effective interest exactly takes into account all accrued interests and fees with interest character. These amounts are amortized through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial assets or financial liability.

All contractual terms of the financial instrument including any fees or incremental costs that are directly attributable to the instrument are taken into account for the

calculation of the effective interest (except future credit losses). If a financial instrument is written down as a result of an impairment loss, the interest income is thereafter recognized using the rate of interest use to discount the future cash flows for the purpose of measuring the impairment loss. For assets measured at amortised cost, this interest rate would be the original effective interest rate and for Financial assets at FVOCI financial assets it would be the new effective interest rate computed based on the fair value at the date of impairment.

Even if the value of a certain financial asset or a group of similar financial assets has been impaired, interest income continues to be recognized using the original effective interest rate applied to the new carrying amount..

## **b) Fee and commission income**

DHB Bank applies IFRS 15 for recognition of revenue from contracts with customers, of which are composed of fee and commission income. After contracts and their performance obligations are identified, revenue is recognized as an amount that reflects the consideration to which the bank is entitled to in exchange for transferring services to customers. The transaction price is allocated to each performance obligation. Revenue is measured at the fair value of the consideration received, taking into account discounts and rebates. Revenue is recognized when a promised service is transferred to the customer. Fees and commission income are either recognized over time or at a point in time.

Over time: DHB Bank earns fees and commission income from various services provided to customers. Fees and commissions against services over a period of time relate to services on an ongoing basis and are recognized over time. These fees include account maintenance fees and financial analysis fee which are accounted under banking services.

At a point in time: Banking services which include fees for money transfers and other banking transaction services, cash loan commissions which are not considered part of the effective interest of the related financial instrument, letter of guarantees and letter of credits are recognized at a point in time.

## **c) Result on financial transactions**

Result on financial transactions comprises the following items:

### **Foreign currency exchange transactions**

Differences on foreign currency exchange transactions are recognized under 'Result on financial transactions'.

### **Securities held for trading**

(Un)realized gains and losses regarding securities held for trading are recognized under 'Result on financial transactions'.

### **Financial assets at FVOCI**

Gains and losses arising from disposals of financial assets at FVOCI are recognized under 'Result on financial transactions'.

### **Derivatives held for trading**

Interest income and expenses and (un)realized gains and losses regarding derivatives held for trading are recognized under 'Result on financial transactions'. (Un) realized gains and losses on option trading transactions are included under 'Result on financial transactions'.

Further reference is made in section 3.4 Financial instruments – recognition and subsequent measurement.

## **3.17 Equity components**

### **Legal reserve**

Legal reserve comprises the reserves set aside to comply with legal requirements.

### **Revaluation reserve**

Revaluation reserve comprises the differences between the carrying amount and the fair value of property in use by the bank determined by independent appraisers. This reserve is set aside on a net basis. The depreciation of the revaluation reserve is presented in this item as well.

### **Fair value reserve**

In this component gains and losses arising from a change in the fair value of available for sale assets are recognized, net of taxes, together with changes in the fair value of the hedged items attributable to the hedged risks. When the relevant assets are sold, impaired or otherwise disposed of, the related cumulative gain or loss recognized in equity is transferred to the income statement.

## 3.18 Cash flow statement

The cash flow statement is based on the indirect method of calculation and gives details of the source of liquid funds, which became available during the year and the allocation of these funds. The cash flows are separated according to whether they arise from operating, investing, or financing activities.

Movements in interbank deposits, loans and advances, and deposits from customers are included in the cash flow from operating activities. Investing activities cover purchases, sales, and redemptions in respect of the investment portfolio as well as investments in and sales of property and equipment and intangible assets. The issue of shares, the borrowing and repayment of subordinated loans and the payment of dividends are treated as financing activities.

## 3.19 Changes in IFRS-EU

On 1 January 2021, a number of changes to IFRS became effective under IFRS-EU. The following changes were applied and therefore adopted by DHB Bank:

### **Amendments to IFRS 9, IAS 39 and IFRS 7 (Interest Rate Benchmark Reform) - Phase 2**

DHB Bank has applied this amendment to the impact of "Amendments to IFRS 9, IAS 39 and IFRS 7" as of 1 January 2021. The amendments to IFRS 9, IAS 39, and IFRS 7 are published in August 2020 is mainly related to accounting for changes in the basis for determining the contractual cash flows of financial assets and liabilities due to the IBOR reform and impact on hedge accounting when an existing benchmark rate is reformed or replaced with an alternative risk-free rate. Specifically, Phase 2 amendments require that the effective interest rate on debt financial instruments will be adjusted, and hedge accounting will continue on transition to risk free rates, but only to the extent that the modifications made to financial instruments are those necessary to implement the IBOR Reform and that the new basis for calculating cash flows is 'economically equivalent' to the previous basis.

As a result of evaluations made, by taking the reliefs provided by the amendments into the consideration, no major impact is expected on consolidated financial statements due to related change and there is no hedge relation discontinued due to this reform.

This amendment does not have a material impact on profit

or loss, or on the consolidated financial statements of DHB Bank.

### **Amendments to IFRS 16 'Leases': 'Covid-19-Related Rent Concessions**

The amendments to IFRS 16 'Leases' provide lessees with an exemption from assessing whether a Covid-19-related rent concession is a lease modification. The amendment applies to lessee accounting only. As a lessee, DHB Bank has not obtained any lease concessions due to Covid-19.

This amendment does not have a material impact on profit or loss, or on the consolidated financial statements of DHB Bank.

## 3.20 Main changes in IFRS-EU applicable after 2021

The EU has no main changes on standards applicable after 2021.

### **Amendments to IFRS 3 Business Combinations**

The amendments are effective for business combinations for which the date of acquisition is on or after the

beginning of the first annual period beginning on or after 1 January 2022. These standards and amendments do not have material impact on DHB Bank.

### **IAS 16 Property, Plant and Equipment:**

The amendments to IAS 16 Property, Plant and Equipment prohibit a company from deducting from the cost of property, plant and equipment amounts received from selling items produced while the company is preparing the asset for its intended use. Instead, a company will recognize such sales proceeds and related cost in profit or loss. The amendments are applied retrospectively for annual periods beginning on or after 1 January 2022, with early application permitted. These standards and amendments do not have material impact on DHB Bank.

### **IAS 37 Provisions, Contingent Liabilities and Contingent Assets**

The amendments to IAS 37 Provisions, Contingent Liabilities and Contingent Assets specify which costs a company includes when assessing whether a contract will be loss-making. The amendments are effective for annual periods beginning on or after 1 January 2022, with early application

permitted. These standards and amendments do not have material impact on DHB Bank.

### **Annual Improvements 2018-2020 (All issued 14 May 2020)**

The annual improvements make minor amendments to IFRS 1 First-time Adoption of International Financial Reporting Standards, IFRS 9 Financial Instruments, IAS 41 Agriculture and the Illustrative Examples accompanying IFRS 16 Leases. The amendment is effective for annual periods beginning on or after 1 January 2022, with early application permitted. These standards and amendments do not have material impact on DHB Bank.

### **3.21 Other changes in IFRS-EU applicable after 2021**

At the date of authorization of these consolidated financial statements, the following standards and interpretations have been issued however are not yet effective and/or have not yet been adopted by the EU and have not yet been adopted by DHB Bank.

#### **IFRS 17 Insurance contracts**

IFRS 17 replaces the standard of IFRS 4 Insurance Contracts. The original effective date of IFRS 17 was 1 January 2021, but in June 2020 the IASB published an Amendment confirming 1 January 2023 as the new effective date. DHB Bank is currently assessing the impact of this standard.

#### **Amendments to IAS 1 Presentation of Financial Statements and IFRS Practice Statement 2: Disclosure of Accounting policies**

The amendments change the requirements in IAS 1 with regard to disclosure of accounting policies. The amendments replace all instances of the term 'significant accounting policies' with 'material accounting policy information'. Accounting policy information is material if, when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements. The amendments to IAS 1 are effective for annual periods beginning on or after 1 January

2023, with earlier application permitted and are applied prospectively. The amendments to IFRS Practice Statement 2 do not contain an effective date or transition requirements. DHB Bank is currently assessing the impact of this standard.

#### **Amendments to IAS 8 Accounting policies, Changes in Accounting Estimates and Errors: Definition of Accounting Estimates (issued on 12 February 2021)**

The amendments replace the definition of a change in accounting estimates with a definition of accounting estimates. Under the new definition, accounting estimates are "monetary amounts in financial statements that are subject to measurement uncertainty". The amendments are effective for annual periods beginning on or after 1 January 2023 to changes in accounting policies and changes in accounting estimates that occur on or after the beginning of that period, with earlier application permitted. DHB Bank is currently assessing the impact of this standard.

#### **Amendments to IAS 12 Income Taxes: Deferred Tax related to Assets and Liabilities arising from a Single Transaction (issued on 7 May 2021)**

The amendments introduce a further exception from the initial recognition exemption. Under the amendments, an entity does not apply the initial recognition exemption for transactions that give rise to equal taxable and deductible temporary differences. The amendments are effective for annual reporting periods beginning on or after 1 January 2023, with earlier application permitted. DHB Bank is currently assessing the impact of this standard.

## 4. CONSOLIDATED STATEMENT OF FINANCIAL POSITION

### 4.1 Cash and balances with central banks

|                             | 2021           | 2020           |
|-----------------------------|----------------|----------------|
| Balances with central banks | 384,089        | 219,471        |
| <b>Total</b>                | <b>384,089</b> | <b>219,471</b> |

This item includes all legal tender and demand deposits held at the central bank in countries in which DHB Bank is established. Balances with the central bank include reserve deposits that are not available in daily operations, amounting to 9,600 (2020: 8,260).

DHB Bank continued to maintain high liquidity levels in the form of balances with ECB. These balances are kept for liquidity risk management purposes.

### 4.2 Financial assets & financial liabilities at FVPL

DHB Bank holds derivative financial instruments for general risk management purposes (used for economic hedges) as at 31 December 2021 and 2020. The positions with a positive/negative fair value after re-measurement are

recorded under the items 'Financial assets at FVPL' and 'Financial liabilities at FVPL'.

The following table shows the financial assets at FVPL as of 31 December 2021 and 2020:

|                                 | 2021       |                | 2020         |                |
|---------------------------------|------------|----------------|--------------|----------------|
|                                 | Fair value | Notional       | Fair value   | Notional       |
| <b>Financial assets at FVPL</b> |            |                |              |                |
| Currency swaps                  | 78         | 77,302         | 5,670        | 101,619        |
| Interest rate swaps             | 102        | 14,258         | 56           | 2,339          |
| Cross currency swaps            | 554        | 81,693         | 411          | 3,928          |
| <b>Total</b>                    | <b>734</b> | <b>173,253</b> | <b>6,137</b> | <b>107,886</b> |

The financial assets at FVPL relate to derivatives positions to hedge financial risks, which do not qualify for hedge accounting.

customers in main currencies whereby the currency risk is fully hedged by offsetting deals with bank counterparties.

Currency swaps are mainly used to fund US Dollar, Turkish Lira and Hungarian Forint assets while interest rate swaps and cross currency swaps are used to hedge interest rate risk and foreign currency risk positions related to US Dollar and Turkish Lira. Currency forwards are offered to select

All gains and losses from change in the fair values of financial assets at FVPL are recognized in the income statement under 'Result on financial transactions'.

The following table shows the financial liabilities at FVPL as of 31 December 2021 and 2020:

|                                      | 2021         |                | 2020       |               |
|--------------------------------------|--------------|----------------|------------|---------------|
|                                      | Fair value   | Notional       | Fair value | Notional      |
| <b>Financial liabilities at FVPL</b> |              |                |            |               |
| Currency swaps                       | 845          | 78,135         | -          | -             |
| Interest rate swaps                  | 24           | 14,258         | 157        | 26,250        |
| Cross currency swaps                 | 3,228        | 84,377         | -          | -             |
| <b>Total</b>                         | <b>4,097</b> | <b>176,770</b> | <b>157</b> | <b>26,250</b> |

These liabilities relate to derivatives positions to hedge financial risks, which do not qualify for hedge accounting.

## 4.3 Financial assets at FVOCI

|                                      | 2021           | 2020           |
|--------------------------------------|----------------|----------------|
| Loans and advances to banks          | 83,236         | 66,905         |
| Debt securities issued by banks      | 155,403        | 149,020        |
| Debt securities issued by corporates | 54,956         | 71,711         |
| Government (Eurobonds)               | 3,904          | 5,096          |
| <b>Total</b>                         | <b>297,499</b> | <b>292,732</b> |

From financial assets under this category, 210,262 (2020: 190,661) is under custody with DNB and serves as a pool of ECB eligible securities that can be used to obtain funding from the ECB, of which 206,323 (2020: 129,606) is blocked as a pledge for total funding amounting to 191,356 (2020: 119,681) as obtained from the ECB under the (Targeted) Long Term Refinancing Operations (TLTRO).

The pledged transactions under the TLTRO are conducted in accordance with the general terms and conditions of the ECB. Further details can be found in paragraph 4.12.

There are no subordinated securities at FVOCI (2020: none).

Financial assets at FVOCI developed as follows:

|                                       | 2021           | 2020           |
|---------------------------------------|----------------|----------------|
| <b>At 1 January</b>                   | <b>292,732</b> | <b>240,018</b> |
| Purchases                             | 185,037        | 212,784        |
| Sales                                 | (118,030)      | (136,546)      |
| Redemptions                           | (59,603)       | (21,312)       |
| FX revaluations and accrued interests | (265)          | (118)          |
| Market value revaluations             | (2,372)        | (2,094)        |
| <b>At 31 December</b>                 | <b>297,499</b> | <b>292,732</b> |

## 4.4 Securities at amortized cost

|                                      | 2021          | 2020          |
|--------------------------------------|---------------|---------------|
| Government (Eurobonds)               | 20,367        | 21,316        |
| Debt securities issued by banks      | 11,756        | 9,610         |
| Debt securities issued by corporates | 9,127         | -             |
| <b>Subtotal</b>                      | <b>41,250</b> | <b>30,926</b> |
| Impairment allowances                | (1)           | (2)           |
| <b>Total</b>                         | <b>41,249</b> | <b>30,924</b> |

From the securities at amortized cost 41,249 (2020: 30,924) is under custody with DNB and serves as a pool of ECB eligible securities that can be used to obtain funding from the ECB. From this 18,066 (2020: none) is blocked as a pledge and the remaining of the total ECB eligible at

amortized cost securities is freely available amounting to 23,183 (2020: 30,924).

There are no subordinated securities at amortized cost.

The securities at amortized cost developed as follows:

|   | 2021          | 2020          |
|---|---------------|---------------|
| <b>At 1 January</b>                       | <b>30,924</b> | <b>40,476</b> |
| Purchases                                 | 35,711        | 5,909         |
| Redemptions                               | (25,162)      | (14,928)      |
| FX revaluations                           | -             | 157           |
| Changes in accrued interest and (dis)agio | (225)         | (689)         |
| Impairment reversal/charges               | 1             | (1)           |
| <b>At 31 December</b>                     | <b>41,249</b> | <b>30,924</b> |

#### 4.5 Loans and advances – banks (amortized cost)

These are non-derivative exposures to banks classified as 'loans and advances' and also comprise exposures to central banks, which are not included in the item 'Cash and

balances with central banks.' Bank loans that have a business model of HCTS are measured at FVOCI, and therefore these positions are reported under section 4.3.

|                          | 2021          | 2020          |
|--------------------------|---------------|---------------|
| Money market placements  | 52,076        | 65,233        |
| Other loans and advances | 17,363        | 25,628        |
| <b>Subtotal</b>          | <b>69,439</b> | <b>90,861</b> |
| Impairment allowances    | (2)           | (24)          |
| <b>Total</b>             | <b>69,437</b> | <b>90,837</b> |

The item 'Loans and advances – banks' includes pledged funds amounting to 11,667 (2020: 8,382) of which is none blocked as a pledge for wholesale borrowings from banks (2020: none), 4,668 (2020: 1,383) serve as collateral for several swap transactions and 6,999 (2020: 6,998) serve as collateral for non-financial transactions. The pledged fund transactions for swap transactions are conducted under

terms based on the applicable ISDA Collateral Guidelines and CSA terms.

Placements with 'Other loans and advances' do not include the interest-free loan given to the Dutch Central Bank (DNB) in relation to DSB Bank (2020: 3,880).

#### 4.6 Loans and advances – customers (amortized cost)

These are non-derivative retail and commercial loans, which are classified as 'loans and advances' and following table shows the specification:

|                                       | 2021             | 2020           |
|---------------------------------------|------------------|----------------|
| Retail loans                          | 135,033          | 141,464        |
| Commercial loans                      | 873,693          | 741,992        |
| <b>Sub-total</b>                      | <b>1,008,726</b> | <b>883,456</b> |
| Collective loan impairment allowances | (1,356)          | (2,846)        |
| Individual loan impairment allowances | (7,469)          | (5,996)        |
| <b>Total</b>                          | <b>999,901</b>   | <b>874,614</b> |

## 4.7 Hedge accounting

### Accounting policy for hedge accounting

Derivatives held for asset-liability risk management purposes include all derivative assets and liabilities that are not classified as assets at FVPL and liabilities at FVPL.

Principal objective of DHB Bank's asset-liability management is to manage the bank's overall risk exposure through minimizing risk positions while maximizing earnings.

IFRS 9 allows entities to continue with the hedge accounting under IAS 39 after 31 December 2017. DHB Bank decided to continue applying IAS 39 for hedge accounting in their entirety and not to apply the EU carve-out. The bank implemented revised hedge accounting disclosures as required by IFRS 7 'Financial Instruments: Disclosures'.

### Fair value hedges

As part of wider risk management of the bank is set out in Note 7, the bank's strategy is to apply fair value hedge accounting to keep its risks arising from interest rate and foreign currency sensitivities within limits.

DHB Bank manages the interest rate risk arising from fixed-rate loans and advances – customers by entering into interest rate swaps as hedging instruments.

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recognized in the statement of profit or loss under 'results on fair value hedges', together with fair value adjustments to the hedged item attributable to the hedged risk. Dollar offset method is used comparing the change in fair value or cash flows of the hedging instrument with the change in fair value or cash flows of the hedged item attributable to the hedged risk.

Fair value hedge ineffectiveness within the 80% - 125% bandwidth is recognized in the statement of profit or loss under 'results on fair value hedges' through the actual hedge adjustment. Ineffectiveness outside the 80% - 125% bandwidth is recognized by not posting a hedge adjustment to the hedged item. In this case, the hedge relationship is terminated and it is re-designated at the beginning of the next period if expected to be highly effective prospectively.

If the hedge relationship no longer meets the criteria for hedge accounting, the cumulative adjustment of the hedged item is, in the case of interest bearing instruments, amortised through the statement of profit or loss under 'result on fair value hedges' over the remaining term of the

hedged item or recognized directly when the hedged item is derecognized. For non-interest bearing instruments, the cumulative adjustment of the hedged item is recognized in profit or loss when the hedged item is derecognized.

The main sources of hedge ineffectiveness in fair value can arise from:

- difference in discount rates used for discounting,
- difference in the fixed rate of the swap and the loan rate.

### Effect on Consolidated Statement of Financial Position and Consolidated Statement of Profit or Loss

#### Derivative financial instruments - hedge accounting

DHB Bank holds derivative financial instruments for general risk management purposes as at 31 December 2021 and 2020.

The fair value of derivatives designated as fair value hedges are as follows:



|   | 2021             |             |          | 2020             |             |           |
|---|------------------|-------------|----------|------------------|-------------|-----------|
|   | Notional amounts | Fair values |          | Notional amounts | Fair values |           |
|   |                  | Positive    | Negative |                  | Positive    | Negative  |
| <b>Derivative financial instruments</b> |                  |             |          |                  |             |           |
| <b>- Interest rate swaps</b>            |                  |             |          |                  |             |           |
| Fair value hedges                       | 25,140           | 105         | -        | 22,500           | 2           | 48        |
| <b>- Cross currency swaps</b>           |                  |             |          |                  |             |           |
| Fair value hedges                       | 5,000            | 396         | -        | 10,640           | 580         | -         |
| <b>Total</b>                            | <b>30,140</b>    | <b>501</b>  | <b>-</b> | <b>33,140</b>    | <b>582</b>  | <b>48</b> |

| Fair value hedges              | 2021            |                            |                                 | 2020            |                            |                                 |
|--------------------------------|-----------------|----------------------------|---------------------------------|-----------------|----------------------------|---------------------------------|
|                                | Carrying amount | Accumulated FV adjustments | Change in values of hedged item | Carrying amount | Accumulated FV adjustments | Change in values of hedged item |
| <b>Hedged item</b>             |                 |                            |                                 |                 |                            |                                 |
| Loans and advances - customers | 18,135          | (551)                      | (586)                           | 22,598          | (974)                      | (974)                           |
| Securities at amortized cost   | 10,421          | (451)                      | (451)                           | 10,867          | (153)                      | (153)                           |
| <b>Total</b>                   | <b>28,556</b>   | <b>(1,002)</b>             | <b>(1,037)</b>                  | <b>33,465</b>   | <b>(1,127)</b>             | <b>(1,127)</b>                  |

DHB Bank uses interest rate swaps to hedge the interest rate risk in fair value hedges. The average price of the interest rate swaps is 0.11% as at 31 December 2021 (2020: 0.26%).

## Result on fair value hedges

|   | 2021        | 2020         |
|---|-------------|--------------|
| Result on fair value hedges   | (55)        | (232)        |
| 'Result on hedge accounting transactions' comprise the gains and losses from: |             |              |
| • fair value hedges on the hedging instrument                                 | 598         | (196)        |
| • fair value hedges on the hedged item  | (653)       | (36)         |
| <b>Total</b>  | <b>(55)</b> | <b>(232)</b> |

These results are related to the fair value hedges. DHB Bank applies fair value hedge accounting to the interest rate and foreign exchange risks arising from financial instruments at FVOCI or at amortized costs with fixed interest rates. DHB Bank uses interest rate swaps as a hedging instrument.

## 4.8 Property and equipment

The changes in book value of property and equipment in 2021 and 2020 are as follows:

|                                    | Buildings  | Right-of-use assets | Other fixed assets | Total        |
|------------------------------------|------------|---------------------|--------------------|--------------|
| <b>Balance at 1 January 2021</b>   | <b>456</b> | <b>2,389</b>        | <b>698</b>         | <b>3,543</b> |
| Investments                        | -          | 345                 | 90                 | 435          |
| Divestments                        | -          | -                   | (13)               | (13)         |
| Depreciation                       | (11)       | (456)               | (255)              | (722)        |
| Revaluation                        | 32         | -                   | -                  | 32           |
| Re-measurement                     | -          | -                   | -                  | -            |
| <b>Balance at 31 December 2021</b> | <b>477</b> | <b>2,278</b>        | <b>520</b>         | <b>3,275</b> |

|                         |            |              |            |              |
|-------------------------|------------|--------------|------------|--------------|
| Cost                    | 617        | 3,417        | 2,370      | 6,404        |
| Cumulative depreciation | (512)      | (1,139)      | (1,850)    | (3,501)      |
| Cumulative revaluations | 372        | -            | -          | 372          |
| <b>Total</b>            | <b>477</b> | <b>2,278</b> | <b>520</b> | <b>3,275</b> |

|                                    | Buildings  | Right-of-use assets | Other fixed assets | Total        |
|------------------------------------|------------|---------------------|--------------------|--------------|
| <b>Balance at 1 January 2020</b>   | <b>440</b> | <b>2,563</b>        | <b>838</b>         | <b>3,841</b> |
| Investments                        | -          | 282                 | 139                | 421          |
| Divestments                        | -          | -                   | -                  | -            |
| Depreciation                       | (11)       | (456)               | (279)              | (746)        |
| Revaluation                        | 27         | -                   | -                  | 27           |
| Re-measurement                     | -          | -                   | -                  | -            |
| <b>Balance at 31 December 2020</b> | <b>456</b> | <b>2,389</b>        | <b>698</b>         | <b>3,543</b> |

|                         |            |              |            |              |
|-------------------------|------------|--------------|------------|--------------|
| Cost                    | 617        | 3,295        | 2,329      | 6,241        |
| Cumulative depreciation | (501)      | (906)        | (1,631)    | (3,038)      |
| Cumulative revaluations | 340        | -            | -          | 340          |
| <b>Total</b>            | <b>456</b> | <b>2,389</b> | <b>698</b> | <b>3,543</b> |

The real estate consists of office premise located in Antwerp which was appraised by independent expert as per 31 December 2021. The total market value of the premise amounted to 477 (2020: 456). The carrying amount that would have been recognized if the assets had been carried under the cost model would amount to 105 (2020: 203).

DHB Bank does not have any restrictions on title, and property,

plant and equipment pledged as security for liabilities (2020: none).

DHB Bank does not have any contractual commitments for the acquisition of property, plant and equipment.

There were no assets held for sale as at 31 December 2021 and 31 December 2020.

| <b>Right-of-use assets</b>    | <b>2021</b>  | <b>2020</b>  |
|-------------------------------|--------------|--------------|
| Office                        | 2,227        | 2,380        |
| Vehicles                      | 51           | 9            |
| <b>Balance at 31 December</b> | <b>2,278</b> | <b>2,389</b> |

## 4.9 Intangible assets

The changes in book value of intangibles are as follows:

|                               | 2021         | 2020         |
|-------------------------------|--------------|--------------|
| <b>Balance at 1 January</b>   | <b>306</b>   | <b>280</b>   |
| Investments                   | 78           | 134          |
| Amortization                  | (123)        | (108)        |
| <b>Balance at 31 December</b> | <b>261</b>   | <b>306</b>   |
| <b>Cost</b>                   | <b>4,875</b> | <b>4,775</b> |
| Cumulative amortization       | (4,614)      | (4,469)      |
| <b>Total</b>                  | <b>261</b>   | <b>306</b>   |

This item mainly includes licenses. The investment amounting to 78 (2020: 134) relates mainly to expenses for banking software. There are no impairment on intangible assets.

## 4.10 Income tax assets

|                     | 2021       | 2020         |
|---------------------|------------|--------------|
| Current tax assets  | 335        | 2,703        |
| Deferred tax assets | 10         | 41           |
| <b>Total</b>        | <b>345</b> | <b>2,744</b> |

The current tax assets include receivables due from the tax authorities. The deferred tax assets are recoverable amounts in future periods in respect of deductible temporary differences.

The movements in deferred tax assets are as follows in 2021:

|                   | Balance at<br>1 January | Recognized in<br>income statement | Recognized in other<br>comprehensive<br>income | Balance at<br>31 December |
|-------------------|-------------------------|-----------------------------------|--|---------------------------|
| Employee benefits | 41                      | (31)                              | -  | 10                        |
| <b>Total</b>      | <b>41</b>               | <b>(31)</b>                       | <b>-</b>                                       | <b>10</b>                 |

## 4.11 Other assets

|                   | 2021         | 2020         |
|-------------------|--------------|--------------|
| Prepayments       | 5,636        | 6,037        |
| Other receivables | 296          | 266          |
| <b>Total</b>      | <b>5,932</b> | <b>6,303</b> |

Assets that due to their nature cannot be classified in specific consolidated statement of financial position items are presented under 'Other assets'.

## 4.12 Due to banks

Due to banks comprise amounts owed to banking institutions insofar as not embodied in debts evidenced by certificates.

|                  | 2021           | 2020           |
|------------------|----------------|----------------|
| Current accounts | 512            | 6,391          |
| Borrowings       | 208,720        | 119,681        |
| <b>Total</b>     | <b>209,232</b> | <b>126,072</b> |

The majority of the balance represents funds obtained through participation in the targeted longer-term refinancing operations (TLTRO), a program that aims to stimulate lending to the real economy in the Eurozone. The interest rate on the TLTROs is normally fixed over the operations' life at the benchmark rate of the European Central Bank. As per year-end 2021, DHB Bank holds EUR 210 million (start date 24 June 2020 and 24 March 2021) in funding from the European Central Bank (ECB) under the fourth and seven series of third targeted longer-term refinancing operations (TLTRO III.4 and TLTRO III.7). With the condition that as of 31 December 2021, the bank's benchmark stock of eligible EEA loans exceeds a threshold of EUR 388 million in balance, retrospectively fixed interest rate for the period 24 June 2021 – 23 June 2022 (Main Refinancing Operations Rate – 50 bps) will be lowered to

(Deposit Facility Rate – 50 bps). This discount qualifies as a government grant and is presented as negative interest expense in the income statement and deducted from the carrying amount in the statement of financial position.

In exchange for the funding obtained, securities need to be pledged whereby a certain haircut is taken into account on the valuation of those securities that is based on the type of instrument and the remaining maturity.

The bank does not have pledge on the loans and advances (2020: none) and the due to banks (2020: none).

This statement of financial position item includes pledged deposits amounting to 512 (2020: 6,391) which serve as collateral for several swap transactions.

## 4.13 Deposits from customers

Deposits from customers comprise amounts owed to retail and commercial sector.

|                  | 2021             | 2020             |
|------------------|------------------|------------------|
| Current accounts | 30,715           | 26,828           |
| Saving accounts  | 767,147          | 653,449          |
| Time deposits    | 543,052          | 465,505          |
| <b>Total</b>     | <b>1,340,914</b> | <b>1,145,782</b> |

This item includes pledged deposits amounting to 54,554 (2020: 37,079) which serve as collateral for loans or off-balance sheet credit instruments granted by DHB Bank.

## 4.14 Provisions

Provisions consist of the following items:

|                   | 2021         | 2020         |
|-------------------|--------------|--------------|
| Employee benefits | 1,904        | 1,779        |
| Other             | 5            | 3            |
| <b>Total</b>      | <b>1,909</b> | <b>1,782</b> |

Other balance comprises impairment allowances calculated for financial guarantee contracts.

## Employee benefits

Below table shows the movements in provisions for variable remuneration and vitality leave.

|                                   | 2021         | 2020         |
|-----------------------------------|--------------|--------------|
| <b>Opening balance</b>            | <b>1,779</b> | <b>1,609</b> |
| Addition through income statement | 885          | 794          |
| Utilization                       | (827)        | (624)        |
| Release                           | (2)          | -            |
| Other                             | 69           | -            |
| <b>Closing balance</b>            | <b>1,904</b> | <b>1,779</b> |

Provisions for employee benefits consist of provisions related to the bank's variable remuneration for an amount of 1,800 (2020: 1,618) and to the defined benefit plan that is applicable for DHB Bank's Belgian staff of 73 (2020: 128), while 31 (2020: 33) is related to vitality leave.

Provisions related to the bank's variable remuneration plan, consist of deferred variable remuneration granted to Managing Board members and senior staff of the bank. It is assumed that all amounts provisioned for, will gradually become payable within the next 5 years. In line with Dutch regulations, the variable remuneration granted consists of a cash portion (50%) and a portion based on the equity value of the bank (50% as well). The provision related to the latter will be adjusted annually, proportionally with the change in equity value of the bank.

## Defined benefit plan

DHB Bank has insured its obligations under the pension plan for its employees. The related insurance premiums are paid and recognized in profit and loss as staff expenses. Due to a change in legislation in 2016 in Belgium, DHB Bank needs to guarantee a minimum return to its employees in the Belgium Branch. DHB Bank needs to recognize a defined benefit liability in relation to this guarantee to cover any deficit that might arise (e.g. due defaulting insurance company) in case the insurance company does not cover the minimum guarantee.

The associated net defined benefit liability that is presented as a provision is as follows:

|                                      | 2021      | 2020       |
|--------------------------------------|-----------|------------|
| Fair value of plan assets            | 974       | 891        |
| Defined benefit obligation           | 1,047     | 1,019      |
| <b>Net defined benefit liability</b> | <b>73</b> | <b>128</b> |

The movement of the net defined benefit liability is as follows:

|  | 2021         | 2020         |
|--|--------------|--------------|
| <b>Opening balance of plan assets</b>                | <b>891</b>   | <b>809</b>   |
| Actual return on plan assets                         | 27           | 24           |
| Employer contribution                                | 51           | 52           |
| Plan participants' contributions                     | 11           | 12           |
| Benefits paid  | (6)          | (6)          |
| <b>Closing balance of plan assets</b>                | <b>974</b>   | <b>891</b>   |
| <b>Opening balance of defined benefit obligation</b> | <b>1,019</b> | <b>890</b>   |
| Service cost   | 63           | 57           |
| Interest cost  | 3            | 8            |
| Plan participants' contributions                     | 11           | 12           |
| Actuarial gain/loss                                  | (43)         | 59           |
| Benefits paid  | (6)          | (7)          |
| <b>Closing balance of defined benefit obligation</b> | <b>1,047</b> | <b>1,019</b> |
| <b>Net defined benefit liability</b>                 | <b>73</b>    | <b>128</b>   |

For the calculation of the net defined benefit liability, the following assumptions were taken into account:

|   | 2021   | 2020   |
|---|--------|--------|
| Discount rate:  | 1.00%  | 0.32%  |
| Expected return on assets:                              | 1.00%  | 0.32%  |
| Expected rate of salary increases, including inflation: | 1.00%  | 1.00%  |
| Duration:   | 15.1   | 16.3   |
| Retirement age:   | 65     | 65     |
| Withdrawal rates per age category:                      |        |        |
| o 20-29 years:  | 10.00% | 10.00% |
| o 30-39 years:  | 8.00%  | 8.00%  |
| o 30-49 years:  | 6.00%  | 6.00%  |
| o 50-54 years:  | 4.00%  | 4.00%  |
| o 55-64 years:  | 0.00%  | 0.00%  |

The discount rate and withdrawal rate considered to be key assumptions by the external actuary. The sensitivity analysis (excluding taxes) of those rates has been determined based on changes of the assumptions occurring at the end of the reporting period that are deemed reasonably possible. The

table discloses the financial impact on the defined benefit obligation if discount rate would increase or decrease if all other assumptions were held constant. In practice, this is unlikely to occur, and some changes of the assumptions may be correlated.

| 2021                       | Original | Discount rate |       | Withdrawal |
|----------------------------|----------|---------------|-------|------------|
|                            |          | (0.5%)        | 0.5%  | 0%         |
| Rates                      | 1.00%    | 0.50%         | 1.50% | 0%         |
| Defined benefit obligation | 1,038    | 1,069         | 1,012 | 1077       |
| Normal cost                | 57       | 61            | 56    | 62         |
| Fair value of assets       | 974      | 974           | 974   | 974        |

| 2020                       | Original | Discount rate |       | Withdrawal |
|----------------------------|----------|---------------|-------|------------|
|                            |          | -0.5%         | 0.5%  | 0%         |
| Rates                      | 0.32%    | (0.18)%       | 0.82% | 1%         |
| Defined benefit obligation | 1,004    | 1,048         | 971   | 977        |
| Normal cost                | 66       | 73            | 61    | 891        |
| Fair value of assets       | 891      | 891           | 891   | 891        |

Annual premiums are paid to the insurance company to cover the pension costs in accordance with the insurance contracts. For 2021 the expected contributions are none

(2020: none), and the Bank does not have any estimated payments for 2022 (2021: none).

## 4.15 Income tax liabilities

|                          | 2021       | 2020       |
|--------------------------|------------|------------|
| Current tax liabilities  | 529        | -          |
| Deferred tax liabilities | 89         | 528        |
| <b>Total</b>             | <b>618</b> | <b>528</b> |

Current tax liabilities include payables due to tax authorities.

According to our accounting policies all other comprehensive income items under equity should be presented net of tax effect. If these equity items show positive balance, tax effect has to be shown under deferred tax liabilities.

The movements in deferred tax liabilities in 2021 are as follows:

|  | Balance at 1 January | Recognized in income statement | Recognized in other comprehensive income | Balance at 31 December |
|--|----------------------|--------------------------------|--|------------------------|
| Property and equipment – real estate valuation | 61                   | (2)                            | 8  | 67                     |
| Fair value reserve                             | 461                  | -                              | (451)                                    | 10                     |
| Other  | 6                    | 6                              | -  | 12                     |
| <b>Total</b>                                   | <b>528</b>           | <b>4</b>                       | <b>(443)</b>                             | <b>89</b>              |

## 4.16 Other liabilities

|                       | 2021         | 2020         |
|-----------------------|--------------|--------------|
| Accrued expenses      | 2,503        | 2,049        |
| Lease liabilities     | 2,012        | 2,068        |
| Payables to suppliers | 128          | 16           |
| Other payables        | 1,393        | 2,008        |
| <b>Total</b>          | <b>6,036</b> | <b>6,141</b> |

Other liabilities consist of accrued expenses, lease liabilities, various payables to the bank's suppliers and other payables that comprise withholding tax and wage tax payables, among others.

The movements in the lease liabilities in 2021 and 2020 are as follows:

|                         | 2021         | 2020         |
|-------------------------|--------------|--------------|
| <b>Opening balances</b> | <b>2,068</b> | <b>2,154</b> |
| Additions               | 324          | 282          |
| Payments                | (380)        | (368)        |
| <b>Total</b>            | <b>2,012</b> | <b>2,068</b> |

| <b>Lease liabilities</b>                                       | <b>2021</b>  | <b>2020</b>  |
|--|--------------|--------------|
| <b>Maturity analysis – contractual undiscounted cash flows</b> |              |              |
| Less than one year   | 440          | 401          |
| One to two years   | 441          | 332          |
| Three to four years  | 419          | 335          |
| Four to five years   | 328          | 338          |
| More than five years   | 418          | 716          |
| <b>Total undiscounted lease liabilities</b>                    | <b>2,046</b> | <b>2,122</b> |

| <b>Lease liabilities included in the statement of financial position at 31 December</b> |       |       |
|---|-------|-------|
| Current   | 443   | 381   |
| Non-current   | 1,569 | 1,687 |



## 4.17 Share Capital

Referring to article 67, paragraph 1 of Book 2 of the Dutch Civil Code, the authorized capital amounts to EUR 227.5 million. According to the Articles of Association the shares are subdivided into 500,000 ordinary shares, out of which 250,000 shares have been issued and fully paid up. All of these instruments have a par value of EUR 455 (four hundred fifty five).

## 4.18 Revaluation Reserves

The revaluation reserves as presented in the consolidated statement of financial position comprise a revaluation reserve and fair value reserve and cannot be freely distributed as they qualify as legal reserves under Dutch corporate law.

### Revaluation reserve

Revaluation reserve is linked to the fair value of property in use by the bank as determined management based on reports from independent appraisers. The correction related to the depreciation of the assets is taken into account in the revaluation reserve.

### Fair value reserve

This reserve encompasses the unrealized gains and losses on securities classified as FVOCI excluding impairment losses, until the investment is derecognized or impaired.

## 4.19 Defined Benefit Obligation Reserve

This item relates to actuarial gains or losses on the defined benefit pension plan for DHB Bank's Belgian employees.

## 4.20 Retained Earnings

Retained earnings can be freely distributed, except for an amount of 926 (2020: 5,039) related to the unrealized positive fair value on derivatives after tax effect that is included in the consolidated statement of profit or loss and to be treated as a legal reserve under Dutch corporate law.

## 5. CONSOLIDATED STATEMENT OF PROFIT OR LOSS

### 5.1 Net interest income

| <i>Interest income from:</i>         | <b>2021</b>   | <b>2020</b>   |
|--------------------------------------|---------------|---------------|
| Loans and advances – customers       | 35,121        | 36,286        |
| Loans and advances – banks           | 4,738         | 3,799         |
| Cash and balances with central banks | 962           | 414           |
| Financial assets at FVOCI            | 572           | 1,387         |
| Securities at amortized cost         | (32)          | 113           |
| Derivative financial instruments     | (86)          | (211)         |
| Other interest income                | 41            | 77            |
| <b>Interest income</b>               | <b>41,316</b> | <b>41,865</b> |
|                                      |               |               |
| <i>Interest expense from:</i>        | <b>2021</b>   | <b>2020</b>   |
| Deposits from customers              | 5,156         | 5,488         |
| Due to banks                         | 1,147         | 971           |
| Lease liabilities                    | 23            | 24            |
| Other interest expense               | 1             | 3             |
| <b>Interest expense</b>              | <b>6,327</b>  | <b>6,486</b>  |
|                                      |               |               |
| <b>Total</b>                         | <b>34,989</b> | <b>35,379</b> |

Derivative financial instruments are the net amount of interest received and paid regarding derivatives used for hedge accounting on assets.

For financial assets or financial liabilities that are not at FVPL, the total interest income amounts to 41,316 (2020: 41,865) and total interest expense amounts to 6,304 (2020: 6,462).

### 5.2 Net fee and commission income

|                            | <b>2021</b> | <b>2020</b> |
|----------------------------|-------------|-------------|
| Banking services           | 485         | 460         |
| Letter of guarantees       | 30          | 21          |
| Cash loans                 | 5           | 7           |
| Other fees and commissions | 109         | 141         |
| <b>Sub-total</b>           | <b>629</b>  | <b>629</b>  |
| Fee and commission expense | 248         | 218         |
| <b>Total</b>               | <b>381</b>  | <b>411</b>  |

There is no fee and commission income and expense respectively from derivative financial instruments that are classified as FVPL.

| Fee and commission income | 2021               |            |            | 2020               |           |            |
|---------------------------|--------------------|------------|------------|--------------------|-----------|------------|
|                           | At a point in time | Over time  | Total      | At a point in time | Over time | Total      |
| Belgium                   | 320                | -          | 320        | 286                | -         | 286        |
| Netherlands               | 194                | 112        | 306        | 273                | 65        | 338        |
| Germany                   | 3                  | -          | 3          | 4                  | 1         | 5          |
| <b>Total</b>              | <b>517</b>         | <b>112</b> | <b>629</b> | <b>563</b>         | <b>66</b> | <b>629</b> |

| Fee and commission expense | 2021       | 2020       |
|----------------------------|------------|------------|
| Netherlands                | 248        | 218        |
| Germany                    | -          | -          |
| Belgium                    | -          | -          |
| <b>Total</b>               | <b>248</b> | <b>218</b> |

### 5.3 Result on financial transactions

|                                       | 2021         | 2020         |
|---------------------------------------|--------------|--------------|
| Results from securities transactions  | 297          | 528          |
| Results from FVOCI bank transactions  | -            | 223          |
| Results from derivatives transactions | (692)        | (1,554)      |
| <b>Total</b>                          | <b>(395)</b> | <b>(803)</b> |

'Results from securities transactions' are unrealized fair value gains and losses of debt securities held in FVPL portfolio and realized fair value gains and losses from debt instruments held in FVOCI portfolio. In this item are also included the amounts transferred from equity to the income statement on the sale of financial assets at FVOCI.

'Results from FVOCI bank transactions' are realized fair value gains and losses of bank syndicated loans held in FVOCI portfolio.

'Results from derivatives transactions' reflect fair value

results (including foreign currency translation results) on FX swap and cross currency swap transactions, which are concluded to positioning for loans and advances in other currencies, mainly USD, TRY and HUF. The differences between their spot rates and forward rates are amortized daily and recognized through the lifetime of the respective transactions.

Within the results from securities transactions, the following amounts were reclassified from equity to the statement of profit and loss in connection with the sale of securities that were part of the securities portfolio during 2021.

|  | 2021  | 2020 |
|--|-------|------|
| Gross amounts (as recorded in statement of profit or loss) | (248) | 164  |
| Net amounts (as reclassified from equity)                  | (184) | 123  |

### 5.4 Other operating income

|                        | 2021 | 2020 |
|------------------------|------|------|
| Other operating income | 48   | 5    |

Other operating income consists of non-recurring income items.

## 5.5 Staff expenses

|                             | 2021          | 2020          |
|-----------------------------|---------------|---------------|
| Wages and salaries          | 9,797         | 9,376         |
| Pension costs               | 1,227         | 1,790         |
| Other social security costs | 1,324         | 1,348         |
| Other staff costs           | 876           | 866           |
| <b>Total</b>                | <b>13,224</b> | <b>13,380</b> |

Current number of full-time equivalents in 2021 is 118 (2020: 111).

|                         | 2021       | 2020       |
|-------------------------|------------|------------|
| In the Netherlands      | 72         | 70         |
| Outside the Netherlands | 46         | 41         |
| <b>Total</b>            | <b>118</b> | <b>111</b> |

Pension costs consist of payments to a defined contribution plan, for which DHB Bank pays fixed contributions and there is no legal or constructive obligation to pay further contributions. Further reference is made to note 4.14.

The Managing Board (key management) compensation is as follows:

| <b>Total remuneration</b>    | <b>2021</b>  | <b>2020</b>  |
|------------------------------|--------------|--------------|
| Short-term employee benefits | 1,760        | 1,670        |
| Post-employment benefits     | 98           | 161          |
| <b>Total</b>                 | <b>1,858</b> | <b>1,831</b> |

Included in the short-term employee benefits is a variable remuneration of 255 (2020: 194).

## 5.6 Other administrative expenses

|                               | 2021  | 2020  |
|-------------------------------|-------|-------|
| Other administrative expenses | 7,940 | 6,762 |

Other administrative expenses refer to operational expenses incurred during the year. Major items in other administrative expenses are the premiums regarding deposit guarantee scheme, regulatory supervision expenses, IT expenses and communication expenses.

The expenses of the current and former members of the Supervisory Board amounted to 268 (2020: 265) in 2021, of which 250 (2020: 250) relates to the fixed remuneration and 18 (2020: 15) relates to the reimbursements of expenses.

Social charges in relation to the Supervisory Board are excluded from this and booked under personnel expenses.

Expenses related to short-term leases and leases of low-value assets are recognized in other administrative expenses and are amounted to 61 and 10, respectively (2020: 74 and 8, respectively).

This item also includes the expenses for audit and audit related services of Deloitte Accountants B.V.:

|  | 2021       | 2020       |
|--|------------|------------|
| Audit of consolidated financial statements | 245        | 191        |
| Audit related services                     | 79         | 88         |
| <b>Total</b>                               | <b>324</b> | <b>279</b> |

In addition to the audit of the consolidated financial statements Deloitte Accountants B.V. provided the following services: an audit of the regulatory reporting to DNB (Corep/Finrep), an audit of the TLTRO reporting to DNB, agreed upon procedures regarding the interest rate risk report and Deposit Guarantee Scheme (DGS) report to DNB as well as the by

Belgium law required audit/review of the Belgium Branch.

From 324, 61 was paid in 2021. The remainder is accrued in the consolidated statement of financial position as a liability.

## 5.7 Net impairment charge on financial assets

|                                   | 2021      | 2020         |
|-----------------------------------|-----------|--------------|
| Loans and advances amortized cost | 165       | 4,015        |
| Loans and advances at FVOCI       | (149)     | 135          |
| Financial guarantee contracts     | 2         | 1            |
| Securities                        | (1)       | -            |
| <b>Total</b>                      | <b>17</b> | <b>4,151</b> |

The decrease stemmed mainly from the fact that the majority of customers have resumed their normal operations and business activity in accordance with the new normal conditions in 2021. While there were no additional payment holidays requested by customers in 2021 as a result of

business disruptions due to potential prolonged duration of the pandemic. The reflection of recovery impacts in the forecasts for macroeconomic parameters also contributed to the decrease in the net impairment charge figures.

## 5.8 Taxation

### The Netherlands

Corporate income tax is levied at the rate of 25% (2020: 25%) on the worldwide income of resident companies, which is determined by modifying accounting income for certain exclusions and allowances for tax purposes for the year 2021. A unilateral decree for the avoidance of double taxation provides relief for resident companies from Dutch tax on income, such as foreign business profits derived through a permanent establishment abroad, if no tax treaty applies.

### Germany

Profit is subject to trade tax, which is calculated based on rate of the local city. Trade tax is not deductible for the calculation of corporate tax at a statutory rate of 25%. The statutory solidarity tax is 5.5% on corporate tax. The effective tax rate is estimated at 22.65%.

### Belgium

The statutory tax rate is 25% in Belgium. The effective tax rate is estimated at 37.61%.

| Reconciliation of effective tax rate               | %               | 2021           | %               | 2020           |
|--|-----------------|----------------|-----------------|----------------|
| Profit before income tax                           |                 | 12,942         |                 | 9,613          |
| Income tax using the domestic corporation tax rate | (24.81%)        | (3,211)        | (25.00%)        | (2,388)        |
| Effect of tax rates in foreign jurisdictions       | (0.18%)         | (23)           | (0.26%)         | (25)           |
| Non-deductible expenses / tax exempt items         | 0.27%           | 35             | (0.13%)         | (12)           |
| Other  | (0.05%)         | (7)            | 0.08%           | 8              |
| <b>Total</b>                                       | <b>(24.77%)</b> | <b>(3,206)</b> | <b>(25.15%)</b> | <b>(2,417)</b> |

| Income tax expense recognized in income statement | 2021           | 2020           |
|---|----------------|----------------|
| Current income tax expense                        | (3,171)        | (2,441)        |
| Deferred income tax expense                       | (35)           | 24             |
| <b>Total</b>                                      | <b>(3,206)</b> | <b>(2,417)</b> |

| Income tax related to components of other comprehensive income | 2021       | 2020         |
|--|------------|--------------|
| Revaluation reserve  | (8)        | -            |
| Fair value reserve   | 451        | (280)        |
| <b>Total</b>   | <b>443</b> | <b>(280)</b> |

DHB Bank has no tax losses and tax losses carry forward are not available.

## 5.9 Dividends

|                             | 2021   | 2020 |
|-----------------------------|--------|------|
| Dividends proposed*         | 16,932 | -    |
| Dividend per ordinary share | 0.0677 | -    |

\* Dividends proposed amount includes net profits of 2021 and 2020.

Dividend distribution is subject to approval by the Supervisory Board and General Meeting of Shareholders and depending on the no-objection decision of DNB as per the Dutch regulations.

## 6. ADDITIONAL NOTES

### 6.1 Commitments and contingent liabilities

In the normal course of business DHB Bank is a party to activities whose risks are not reflected in whole or part in the consolidated statement of financial position. In response to the needs of its customers, DHB Bank offers various irrevocable commitments and contingent liabilities related to loans. Fees received from these activities are recorded in the income statement when the service is delivered.

Commitments and contingent liabilities include all liabilities arising from transactions in which DHB Bank has provided

a guarantee or entered into a commitment to third parties. Commitments and contingent liabilities are initially recognized at fair value.

Non-credit substitute guarantees comprise letter of guarantees issued by DHB Bank.

Irrevocable letters of credit mainly secure payments to third parties for a customer's foreign and domestic trade transactions in order to finance a shipment of goods.

The contingent liabilities can be broken down into liabilities in respect of:

|                                  | 2021         | 2020         |
|----------------------------------|--------------|--------------|
| Non-credit substitute guarantees | 2,771        | 1,544        |
| Irrevocable letters of credit    | -            | -            |
| <b>Total</b>                     | <b>2,771</b> | <b>1,544</b> |

The contingent liabilities by concentrations of geographical regions can be specified as follows:

|                 | 2021         | 2020         |
|-----------------|--------------|--------------|
| The Netherlands | 111          | 111          |
| Rest of Europe  | 2,142        | 1,433        |
| Other           | 518          | -            |
| <b>Total</b>    | <b>2,771</b> | <b>1,544</b> |

### 6.2 Related parties

Parties are considered to be related, if one party has the ability to control the other party or exercise significant influence over the other party in making financial or operational decisions or if majority of the shares of the parties are owned by the same shareholder. The related parties consist of C Group, Halk Group, the members of the Supervisory Board and Managing Board of DHB Bank and their relatives. As of year-end 2021, C Group companies consist of Demir Kyrgyz International Bank, C Faktoring A.Ş., C Yatırım Holding A.Ş., C & C Art Holding Limited, HCBG Holding B.V., C International N.V, C Real Estate LLC, Access Financial Services – IFN S.A, C Art Holdings Limited, Cıngıllı Collection Limited, HC Family Financing Limited and Ideal Art (Suisse) SA. Halk Group companies consist of Türkiye Halk Bankası A.Ş., Türkiye Halk Bankası A.Ş. Bahrain branch, Halkbank AD Skopje, Halk Finansal Kiralama A.Ş, Halk Faktoring A.Ş and Halkbank AD Beograd.

During the year, the bank entered into a number of transactions, mainly short term, with related parties in the normal course of business. These normal banking transactions are related to loans and advances, deposits, letter of credits and guarantees. All of these transactions were carried out at arms-length pricing and within the limits and the regulatory guidelines set by the Dutch Central Bank.

Regarding the total loans to the related parties, loans are granted against cash collaterals amounting to 2,128 (2020: 1,964). There are no outstanding risks in 2021 against third party promissory notes/cheques (2020: none).

Further reference is made to note 5.5 for the key management personnel compensation.

The outstanding balances with related parties for the year ended 31 December 2021 are as follows:

|   | Parent companies | Other related parties | Key management and their relatives | Total        |
|---|------------------|-----------------------|------------------------------------|--------------|
| <b>Assets</b>                                 |                  |                       |                                    |              |
| Securities at amortized cost                  | -                | -                     | -                                  | -            |
| Loans and advances – banks                    | 21               | 8,516                 | -                                  | <b>8,537</b> |
| Loans and advances – customers                | -                | 2,160                 | -                                  | <b>2,160</b> |
| <b>Liabilities</b>                            |                  |                       |                                    |              |
| Due to banks                                  | -                | -                     | -                                  | -            |
| of which received cash collaterals for loans  | -                | -                     | -                                  | -            |
| Deposits from customers                       | 1,075            | 8,876                 | 11                                 | <b>9,962</b> |
| of which received cash collaterals for loans  | -                | 2,128                 | -                                  | <b>2,128</b> |
| <b>Commitments and contingent liabilities</b> |                  |                       |                                    |              |
| Letter of credits                             | -                | -                     | -                                  | -            |
| Guarantees                                    | -                | 19                    | -                                  | <b>19</b>    |

The income and expenses in respect of related parties included in the consolidated financial statements for the year 2021 are as follows:

|                    | Parent companies | Other related parties | Key management and their relatives | Total      |
|--------------------|------------------|-----------------------|------------------------------------|------------|
| Interest income    | 140              | 378                   | -                                  | <b>518</b> |
| Interest expense   | -                | 176                   | -                                  | <b>176</b> |
| Commission income  | 3                | 5                     | -                                  | <b>8</b>   |
| Commission expense | 114              | -                     | -                                  | <b>114</b> |

The outstanding balances with related parties for the year ended 31 December 2020 are as follows:

|   | Parent companies | Other related parties | Key management and their relatives | Total        |
|---|------------------|-----------------------|------------------------------------|--------------|
| <b>Assets</b>                                 |                  |                       |                                    |              |
| Securities at amortized cost                  | -                | -                     | -                                  | -            |
| Loans and advances – banks                    | 54               | 8,570                 | -                                  | <b>8,624</b> |
| Loans and advances – customers                | -                | 1,994                 | -                                  | <b>1,994</b> |
| <b>Liabilities</b>                            |                  |                       |                                    |              |
| Due to banks                                  | -                | -                     | -                                  | -            |
| of which received cash collaterals for loans  | -                | -                     | -                                  | -            |
| Deposits from customers                       | 6,189            | 2,408                 | 9                                  | <b>8,606</b> |
| of which received cash collaterals for loans  | -                | 1,964                 | -                                  | <b>1,964</b> |
| <b>Commitments and contingent liabilities</b> |                  |                       |                                    |              |
| Letter of credits                             | -                | -                     | -                                  | -            |
| Guarantees                                    | -                | 17                    | -                                  | <b>17</b>    |



The income and expenses in respect of related parties included in the financial statements for the year 2020 are as follows:

|                    | Parent companies | Other related parties | Key management and their relatives | Total      |
|--------------------|------------------|-----------------------|------------------------------------|------------|
| Interest income    | 100              | 406                   | -                                  | <b>506</b> |
| Interest expense   | -                | 149                   | -                                  | <b>149</b> |
| Commission income  | 5                | 13                    | -                                  | <b>18</b>  |
| Commission expense | 102              | 9                     | -                                  | <b>111</b> |

### 6.3 Capital adequacy

The bank manages the adequacy of its own funds and makes adjustments in light of changes in economic conditions and regulatory requirements among others by adjusting the dividend payment to shareholders. The own funds is adequate to cover the credit risk of on-statement of financial position and off-statement of financial position items, market risks, the operational risk and other material risks considered relevant according to the bank's internal capital adequacy assessment process (ICAAP) and the supervisory review and evaluation process (SREP) by DNB. The bank's own funds are solely comprised of Common Equity Tier 1 (CET1) capital which is considered to have the highest loss absorbing capacity to cover unexpected loss.

The bank sets capital adequacy targets and uses the bank's risk appetite along with its actual risk profile and business plans as a basis. Other determining factors are expectations and/or

requirements of the stakeholders as well as the position of the bank in the Dutch banking sector. As a consequence, the bank's capital management encompasses both economic and regulatory approach in order to be comprehensive and effective.

CRDIV/CRR standards are in effect as of January 2014. The objective of CRDIV/CRR is to enhance the capital adequacy of the banking industry by making it more responsive to risk. Under CRDIV/CRR banks have the option to choose between various approaches ranging from standardized to advanced methods. DHB Bank applies the standardized approach for credit risk, market risk and operational risk.

DHB Bank's total own funds, the capital ratio/BIS ratio and the Tier 1 capital figures according to CRDIV/CRR Basel III Capital Accord as of 31 December 2021 and the previous year are as follows:

|                                  | 2021     |                  | 2020     |                  |
|----------------------------------|----------|------------------|----------|------------------|
|                                  | Required | Actual           | Required | Actual           |
| Total capital                    | 91,525   | 222,921          | 85,863   | 239,881          |
| Total capital ratio / BIS ratio* | 8.00%    | 19.49%           | 8.00%    | 22.35%           |
| Tier 1 capital                   | 51,483   | 222,921          | 48,298   | 239,881          |
| Tier 1 capital ratio             | 4.50%    | 19.49%           | 4.50%    | 22.35%           |
| <b>Risk weighted assets</b>      |          | <b>1,144,063</b> |          | <b>1,073,293</b> |

(\* ) 8.00% is the minimum requirement.

The total capital is based on the expectation that 100% of the net profit for the years 2020 and 2021 is distributed as dividend as proposed by the Managing Board and adopted by the Supervisory Board and General Meeting of Shareholders, and subsequently depending on the no-

objection decision of De Nederlandsche Bank (the Dutch Central Bank). If the entire net profit for the years 2020 and 2021 would be taken into account, the actual total capital would be 239,846, while the total capital ratio / BIS ratio would be 20.96%.

## 6.4 Fair value measurement of assets and liabilities

Following IFRS 13, the bank defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants under current market conditions.

If there is an active market for the asset or liability, the fair value represents the quoted price in that market. A market is considered active if transactions take place with sufficient frequency and volume.

Where a market is not active, or where quoted prices do not exist for a financial instrument, the bank establishes fair value by using quoted prices for similar instruments in terms of risk category and product characteristics, or valuation techniques. The valuation techniques incorporate assumptions that other market participants would consider in setting a price, including assumptions about default rates and interest yield curves. These techniques include present value approaches where present value of future cash flows from the asset are estimated using a risk-adjusted interest rate. In particular, the discount rates include credit spreads derived from prices of

debt securities with different rating categories.

The estimated fair value at any particular point in time depends on prevailing circumstances and is not always strictly comparable with the information provided by different financial institutions. The bank regularly performs a review of valuations in light of available pricing evidence and other market data.

FVOCI securities are stated at market value taking the bid-quotes at year-end from price contributors that have actively and regularly provided quotes during the relevant trading period.

DHB Bank makes fair value adjustments to cover the credit risk on derivatives (credit value adjustment – CVA, and debit value adjustment – DVA). The CVA is applied to derivatives with a positive fair value for counterparties without objective evidence of impairment. The DVA is applied to derivatives with a negative fair value to cover the counterparty's credit risk on DHB Bank.

|                                    | 31 December 2021 |                  | 31 December 2020 |                  |
|------------------------------------|------------------|------------------|------------------|------------------|
|                                    | Carrying amount  | Fair value       | Carrying amount  | Fair value       |
| <b>Assets</b>                      |                  |                  |                  |                  |
| Financial assets at amortized cost |                  |                  |                  |                  |
| -Securities                        | 41,249           | 41,259           | 30,924           | 30,999           |
| -Loans and advances – banks        | 69,437           | 69,513           | 90,837           | 90,881           |
| -Loans and advances – customers    | 999,901          | 1,025,205        | 874,614          | 892,084          |
| <b>Total</b>                       | <b>1,110,587</b> | <b>1,135,977</b> | <b>996,375</b>   | <b>1,013,964</b> |
| <b>Liabilities</b>                 |                  |                  |                  |                  |
| Deposits from customers            | 1,340,914        | 1,352,095        | 1,145,782        | 1,160,418        |
| <b>Total</b>                       | <b>1,340,914</b> | <b>1,352,095</b> | <b>1,145,782</b> | <b>1,160,418</b> |

Certain financial instruments that are not carried at fair value are carried at amounts that approximate fair value, due to their short-term nature and generally negligible credit risk. These financial instruments include cash and balances with central banks and due to banks. These financial instruments are not included in the table above.

DHB Bank discloses fair values using the following fair value hierarchy that reflects the significance of inputs used in making the measurements.

- *Level 1:* Quoted market price (unadjusted) in an active market for an identical instrument.
- *Level 2:* Valuation techniques based on observable inputs either directly (prices) or indirectly (derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted for identical or similar instruments in markets that are considered less than active; or other valuation techniques where all significant inputs are directly or indirectly observable from market data.

When valuing the financial assets and liabilities, notably with regard to cross-currency interest rate derivatives, observable prices or model inputs are available. Availability of observable market prices and model inputs reduces the need for management judgment and estimation and also reduces the uncertainty associated with determining fair values. The principal techniques used to value these instruments are based on discounted cash flows.

The principal inputs to these valuation techniques are:

- Quoted interest rates in the swap and bond markets,
  - Foreign currency exchange rates from observable markets both for spot and forward contracts and futures,
  - Credit spreads mainly derived from prices of credit default swaps (CDS) or other credit-based instruments, such as debt securities.
- *Level 3:* Valuation techniques based on significant unobservable inputs. This category includes all instruments

where the valuation technique includes inputs not based on observable data. The bank has designated controls and processes for the determination of the fair value of its financial assets and liabilities. When unobservable inputs are used, management may determine a range of possible valuations based upon differing stress scenarios to determine the sensitivity associated with the valuation. As a final step, the bank considers the need for further adjustments to the calculated price to reflect assumptions that market participants would make.

In the case of DHB Bank, level 3 valuation is applied to buildings, which are carried out at least once per year by 1 or more certified external appraisers based on comparable methodology. For this approach comparable properties which are for sale in the market are identified and the reported sale price has been adjusted using a grid with the following parameters:

- Listing: this includes a negotiation margin of about 10%,
- Location: this varies from -5% up to +5% for comparable properties,
- State of repair: this varies from -10% up to 10% for comparable properties,
- Size: this varies from -5% up to +5% for comparable properties,
- Quality frontage: this varies from -5% up to +5% for comparable properties.

The adjustment of comparable correlates opposite compared to the subject property. For example, if the comparable property has a better location compared to Antwerp office building than adjustment will be negative. After all adjustments are determined, the comparable are weighted and valuation is finalized.

Non-current assets held for sale have been measured at book value or lower fair value less costs to sell on a non-recurring basis, with fair value measurement categorized as level 3 in the fair value hierarchy.

## Fair value hierarchy for assets and liabilities measured at fair value

The following table shows an analysis of assets and liabilities recorded at fair value by level of the fair value hierarchy.

| 31 December 2020                                    | Level 1        | Level 2       | Level 3    | Total          |
|---|----------------|---------------|------------|----------------|
| <b>Assets</b>                                       |                |               |            |                |
| Financial assets at FVPL                            | -              | 734           | -          | <b>734</b>     |
| Financial assets at FVOCI                           | 214,263        | 83,236        | -          | <b>297,499</b> |
| Derivative financial instruments – hedge accounting | -              | 501           | -          | <b>501</b>     |
| Property and equipment – building                   | -              | -             | 477        | <b>477</b>     |
| <b>Total</b>  | <b>214,263</b> | <b>84,471</b> | <b>477</b> | <b>299,211</b> |
| <b>Liabilities</b>                                  |                |               |            |                |
| Financial liabilities held for trading              | -              | 4,097         | -          | <b>4,097</b>   |
| Derivative financial instruments – hedge accounting | -              | -             | -          | <b>-</b>       |
| <b>Total</b>  | <b>-</b>       | <b>4,097</b>  | <b>-</b>   | <b>4,097</b>   |

| 31 December 2020                                    | Level 1        | Level 2       | Level 3    | Total          |
|---|----------------|---------------|------------|----------------|
| <b>Assets</b>                                       |                |               |            |                |
| Financial assets at FVPL                            | -              | 6,137         | -          | <b>6,137</b>   |
| Financial assets at FVOCI                           | 225,827        | 66,905        | -          | <b>292,732</b> |
| Derivative financial instruments – hedge accounting | -              | 582           | -          | <b>582</b>     |
| Property and equipment – building                   | -              | -             | 456        | <b>456</b>     |
| <b>Total</b>  | <b>225,827</b> | <b>73,624</b> | <b>456</b> | <b>299,907</b> |
| <b>Liabilities</b>                                  |                |               |            |                |
| Financial liabilities held for trading              | -              | 157           | -          | <b>157</b>     |
| Derivative financial instruments – hedge accounting | -              | 48            | -          | <b>48</b>      |
| <b>Total</b>  | <b>-</b>       | <b>205</b>    | <b>-</b>   | <b>205</b>     |

There have been no transfers between Level 1, Level 2 and Level 3 during the period.

## Fair value hierarchy for assets and liabilities not measured at fair value

The following table shows the fair values of assets and liabilities not measured at fair value and analyses them by the level in the fair value hierarchy. Cash and balances with central banks, and due to banks are not shown as their fair value is indistinguishable from their carrying value.

| 31 December 2021                 | Level 1       | Level 2          | Level 3  | Total            |
|----------------------------------|---------------|------------------|----------|------------------|
| <b>Assets</b>                    |               |                  |          |                  |
| - Securities at amortized cost   | 41,259        | -                | -        | 41,259           |
| - Loans and advances – banks     | -             | 69,513           | -        | 69,513           |
| - Loans and advances – customers | -             | 1,025,205        | -        | 1,025,205        |
| <b>Total</b>                     | <b>41,259</b> | <b>1,094,718</b> | <b>-</b> | <b>1,135,977</b> |
| <b>Liabilities</b>               |               |                  |          |                  |
| Deposits from customers          | -             | 1,352,095        | -        | 1,352,095        |
| <b>Total</b>                     | <b>-</b>      | <b>1,352,095</b> | <b>-</b> | <b>1,352,095</b> |

| 31 December 2020                 | Level 1       | Level 2          | Level 3  | Total            |
|----------------------------------|---------------|------------------|----------|------------------|
| <b>Assets</b>                    |               |                  |          |                  |
| - Securities at amortized cost   | 30,999        | -                | -        | 30,999           |
| - Loans and advances – banks     | -             | 90,881           | -        | 90,881           |
| - Loans and advances – customers | -             | 892,084          | -        | 892,084          |
| <b>Total</b>                     | <b>30,999</b> | <b>982,965</b>   | <b>-</b> | <b>1,013,964</b> |
| <b>Liabilities</b>               |               |                  |          |                  |
| Deposits from customers          | -             | 1,160,418        | -        | 1,160,418        |
| <b>Total</b>                     | <b>-</b>      | <b>1,160,418</b> | <b>-</b> | <b>1,160,418</b> |

## Movements in level 3 financial assets measured at fair value

The following table shows a reconciliation of the opening and closing amounts of level 3 financial assets which are measured at fair value. These assets are buildings in own use. Further reference is made to Note 4.8.

|                               | 2021       | 2020       |
|-------------------------------|------------|------------|
| <b>Balance at 1 January</b>   | <b>440</b> | <b>415</b> |
| Investments                   | -          | -          |
| Divestments                   | -          | -          |
| Depreciation                  | (11)       | (11)       |
| Revaluation                   | 32         | 27         |
| <b>Balance at 31 December</b> | <b>477</b> | <b>456</b> |

As a result of depreciation with an amount of 11 is recognized under "Depreciation and amortization" in the statement of profit or loss and as a result of revaluation with an amount of 18 is recognized under "Retained earnings". The tax amount of 24 is recognized under deferred tax liabilities.

## 6.5 Offsetting financial assets and financial liabilities

The bank applies credit risk mitigation techniques that include offsetting financial assets and liabilities, enforcing master netting agreements or similar instruments and collateral management.

Financial assets and liabilities are offset per counterparty and the net amount is reported on the statement of financial position if there is a legally enforceable right to set off the recognized amounts and there is an intention to settle on a net basis, or realize the asset and settle the liability simultaneously. The bank applies netting in the statement of financial position to derivative contracts with some counterparties for which the services of a central clearing house are used.

Collateral are assets with material value given to the bank as a way to mitigate or reduce credit risk associated with a credit facility or exposure. In addition, under certain predefined conditions, collateral can also provide a reduction in regulatory capital. Collateral is monitored regularly to ensure eligibility and sufficient value. More frequent monitoring is required for all types of collateral in case of considerable value decrease of the collateral, significant market changes or significant decrease of creditworthiness

of the counterparty. The bank also regularly uses third-party guarantees (e.g. from insurance companies) to mitigate risks. The credit quality of guarantors is initially assessed and continuously monitored to ensure their value in risk mitigation.

Legally enforceable master netting agreement have provisions that make offsetting exercisable only in the event of default, insolvency or bankruptcy of DHB Bank or counterparties. For some transactions, DHB Bank uses the ISDA (International Swaps and Derivatives Association) master netting arrangements. The Bank signs the ISDA master agreement together with a credit support annex (CSA) before they trade over the counter derivatives with each other. Eurex Clearing AG (Eurex Clearing) has been granted authorization as a Central Counterparty (CCP) under the European Market Infrastructure Regulation (EMIR) on 10 April 2014 and also gives the right to master netting agreements for some repo transactions.

The table presents the potential effect on DHB Bank's consolidated statement of financial position related to credit risk mitigation.

2021

|                              | Gross amount   | Offsetting counterparty position in the statement of financial position | Net amounts presented in the financial position | Cash collaterals pledged/received | Financial instruments | Net amount   |
|------------------------------|----------------|---|---|-----------------------------------|-----------------------|--------------|
| <b>Financial Assets</b>      |                |   |   |                                   |                       |              |
| Derivative assets            | 734            | -   | 734   | (512)                             | -                     | 222          |
| <b>Total</b>                 | <b>734</b>     | <b>-</b>  | <b>734</b>                                      | <b>(512)</b>                      | <b>-</b>              | <b>222</b>   |
| <b>Financial Liabilities</b> |                |   |   |                                   |                       |              |
| Derivative liabilities       | 4,097          | -   | 4,097   | (4,668)                           | -                     | (571)        |
| Repo agreements              | 208,720        | -   | 208,720   | -                                 | (208,720)             | -            |
| <b>Total</b>                 | <b>212,817</b> | <b>-</b>  | <b>212,817</b>                                  | <b>(4,668)</b>                    | <b>(208,720)</b>      | <b>(571)</b> |

2020

|                              | Gross amount   | Offsetting<br>counterparty<br>position in<br>the statement<br>of financial<br>position | Net amounts<br>presented in<br>the financial<br>position | Cash collaterals<br>pledged/<br>received | Financial<br>instruments | Net amount     |
|------------------------------|----------------|--|--|--|--------------------------|----------------|
| <b>Financial Assets</b>      |                |  |  |  |                          |                |
| Derivative assets            | 6,137          | -  | 6,137  | (6,391)                                  | -                        | (254)          |
| <b>Total</b>                 | <b>6,137</b>   | <b>-</b>   | <b>6,137</b>   | <b>(6,391)</b>                           | <b>-</b>                 | <b>(254)</b>   |
| <b>Financial Liabilities</b> |                |  |  |  |                          |                |
| Derivative liabilities       | 157            | -  | 157  | (1,383)                                  | -                        | (1,226)        |
| Repo agreements              | 119,681        | -  | 119,681  | -  | (119,681)                | -              |
| <b>Total</b>                 | <b>119,838</b> | <b>-</b>   | <b>119,838</b>   | <b>(1,383)</b>                           | <b>(119,681)</b>         | <b>(1,226)</b> |

## 6.6 Transfer of financial assets

DHB Bank's financial assets that have been transferred, but do not qualify for derecognition are financial assets at FVOCI and financial assets at amortized cost used in sale and repurchase transactions.

|  | 2021                       | 2020                       |
|--|----------------------------|----------------------------|
| <b>Gross carrying amount</b>                               | <b>Sale and repurchase</b> | <b>Sale and repurchase</b> |
| <b>Transferred assets not qualifying for derecognition</b> |                            |                            |
| Financial assets at FVOCI                                  | 206,323                    | 129,606                    |
| Securities at amortized cost                               | 18,066                     | -                          |
| Loans and advances   | -                          | -                          |
| <b>Associated liabilities</b>                              |                            |                            |
| Due to banks   | 208,720                    | 119,681                    |

DHB Bank has transferred but has not derecognized these assets. The bank has determined that it retains substantially all the risks, including credit risk and market risk, and rewards of these securities and loans, and therefore has not derecognized them.

From the financial assets at FVOCI and securities at amortized cost 51,511 (2020: 221,585) is under custody with DNB and serves as a pool of ECB eligible securities that can be used to obtain funding from the ECB, of which 224,389 (2020: 129,606) is pledged for total funding for an amount of 208,720 (2020: 119,681) as obtained from the ECB under the (Targeted) Long Term Refinancing Operations and none (2020: none) is under custody by other banks and is blocked as a pledge for other short term repo borrowings amounting to none (2020: none). There are 3,938 remaining

freely available ECB eligible FVOCI assets (2020: 56,909) and securities at amortized cost of 23,183 (2020: 30,924) is in custody of DNB but freely available and will be pledged to DNB in case DHB Bank wants to draw down more funding from this DNB credit facility.

The pledged transactions with DNB are conducted in accordance with the general terms and conditions of DNB.

There is no pledge for total funding (2020: none) from loans and advances at amortized cost and none (2020: none) in the form of due to banks

## 6.7 Subsequent events

EUR 10.8 million of the Bank's non-performing loan portfolio has been fully paid in March 2022 for which a provision of EUR 1.8 million was booked in the consolidated financial statements as of 31 December 2021.

As of the writing date of this report, the Russia-Ukraine war erupted, with implications on a global scale, which is poised to affect many of the economic and political circumstances of the world.

DHB Bank does not have direct exposure to Russia and

an approximate EUR 8 million exposure to Ukraine as of 31 December 2021 (reduced to EUR 6.3 million as of April 2022 thanks to collections), which is guaranteed by the borrower's strong parent entity outside Ukraine. The initial impact assessment made on the overall portfolio indicates that DHB Bank does not expect material negative impact in its asset quality due to Russia-Ukraine related developments.

Depending on developments and possible escalation of the conflict, the MB would adjust the bank's asset composition and increase its already high liquidity.



## 7. RISK MANAGEMENT

Effective risk and capital management is fundamental to the bank's business and plays a crucial role in enabling management to operate successfully in a changing environment. Exposure to risk is inherent in providing financial services, and DHB Bank assumes a variety of risks in its ordinary business activities.

The bank's organization-wide risk management approach is supported by its organizational structure, policies and procedures as well as methods for assessing and managing risks. Furthermore, the risk management framework is supported by a strong risk culture at all levels. The maintenance of risk awareness in the organization is regarded as an essential component for DHB Bank's business strategies.

DHB Bank's ability to define risks is regarded as a key competency. Risks identified are measured and, to the extent possible, addressed in the overall risk management framework.

The measurement models and techniques employed are continually subjected to assessment for appropriateness and reliability. For the risk types that are difficult to quantify, the bank places greater emphasis on qualitative risk factors and on the assessment of activities to gauge the overall level of risks to ensure that they are within the approved risk appetite. Risk factors for new products are systemically identified using a new products approval process initiated by the unit owning the product. All related front and back office units and Risk Management evaluate the product specifications and assess the risk level of the product in all aspects before the launch date.

In the below sections DHB Bank's risk position is presented in detail. Given figures are according to fair value or amortized cost, net of allowances of impairment.

### **Risk types and their management**

#### **Credit risk**

Credit risk is the risk of encountering losses associated with an obligor's inability or unwillingness to fulfill its obligations towards DHB Bank. Losses associated with credit risk include either the actual default on repayment or a loss of value in financial assets caused by the decrease in the obligor's credit quality. Credit risk stems from various forms of lending to customers, but also from counterparty, settlement and country risk.

The bank's credit management covers the whole lending

process, from loan application, assessment, processing, and monitoring up to credit portfolio management, and is based on guidelines and policies set forth by the Managing Board. DHB Bank places an emphasis on building long-term relationship with its customers on the basis of an understanding of customers' individual financial situation and general market environment.

The bank ensures that credit quality is not compromised for growth, and for this purpose applies separate limits for all the lending activities in accordance with the credit approval procedures. All loan decisions are made by the Credit Committee. The loans above a certain level are additionally subject to positive advice from the SBCC or full SB, depending on the respective amount. As for retail credits, the acceptance criteria is drawn up and reviewed separately under the approval authority granted by the Managing Board.

The bank dedicates considerable resources to controlling credit risk effectively. Operating under a sound credit administration, measurement, monitoring and reporting process, DHB Bank strives to maintain appropriate control over credit risk at portfolio, obligor group and individual facility levels. Credit monitoring is carried out at individual borrower, sector and country levels by the Credit Analysis Department, which conducts credit reviews and reports to the Credit Committee on a regular basis.

The Credit Committee receives the following regular reports for the purpose of identifying, measuring, monitoring and controlling the bank's credit risks:

- Evaluation of credit requests,
- Review of the quality of debtors relative to facilities provided,
- Analysis of country risks and economic sectors,
- Measurement of sector and geography concentration,
- Exposures to large customer groups,
- Impaired assets and impairment allowances.

Credit risk may also arise due to derivative transactions. The bank enters into derivative contracts primarily to hedge interest rate and credit risks positions. Positive market values on derivative contracts imply a counterparty risk, which the bank actively manages through netting agreements, as well as collateral agreements with derivative counterparties, which are reputable international banks.

The bank has an enhanced internal rating system supports related departments to manage portfolio credit risks as well as individual credit risks based on determined guidelines

and incorporate available public and private information in an advanced way in risk decisions to be taken.

This internal rating framework has 22 rating classes and continues to rely on a fundamental credit analysis and building blocks capturing qualitative and quantitative risk factors related to borrowers. The model enables DHB Bank to capture and reflect inherent credit risk accurately by customizing sub-models to mirror differing dynamics of various sectors. Country ceilings are in principle applied for all borrowers. Only in exceptional cases, a borrower may be rated above country ceiling provided that certain strict criteria are met. Finally, the rating framework ensures timely updates of sector and country data to enable interim rating actions when necessary.

## Credit exposure

The bank's credit exposure is calculated on the basis of on-and-off balance sheet items that carry credit risk. Within the total credit exposure, items subject to credit risk are related to lending activities that form part of the bank's core banking business. On the other hand, exposure items subject to counterparty risk form part of the bank's derivatives, including hedging activities.

The following table shows the credit risk for the various components of the consolidated statement of financial position:

|   | 2021             | 2020             |
|---|------------------|------------------|
| Cash with central banks                             | 384,089          | 219,471          |
| Financial assets at FVPL                            | 734              | 6,137            |
| Financial assets at FVOCI                           | 297,499          | 292,732          |
| Financial assets at amortized cost                  |                  |                  |
| - Securities at amortized cost                      | -                | 41,249           |
| - Loans and advances – banks                        | -                | 69,437           |
| - Loans and advances – customers                    | -                | 1,000,151        |
| Derivative financial instruments - hedge accounting | 501              | 582              |
| <b>Total on-balance sheet items</b>                 | <b>1,793,660</b> | <b>1,515,180</b> |
| Contingent liabilities L/G                          | 2,771            | 1,544            |
| Contingent liabilities L/C                          | -                | -                |
| <b>Total off-balance sheet items</b>                | <b>2,771</b>     | <b>1,544</b>     |
| <b>Total credit risk</b>                            | <b>1,796,431</b> | <b>1,516,724</b> |

The amounts stated in the table represent the maximum accounting loss, net of allowances, if all counterparties failed completely to perform as contracted, and if any collateral or security proved to be of no value.

## Collateral and other credit enhancement

Mitigating risks in the credit portfolio is a key element of the bank's credit policies. Important means of risk mitigation are collaterals and guarantees received. The bank determines the amount and type of collateral that a customer is required to provide as a security to the bank. Collaterals are valued and obtained prior to the disbursement of the approved loans. As a general rule, the lower the perceived creditworthiness of a borrower, the more collateral the

customer would be required to provide. The bank regularly reassesses the value of the collateral.

The following table shows the credit risk by types of collateral:

## Notes to the Consolidated Financial Statements

- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀

| <b>31 December 2021</b>                                | <b>Total credit risk</b> | Loans guaranteed<br>by sovereigns | Loans guaranteed<br>by banks | Loans guaranteed<br>by mortgage | Loans guaranteed<br>by securities | Loans guaranteed<br>by cash collateral | Loans guaranteed<br>by third parties | <b>Total collaterals<br/>obtained</b> | Collaterals to total<br>credit risk |
|--|--------------------------|-----------------------------------|------------------------------|---------------------------------|-----------------------------------|--|--------------------------------------|---------------------------------------|-------------------------------------|
| Cash with central banks                                | <b>384,089</b>           | -                                 | -                            | -                               | -                                 | -                                      | -                                    | -                                     | -                                   |
| Financial assets at FVPL                               | <b>734</b>               | -                                 | -                            | -                               | -                                 | -                                      | -                                    | -                                     | -                                   |
| Financial assets at FVOCI                              | <b>297,499</b>           | 5,000                             | -                            | -                               | -                                 | -                                      | -                                    | <b>5,000</b>                          | 2%                                  |
| <i>Financial assets at amortized cost</i>              |                          |                                   |                              |                                 |                                   |  |                                      |                                       |                                     |
| -Securities at amortized cost                          | <b>41,249</b>            | 20,500                            | -                            | -                               | -                                 | -                                      | -                                    | <b>20,500</b>                         | 50%                                 |
| -Loans and advances – banks                            | <b>69,437</b>            | -                                 | -                            | -                               | -                                 | -                                      | -                                    | -                                     | 0%                                  |
| -Loans and advances –<br>customers                     | <b>1,000,151</b>         | 5,996                             | 13,052                       | 223,596                         | -                                 | 54,876                                 | 543,780                              | <b>841,300</b>                        | 84%                                 |
| Derivative financial instruments<br>- hedge accounting | <b>501</b>               | -                                 | -                            | -                               | -                                 | -                                      | -                                    | -                                     | 0%                                  |
| <b>Total on balance sheet items</b>                    | <b>1,793,660</b>         | <b>31,496</b>                     | <b>13,052</b>                | <b>223,596</b>                  | <b>-</b>                          | <b>54,876</b>                          | <b>543,780</b>                       | <b>866,800</b>                        | <b>48%</b>                          |
| <br>   |                          |                                   |                              |                                 |                                   |  |                                      |                                       |                                     |
| Contingent liabilities L/G                             | <b>2,771</b>             | -                                 | -                            | -                               | -                                 | 629                                    | 2,142                                | <b>2,771</b>                          | 100%                                |
| Contingent liabilities L/C                             | -                        | -                                 | -                            | -                               | -                                 | -                                      | -                                    | -                                     | -                                   |
| <b>Total off-balance sheet items</b>                   | <b>2,771</b>             | <b>-</b>                          | <b>-</b>                     | <b>-</b>                        | <b>-</b>                          | <b>629</b>                             | <b>2,142</b>                         | <b>2,771</b>                          | <b>100%</b>                         |
| <br>   |                          |                                   |                              |                                 |                                   |  |                                      |                                       |                                     |
| <b>Total credit risk</b>                               | <b>1,796,431</b>         | <b>31,496</b>                     | <b>13,052</b>                | <b>223,596</b>                  | <b>-</b>                          | <b>55,505</b>                          | <b>545,922</b>                       | <b>869,571</b>                        | <b>48%</b>                          |

Significant changes in the quality of collateral due to deterioration or change in policy: none.

## Notes to the Consolidated Financial Statements

|  |   |
|--|---|
| Table of Contents                              | ◀ |
| About DHB Bank                                 | ◀ |
| Report of the Supervisory Board                | ◀ |
| Report of the Managing Board                   | ◀ |
| DHB Bank Overview                              | ◀ |
| Corporate Governance                           | ◀ |
| Consolidated Statements                        | ◀ |
| Notes to the Consolidated Financial Statements | ◀ |
| Statements                                     | ◀ |
| Notes to the Financial Statements              | ◀ |
| Other Information                              | ◀ |
| DHB Bank Locations and Contact Details         | ◀ |

|   | Total credit risk | Loans guaranteed by sovereigns | Loans guaranteed by banks | Loans guaranteed by mortgage | Loans guaranteed by securities | Loans guaranteed by cash collateral | Loans guaranteed by third parties | Total collaterals obtained | Collaterals to total credit risk |
|---|-------------------|--------------------------------|---------------------------|------------------------------|--------------------------------|-------------------------------------|-----------------------------------|----------------------------|----------------------------------|
| <b>31 December 2020</b>                             |                   |                                |                           |                              |                                |                                     |                                   |                            |                                  |
| Cash with central banks                             | 219,471           | -                              | -                         | -                            | -                              | -                                   | -                                 | -                          | 0%                               |
| Financial assets at FVPL                            | 6,137             | -                              | -                         | -                            | -                              | -                                   | -                                 | -                          | 0%                               |
| Financial assets at FVOCI                           | 292,732           | 5,000                          | -                         | -                            | -                              | -                                   | -                                 | 5,000                      | 2%                               |
| <i>Financial assets at amortized cost</i>           |                   |                                |                           |                              |                                |                                     |                                   |                            |                                  |
| -Securities at amortized cost                       | 30,924            | 9,500                          | -                         | -                            | -                              | -                                   | -                                 | 9,500                      | 31%                              |
| -Loans and advances – banks                         | 90,837            | 3,880                          | -                         | -                            | -                              | -                                   | -                                 | 3,880                      | 4%                               |
| -Loans and advances – customers                     | 874,497           | 7,240                          | 14,504                    | 193,903                      | -                              | 37,403                              | 484,726                           | 737,776                    | 84%                              |
| Derivative financial instruments - hedge accounting | 582               | -                              | -                         | -                            | -                              | -                                   | -                                 | -                          | 0%                               |
| <b>Total on balance sheet items</b>                 | <b>1,515,180</b>  | <b>25,620</b>                  | <b>14,504</b>             | <b>193,903</b>               | <b>-</b>                       | <b>37,403</b>                       | <b>484,726</b>                    | <b>756,156</b>             | <b>50%</b>                       |
| Contingent liabilities L/G                          | 1,544             | -                              | -                         | -                            | -                              | 628                                 | 916                               | 1,544                      | 100%                             |
| Contingent liabilities L/C                          | -                 | -                              | -                         | -                            | -                              | -                                   | -                                 | -                          | 0%                               |
| <b>Total off-balance sheet items</b>                | <b>1,544</b>      | <b>-</b>                       | <b>-</b>                  | <b>-</b>                     | <b>-</b>                       | <b>628</b>                          | <b>916</b>                        | <b>1,544</b>               | <b>100%</b>                      |
| <b>Total credit risk</b>                            | <b>1,516,724</b>  | <b>25,620</b>                  | <b>14,504</b>             | <b>193,903</b>               | <b>-</b>                       | <b>38,031</b>                       | <b>485,642</b>                    | <b>757,700</b>             | <b>50%</b>                       |

Significant changes in the quality of collateral due to deterioration or change in policy: none.

### Credit risk concentration

Concentrations of credit risk (either on- or off-consolidated statement of financial position) arise when exposures share similar characteristics due to which their ability to meet contractual obligations is likely to be affected in a similar way by changes in economic or other factors. The bank manages its portfolio especially for individual countries by determining the credit risk appetite and limit for each country on the basis of total exposure, country risk and outlook. Both limits and utilization at the obligor and the portfolio levels are monitored and reviewed periodically.

In line with the strategic realignment targets the bank continues to reduce its exposure to developing countries.

Nevertheless, DHB Bank's largest exposure (excluding cash with central banks) remains to banks and companies in Turkey. As of year-end 2021 DHB Bank increased its exposure to Turkey compared to 2020 by around EUR 4 million (3%). Loans and advances to banks decreased by EUR 21 million (24%) whereas loans and advances to customers increased by EUR 125 million (14%) compared to the previous financial year. Financial assets at FVOCI increased by EUR 5 million (2%) whereas securities at amortized cost increased by EUR 10 million (33%) compared to the previous financial year. The Covid-19 effects are explained in more detail in Note 3.7.

## Notes to the Consolidated Financial Statements

- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀

Country exposures are managed through internal limits set by the Supervisory Board, on which the monitoring process is based. In the following table, exposures are split by important exposure classes and main geographical areas, based on where the credit risk is referable, according to the ultimate ownership criterion:

| <b>31 December 2021</b>  | Cash with central banks | Financial assets at FVPL | Financial assets at FVOCI | Securities at amortized cost(*) | Loans and advances – banks(*) | Loans and advances – customers(*) | Derivatives financial instruments – hedge accounting | Commitments and contingent liabilities | Total            | %           |
|--------------------------|-------------------------|--------------------------|---------------------------|---------------------------------|-------------------------------|-----------------------------------|--|--|------------------|-------------|
| <i>The Netherlands**</i> | 335,565                 | 543                      | 91,530                    | 3,129                           | 37,011                        | 143,577                           | -  | 111                                    | <b>611,466</b>   | 34.0%       |
| Germany                  | 48,522                  | 155                      | 23,207                    | 11,241                          | 20,896                        | 140,675                           | 501  | 962                                    | <b>246,159</b>   | 13.7%       |
| Turkey                   | -                       | -                        | 87,237                    | -                               | 49                            | 64,764                            | -  | -                                      | <b>152,050</b>   | 8.5%        |
| Belgium                  | 2                       | 13                       | -                         | 3,192                           | 2,528                         | 133,747                           | -  | 1,180                                  | <b>140,662</b>   | 7.8%        |
| France                   | -                       | -                        | 55,817                    | 5,273                           | -                             | 16,538                            | -  | -                                      | <b>77,628</b>    | 4.3%        |
| Bulgaria                 | -                       | -                        | -                         | -                               | -                             | 55,571                            | -  | -                                      | <b>55,571</b>    | 3.1%        |
| Romania                  | -                       | -                        | -                         | -                               | -                             | 49,802                            | -  | -                                      | <b>49,802</b>    | 2.8%        |
| Italy                    | -                       | -                        | 3,186                     | -                               | 301                           | 43,899                            | -  | -                                      | <b>47,386</b>    | 2.6%        |
| Malta                    | -                       | -                        | -                         | -                               | -                             | 39,549                            | -  | -                                      | <b>39,549</b>    | 2.2%        |
| Hungary                  | -                       | -                        | -                         | -                               | -                             | 37,390                            | -  | -                                      | <b>37,390</b>    | 2.1%        |
| Slovenia                 | -                       | -                        | -                         | -                               | -                             | 35,166                            | -  | -                                      | <b>35,166</b>    | 2.0%        |
| Spain                    | -                       | 23                       | 4,019                     | -                               | -                             | 29,964                            | -  | -                                      | <b>34,006</b>    | 1.9%        |
| United States            | -                       | -                        | -                         | -                               | -                             | 30,487                            | -  | -                                      | <b>30,487</b>    | 1.7%        |
| North Macedonia          | -                       | -                        | -                         | -                               | -                             | 25,375                            | -  | -                                      | <b>25,375</b>    | 1.4%        |
| United Arab Emirates     | -                       | -                        | -                         | -                               | -                             | 22,560                            | -  | -                                      | <b>22,560</b>    | 1.3%        |
| Egypt                    | -                       | -                        | -                         | -                               | -                             | 20,167                            | -  | -                                      | <b>20,167</b>    | 1.1%        |
| Others                   | -                       | -                        | 32,503                    | 18,414                          | 8,652                         | 110,920                           | -  | 518                                    | <b>171,007</b>   | 9.5%        |
| <b>Total</b>             | <b>384,089</b>          | <b>734</b>               | <b>297,499</b>            | <b>41,249</b>                   | <b>69,437</b>                 | <b>1,000,151</b>                  | <b>501</b>   | <b>2,771</b>                           | <b>1,796,431</b> | <b>100%</b> |

(\*) Financial assets at amortized cost

(\*\*) Balances with ECB amounting to EUR 336 million are classified in the Netherlands.

| <b>31 December 2020</b>     | Cash with central banks | Financial assets at FVPL | Financial assets at FVOCI | Securities at amortized cost(*) | Loans and advances – banks(*) | Loans and advances – customers(*) | Derivatives financial instruments – hedge accounting | Commitments and contingent liabilities | Total            | %           |
|-----------------------------|-------------------------|--------------------------|---------------------------|---------------------------------|-------------------------------|-----------------------------------|--|--|------------------|-------------|
| <i>The Netherlands (**)</i> | 175,873                 | 2,580                    | 80,469                    | -                               | 30,894                        | 128,479                           | 580  | 111                                    | <b>418,986</b>   | 27.6%       |
| Germany                     | 43,598                  | 887                      | 35,582                    | -                               | 39,077                        | 121,475                           | -  | 916                                    | <b>241,535</b>   | 15.9%       |
| Turkey                      | -                       | -                        | 85,310                    | -                               | 58                            | 62,552                            | -  | -                                      | <b>147,920</b>   | 9.8%        |
| Belgium                     | -                       | 2,202                    | -                         | -                               | 5,474                         | 138,645                           | -  | -                                      | <b>146,321</b>   | 9.6%        |
| Bulgaria                    | -                       | -                        | -                         | -                               | -                             | 56,970                            | -  | -                                      | <b>56,970</b>    | 3.8%        |
| Romania                     | -                       | -                        | -                         | -                               | -                             | 41,819                            | -  | -                                      | <b>41,819</b>    | 2.8%        |
| France                      | -                       | -                        | 25,803                    | 9,610                           | -                             | 6,350                             | -  | -                                      | <b>41,763</b>    | 2.8%        |
| United States               | -                       | -                        | -                         | -                               | -                             | 41,674                            | -  | -                                      | <b>41,674</b>    | 2.7%        |
| Hungary                     | -                       | -                        | -                         | -                               | -                             | 39,961                            | -  | -                                      | <b>39,961</b>    | 2.6%        |
| Macedonia                   | -                       | -                        | 4,341                     | -                               | -                             | 33,077                            | -  | -                                      | <b>37,418</b>    | 2.5%        |
| Italy                       | -                       | -                        | 3,257                     | -                               | 313                           | 30,458                            | -  | -                                      | <b>34,028</b>    | 2.2%        |
| Spain                       | -                       | 56                       | 10,141                    | 15,539                          | -                             | 7,328                             | -  | -                                      | <b>33,064</b>    | 2.2%        |
| Egypt                       | -                       | -                        | 4,132                     | -                               | -                             | 20,083                            | -  | -                                      | <b>24,215</b>    | 1.6%        |
| United Arab Emirates        | -                       | -                        | -                         | -                               | -                             | 22,643                            | -  | -                                      | <b>22,643</b>    | 1.5%        |
| Finland                     | -                       | -                        | 22,245                    | -                               | -                             | -                                 | -  | -                                      | <b>22,245</b>    | 1.5%        |
| Slovenia                    | -                       | -                        | -                         | -                               | -                             | 20,050                            | -  | -                                      | <b>20,050</b>    | 1.3%        |
| Others                      | -                       | 412                      | 21,452                    | 5,775                           | 15,021                        | 102,933                           | 2  | 517                                    | <b>146,112</b>   | 9.6%        |
| <b>Total</b>                | <b>219,471</b>          | <b>6,137</b>             | <b>292,732</b>            | <b>30,924</b>                   | <b>90,837</b>                 | <b>874,497</b>                    | <b>582</b>   | <b>1,544</b>                           | <b>1,516,724</b> | <b>100%</b> |

(\*) Financial assets at amortized cost

(\*\*) Balances with ECB amounting to EUR 176 million are classified in the Netherlands.

In the following table, loans and advances and the off-balance sheet exposures to non-bank customers are split by economic sectors.

| Sectors   | 2021             |              | 2020           |              |
|---|------------------|--------------|----------------|--------------|
|   | On-balance       | Off-balance  | On-balance     | Off-balance  |
| Manufacturing                                       | 211,659          | 2,142        | 209,948        | 916          |
| Construction  | 192,474          | -            | 124,247        | -            |
| Financial institutions and insurance                | 77,907           | -            | 82,584         | -            |
| Real estate activities                              | 62,039           | -            | 75,014         | -            |
| Electricity, gas, steam and air conditioning supply | 44,330           | -            | 56,217         | -            |
| Transport and storage                               | 83,390           | -            | 36,850         | -            |
| Accommodation and food service activities           | 15,779           | -            | 30,310         | -            |
| Professional, scientific and technical activities   | 44,725           | -            | 28,885         | -            |
| Wholesale and retail trade                          | 61,421           | 500          | 28,523         | 500          |
| Administrative and support service activities       | 31,287           | -            | 26,229         | -            |
| Human health services and social work activities    | 14,231           | 106          | 18,463         | 106          |
| Information and communication                       | 14,965           | -            | 11,499         | -            |
| Arts, entertainment and recreation                  | 57               | -            | 8,935          | -            |
| Other services                                      | -                | -            | -              | -            |
| Mining and quarrying                                | -                | -            | -              | -            |
| Water supply  | -                | -            | -              | -            |
| Other services                                      | -                | -            | -              | -            |
| <b>Total</b>  | <b>854,264</b>   | <b>2,748</b> | <b>737,704</b> | <b>1,522</b> |
| Private individuals / self- employed                | 154,712          | 23           | 145,635        | 22           |
| <b>Total</b>  | <b>1,008,976</b> | <b>2,771</b> | <b>883,339</b> | <b>1,544</b> |
| Collective loan impairment allowances               | (1,356)          | -            | (2,846)        | -            |
| Individual loan impairment allowances               | (7,469)          | -            | (5,996)        | -            |
| <b>Total loans and advances – customers</b>         | <b>1,000,151</b> | <b>2,771</b> | <b>874,497</b> | <b>1,544</b> |

## Credit quality of financial assets

The bank performs monitoring of credit portfolio throughout the life cycle of the loan facility. Credits are classified into different categories in order to optimise monitoring and review of these loans.

One of the credit quality indicators is the extent to which concessions in terms of interests/maturities are given to a borrower that is in (or considered to face) financial difficulties. The goal of providing the forbearance measures

in the form of modification of contracts or refinancing is to allow the borrowers to regain its financial health within its means. Forbearance also triggers impairment testing as per the bank's internal policies.

As indicated by the following table, forbearance measures can be applied to a contract that has defaulted on its obligations as well as to a contract that is still performing. The following tables include all existing modifications.

As at 31 December 2021

## Summary forbearance – Loans and receivables

| Gross carrying amount | Performing assets            |             |                                  | Non-performing assets        |             |                                      | Total forborne assets | Forbearance ratio |
|-----------------------|------------------------------|-------------|----------------------------------|------------------------------|-------------|--------------------------------------|-----------------------|-------------------|
|                       | Modification of the contract | Refinancing | Total performing forborne assets | Modification of the contract | Refinancing | Total non-performing forborne assets |                       |                   |
| 1,161,401             | 21,818                       | -           | 21,818                           | 41,065                       | -           | 41,065                               | 62,883                | 5.4%              |

There are no loss allowances changed from lifetime ECL to 12-month ECL for modified financial assets.

As at 31 December 2020

## Summary forbearance – Loans and receivables

| Gross carrying amount | Performing assets            |             |                                  | Non-performing assets        |             |                                      | Total forborne assets | Forbearance ratio |
|-----------------------|------------------------------|-------------|----------------------------------|------------------------------|-------------|--------------------------------------|-----------------------|-------------------|
|                       | Modification of the contract | Refinancing | Total performing forborne assets | Modification of the contract | Refinancing | Total non-performing forborne assets |                       |                   |
| 1,041,222             | 28,807                       | -           | 28,807                           | 36,811                       | -           | 36,811                               | 65,618                | 6.3%              |

The credit quality of the portfolio of financial assets by external rating is presented in the following table:

|                             | 2021             | 2020             |
|-----------------------------|------------------|------------------|
| <b>Investment grade</b>     | <b>665,783</b>   | <b>489,803</b>   |
| AAA                         | 415,606          | 236,256          |
| AA+                         | 3,160            | -                |
| AA                          | 35,386           | 11,771           |
| AA-                         | 73,361           | 76,686           |
| A+                          | 60,018           | 41,874           |
| A                           | 29,496           | 49,311           |
| A-                          | 25,977           | 18,138           |
| BBB+                        | 8,504            | 45,860           |
| BBB                         | 11,772           | -                |
| BBB-                        | 2,503            | 9,907            |
| <b>Non-investment grade</b> | <b>105,284</b>   | <b>117,704</b>   |
| BB+                         | -                | 9,998            |
| BB                          | -                | -                |
| BB-                         | 7,998            | 7,850            |
| B+                          | 26,827           | 42,103           |
| B                           | 68,452           | 56,469           |
| B-                          | 2,007            | 1,284            |
| <b>Unrated</b>              | <b>1,025,364</b> | <b>909,217</b>   |
| <b>Total</b>                | <b>1,796,431</b> | <b>1,516,724</b> |

On top of external ratings DHB Bank also makes its own assessment of the risk that an obligor will default on its financial obligations to the bank. The bank's internal credit rating model reflects the probability of default by an obligor.

There are 7 sub-models for corporates and banks. Points of quantitative and qualitative sections are converted to scores from 0 to 100 by model. These scores are converted into one of 22 rating results from "AAA" to "D". Suffixes "+" or "-" are appended to a rating, except for the highest, "C", "CC", "CCC" and default categories, to indicate the relative position of a credit within the rating class. "AAA" rated obligors possess superior intrinsic financial strength and extremely strong capacity to meet financial commitments. The rating represents the highest credit quality and by itself denotes the lowest expectation of default risk. "D" rated

obligors have entered into bankruptcy filings, administration, receivership, liquidation, or formal winding-up procedure or which have otherwise ceased business. As the rating of an obligor moves down the scale, it shows gradually decreasing financial strength and repayment capacity.

The assessment and administration of past due and impaired loans, write-offs and specific provisions fall under the responsibilities of the credit risk management units and the Credit Committee.

The credit policies require an exposure to be transferred immediately to the past due obligation category if the principal or interest of this exposure is not paid.

The credit quality of the portfolio of financial assets by internal rating is presented in the following table:

|                             | <b>2021</b>      | <b>2020</b>      |
|-----------------------------|------------------|------------------|
| <b>Investment grade</b>     | <b>840,512</b>   | <b>647,455</b>   |
| AAA                         | 454,733          | 250,632          |
| AA+                         | 3,160            | -                |
| AA                          | 30,403           | 4,026            |
| AA-                         | 53,839           | 35,271           |
| A+                          | 69,313           | 82,035           |
| A                           | 52,534           | 39,262           |
| A-                          | 28,774           | 54,028           |
| BBB+                        | 14,866           | 31,223           |
| BBB                         | 40,216           | 128,297          |
| BBB-                        | 92,674           | 22,681           |
| <b>Non-investment grade</b> | <b>821,269</b>   | <b>727,761</b>   |
| BB+                         | 62,283           | 39,071           |
| BB                          | 63,415           | 52,265           |
| BB-                         | 361,365          | 304,505          |
| B+                          | 103,318          | 77,814           |
| B                           | 33,432           | 36,267           |
| B-                          | 134,945          | 147,926          |
| CCC                         | 16,215           | 26,233           |
| DDD                         | 42,926           | 5,434            |
| DD                          | 594              | 342              |
| D                           | 2,776            | 37,904           |
| <b>Unrated</b>              | <b>134,650</b>   | <b>141,508</b>   |
| <b>Total</b>                | <b>1,796,431</b> | <b>1,516,724</b> |



## Notes to the Consolidated Financial Statements

- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀

|   | Gross carrying<br>as at<br>31 December<br>2021 | Gross amount<br>as at<br>31 December<br>2020 | Allowance<br>as at<br>31 December<br>2021 | Allowance<br>as at<br>31 December<br>2020 | Net Values<br>as at<br>31 December<br>2021 | Net Values<br>as at<br>31 December<br>2020 |
|---|--|--|---|---|--|--|
| <b>Financial assets at FVOCI</b>                | <b>297,499</b>                                 | <b>292,732</b>                               | <b>11</b>                                 | <b>160</b>                                | <b>297,488</b>                             | <b>292,572</b>                             |
| Stage 1   | 297,499  | 282,907                                      | 11  | 156                                       | 297,488                                    | 282,751                                    |
| Stage 2   | -  | 9,825  | -   | 4   | -  | 9,821                                      |
| Stage 3   | -  | -  | -   | -   | -  | -  |
| <b>Financial assets at amortized cost-Total</b> | <b>1,119,415</b>                               | <b>1,005,242</b>                             | <b>8,828</b>                              | <b>8,867</b>                              | <b>1,110,587</b>                           | <b>996,375</b>                             |
| <b>- Securities at amortized cost</b>           | <b>41,250</b>                                  | <b>30,925</b>                                | <b>1</b>                                  | <b>1</b>                                  | <b>41,249</b>                              | <b>30,924</b>                              |
| Stage 1   | 41,250   | 30,925                                       | 1   | 1   | 41,249                                     | 30,924                                     |
| Stage 2   | -  | -  | -   | -   | -  | -  |
| Stage 3   | -  | -  | -   | -   | -  | -  |
| <b>- Loans and advances - Banks</b>             | <b>69,439</b>                                  | <b>90,861</b>                                | <b>2</b>                                  | <b>24</b>                                 | <b>69,437</b>                              | <b>90,837</b>                              |
| Stage 1   | 69,417   | 90,861                                       | 2   | 24  | 69,415                                     | 90,837                                     |
| Stage 2   | 22   | -  | -   | -   | 22   | -  |
| Stage 3   | -  | -  | -   | -   | -  | -  |
| <b>- Loans and advances - Customers</b>         | <b>1,008,726</b>                               | <b>883,456</b>                               | <b>8,825</b>                              | <b>8,842</b>                              | <b>999,901</b>                             | <b>874,614</b>                             |
| Stage 1   | 865,804  | 759,063                                      | 772                                       | 1,806                                     | 865,032                                    | 757,257                                    |
| Stage 2   | 88,227   | 76,691                                       | 584                                       | 1,040                                     | 87,643                                     | 75,651                                     |
| Stage 3   | 54,695   | 47,702                                       | 7,469                                     | 5,996                                     | 47,226                                     | 41,706                                     |
| <b>Financial guarantee contracts</b>            | <b>2,771</b>                                   | <b>1,544</b>                                 | <b>5</b>                                  | <b>3</b>                                  | <b>2,766</b>                               | <b>1,541</b>                               |
| Stage 1   | 2,771  | 1,544  | 5   | 3   | 2,766                                      | 1,541                                      |
| Stage 2   | -  | -  | -   | -   | -  | -  |
| Stage 3   | -  | -  | -   | -   | -  | -  |
| <b>Total</b>                                    | <b>1,419,685</b>                               | <b>1,299,518</b>                             | <b>8,844</b>                              | <b>9,030</b>                              | <b>1,410,841</b>                           | <b>1,290,488</b>                           |

The distribution of expected credit losses under a range of plausible scenarios (Base, Downside and Upside), along with their respective weights are presented in the following table. The table shows the impact of different scenario outcome on the expected credit losses.

## Notes to the Consolidated Financial Statements

|  |   |
|--|---|
| Table of Contents                              | ◀ |
| About DHB Bank                                 | ◀ |
| Report of the Supervisory Board                | ◀ |
| Report of the Managing Board                   | ◀ |
| DHB Bank Overview                              | ◀ |
| Corporate Governance                           | ◀ |
| Consolidated Statements                        | ◀ |
| Notes to the Consolidated Financial Statements | ◀ |
| Statements                                     | ◀ |
| Notes to the Financial Statements              | ◀ |
| Other Information                              | ◀ |
| DHB Bank Locations and Contact Details         | ◀ |

| Scenarios 31 December 2021         | Base    | Downside  | Upside  |
|------------------------------------|---------|-----------|---------|
| Financial assets at FVOCI          | 2,090   | 23,978    | -       |
| Financial assets at amortized cost | 949,698 | 2,050,196 | 639,737 |
| Securities                         | -       | 2,089     | -       |
| Loans and advances                 | 949,698 | 2,048,108 | 639,737 |
| Financial guarantee contracts      | 2,853   | 7,413     | 1,285   |
| Weighting assigned:                | 0.50    | 0.40      | 0.10    |

| Scenarios 31 December 2020         | Base      | Downside  | Upside    |
|------------------------------------|-----------|-----------|-----------|
| Financial assets at FVOCI          | 126,221   | 352,478   | 5,335     |
| Financial assets at amortized cost | 2,539,452 | 4,636,650 | 1,696,152 |
| Securities                         | 1,013     | 4,230     | -         |
| Loans and advances                 | 2,538,439 | 4,632,420 | 1,696,152 |
| Financial guarantee contracts      | 2,408     | 5,010     | 1,429     |
| Weighting assigned:                | 0.70      | 0.20      | 0.10      |

7,469 amount of ECL based on individual assessments of credit analysts of the bank through different provision allocation scenarios based on cash flow analysis is added to Stage 3 financial assets.

| Rating grade,<br>31 December 2021    | Financial assets at FVOCI |          | Financial assets at amortized cost |            |              | Financial guarantee contracts |
|--------------------------------------|---------------------------|----------|------------------------------------|------------|--------------|-------------------------------|
|                                      | Stage 1                   | Stage 2  | Stage 1                            | Stage 2    | Stage 3      | Stage 1                       |
| Investment grade (1 to 10)           | 6                         | -        | 9                                  | -          | -            | -                             |
| Non-investment grade (11-18)         | 5                         | -        | 668                                | 579        | -            | 5                             |
| Non-performing grade (19 and higher) | -                         | -        | -                                  | -          | 3,743        | -                             |
| Retail                               | -                         | -        | 98                                 | 5          | 3,726        | -                             |
| <b>Total</b>                         | <b>11</b>                 | <b>-</b> | <b>775</b>                         | <b>584</b> | <b>7,469</b> | <b>5</b>                      |

5,996 amount of ECL based on individual assessments of credit analysts of the bank through different provision allocation scenarios based on cash flow analysis is added to Stage 3 financial assets.

| Rating grade,<br>31 December 2020    | Financial assets at FVOCI |          | Financial assets at amortized cost |              |              | Financial guarantee contracts |
|--------------------------------------|---------------------------|----------|------------------------------------|--------------|--------------|-------------------------------|
|                                      | Stage 1                   | Stage 2  | Stage 1                            | Stage 2      | Stage 3      | Stage 1                       |
| Investment grade (1 to 10)           | 56                        | 4        | 43                                 | -            | -            | -                             |
| Non-investment grade (11-18)         | 100                       | -        | 1,742                              | 1,030        | -            | 3                             |
| Non-performing grade (19 and higher) | -                         | -        | -                                  | -            | 5,378        | -                             |
| Retail                               | -                         | -        | 46                                 | 10           | 618          | -                             |
| <b>Total</b>                         | <b>156</b>                | <b>4</b> | <b>1,831</b>                       | <b>1,040</b> | <b>5,996</b> | <b>3</b>                      |

Purchased or originated financial asset(s) that are credit-impaired on initial recognition: none.

The movements of the individual allowances for impairments for the year 2021 and 2020 are as follows:

| 2021                      | Financial assets at FVOCI | Securities at amortized cost(*) | Loans and advances - banks(*) | Loans and advances - customers(*) | Total |
|---------------------------|---------------------------|---------------------------------|-------------------------------|-----------------------------------|-------|
| Opening balance           | -                         | -                               | -                             | 5,996                             | 5,996 |
| Addition                  | -                         | -                               | -                             | 2,287                             | 2,287 |
| Release                   | -                         | -                               | -                             | (683)                             | (683) |
| Write-off                 | -                         | -                               | -                             | (28)                              | (28)  |
| Foreign exchange movement | -                         | -                               | -                             | (103)                             | (103) |
| Closing balance           | -                         | -                               | -                             | 7,469                             | 7,469 |

(\*) Financial assets at amortized cost

| 2020                      | Financial assets at FVOCI | Securities at amortized cost(*) | Loans and advances - banks(*) | Loans and advances - customers(*) | Total |
|---------------------------|---------------------------|---------------------------------|-------------------------------|-----------------------------------|-------|
| Opening balance           | -                         | -                               | -                             | 3,141                             | 3,141 |
| Addition                  | -                         | -                               | -                             | 3,099                             | 3,099 |
| Release                   | -                         | -                               | -                             | (246)                             | (246) |
| Write-off                 | -                         | -                               | -                             | -                                 | -     |
| Foreign exchange movement | -                         | -                               | -                             | 2                                 | 2     |
| Closing balance           | -                         | -                               | -                             | 5,996                             | 5,996 |

(\*) Financial assets at amortized cost

The movements of the collective allowances for impairment for the year 2021 and 2020 are as follows:

| 2021                                 | Financial assets at FVOCI | Securities at amortized cost(*) | Loans and advances - banks(*) | Loans and advances - customers(*) | Total   |
|--------------------------------------|---------------------------|---------------------------------|-------------------------------|-----------------------------------|---------|
| Opening balance                      | -                         | 1                               | 24                            | 2,846                             | 2,871   |
| Addition                             | -                         | 1                               | 2                             | 675                               | 678     |
| Release                              | -                         | (1)                             | (23)                          | (2,147)                           | (2,171) |
| Foreign exchange and other movements | -                         | -                               | (1)                           | (19)                              | (20)    |
| Closing balance                      | -                         | 1                               | 2                             | 1,356                             | 1,359   |

| 2020                                 | Financial assets at FVOCI | Securities at amortized cost(*) | Loans and advances - banks(*) | Loans and advances - customers(*) | Total   |
|--------------------------------------|---------------------------|---------------------------------|-------------------------------|-----------------------------------|---------|
| Opening balance                      | -                         | 1                               | 6                             | 2,574                             | 2,581   |
| Addition                             | -                         | -                               | 21                            | 1,534                             | 1,555   |
| Release                              | -                         | -                               | (3)                           | (1,256)                           | (1,259) |
| Foreign exchange and other movements | -                         | -                               | -                             | (6)                               | (6)     |
| Closing balance                      | -                         | 1                               | 24                            | 2,846                             | 2,871   |

(\*) Financial assets at amortized cost

The balance of individual allowances for impaired assets increased from EUR 6 million in 2020 to EUR 7.5 million in 2021

which is mainly due to additions during the year. Although provisions for estimated loan losses are considered adequate,

the use of different methods and assumptions could produce different provisions for loan losses, and amendments may be required in the future as a consequence of changes in the expected loss, the value of collateral and other economic events. The Covid-19 impacts on impairments are explained

in more detail in Note 3.7 and 5.7.

Provisions against a particular impaired loan may be released where there is improvement in the quality of the loan for Stage 3 loans. The bank's write-off decisions are determined on a case-by-case basis.

| Loan impairment charges and allowances per stage: | Stage 1      | Stage 2      | Stage 3      | Total          |
|---|--------------|--------------|--------------|----------------|
| <b>Balance at 1 January 2021</b>                  | <b>1,990</b> | <b>1,044</b> | <b>5,996</b> | <b>9,030</b>   |
| Transfer to stage 1                               | -            | 236          | (9)          | <b>227</b>     |
| Transfer to stage 2                               | (122)        | -            | 1,784        | <b>1,662</b>   |
| Transfer to stage 3                               | (8)          | (280)        | -            | <b>(288)</b>   |
| Re-measurements                                   | 18           | 10           | 468          | <b>496</b>     |
| Originated  | 524          | -            | -            | <b>524</b>     |
| Matured   | (490)        | (22)         | (596)        | <b>(1,108)</b> |
| Reversal of impairment allowances                 | (1,068)      | (404)        | (144)        | <b>(1,616)</b> |
| Write-offs  | -            | -            | (28)         | <b>(28)</b>    |
| Recoveries  | -            | -            | -            | <b>-</b>       |
| Other   | (53)         | -            | (2)          | <b>(55)</b>    |
| <b>Balance at year end</b>                        | <b>791</b>   | <b>584</b>   | <b>7,469</b> | <b>8,844</b>   |

|  |                |              |              |              |
|--|----------------|--------------|--------------|--------------|
| Financial assets at FVOCI                                    | (149)          | 0            | -            | <b>(149)</b> |
| Securities at AC   | (1)            | -            | -            | <b>(1)</b>   |
| Loans and advances - banks                                   | (22)           | -            | -            | <b>(22)</b>  |
| Loans and advances - customers                               | (1,004)        | (173)        | 1,364        | <b>187</b>   |
| <b>Impairment charges / (releases) on loans and advances</b> | <b>(1,176)</b> | <b>(173)</b> | <b>1,364</b> | <b>15</b>    |

| Loan impairment charges and allowances per stage: | Stage 1      | Stage 2      | Stage 3      | Total        |
|---|--------------|--------------|--------------|--------------|
| <b>Balance at 1 January 2020</b>                  | <b>1,304</b> | <b>1,308</b> | <b>3,141</b> | <b>5,753</b> |
| Transfer to stage 1                               | -            | 456          | (18)         | <b>438</b>   |
| Transfer to stage 2                               | (88)         | -            | -            | <b>(88)</b>  |
| Transfer to stage 3                               | -            | (580)        | 2,930        | <b>2,350</b> |
| Re-measurements                                   | 328          | 32           | 34           | <b>394</b>   |
| Originated  | 920          | -            | -            | <b>920</b>   |
| Matured   | (256)        | (147)        | (45)         | <b>(448)</b> |
| Reversal of impairment allowances                 | (217)        | (25)         | (49)         | <b>(291)</b> |
| Write-offs  | -            | -            | -            | <b>-</b>     |
| Recoveries  | -            | -            | -            | <b>-</b>     |
| Other   | (1)          | -            | 3            | <b>2</b>     |
| <b>Balance at year end</b>                        | <b>1,990</b> | <b>1,044</b> | <b>5,996</b> | <b>9,030</b> |

|  |            |              |              |              |
|--|------------|--------------|--------------|--------------|
| Financial assets at FVOCI                                    | 141        | (6)          | -            | <b>135</b>   |
| Securities at AC   | 0          | -            | -            | <b>0</b>     |
| Loans and advances - banks                                   | 17         | -            | -            | <b>17</b>    |
| Loans and advances - customers                               | 342        | 1,317        | 2,339        | <b>3,998</b> |
| <b>Impairment charges / (releases) on loans and advances</b> | <b>500</b> | <b>1,311</b> | <b>2,339</b> | <b>4,150</b> |

## Liquidity risk

### Regulatory requirements and expectations

In its liquidity risk management, the bank has taken into consideration the 2011 DNB Liquidity Regulation, the Basel III migration plan as well as the Decree on Prudential Rules under the Wft ("Policy Rule") on Internal Liquidity Adequacy Assessment Process (ILAAP) entered into force on 1 July 2011. The Policy Rule has been translated into the DNB Supervision Manual for ILAAP ("Manual") in July 2011.

The Manual describes principles for the ILAAP based on all relevant EBA (European Banking Authority) and BCBS (Basel Committee on Banking Supervision) documents on liquidity risk management. Compliance will be gauged against these EBA and BCBS papers. The evaluation of DHB Bank's ILAAP by DNB is part of the Supervisory Review and Evaluation Process (SREP).

The Basel Committee introduced the 30-day liquidity coverage ratio (LCR) to ensure short term resilience against liquidity disturbances and the net stable funding ratio (NSFR) to address longer-term structural liquidity disparities. The proposals are implemented through the capital requirement directive (CRD IV) for European banks. DHB Bank's liquidity ratios are higher than the minimum requirements set by DNB in its SREP decision 2021.

Within its ILAAP, the bank has set its short-term liquidity risk appetite in terms of the LCR target and has additionally set a target for a minimum survival period of 6 months based on an internally developed cash flow risk framework. The internal survival horizon metric is composed of liquidity buffer and funding gap risk and includes expected behavioural cash flows from contingent liquidity drivers under bank-specific, market-wide, and hybrid stress scenarios with limited mitigation activities.

### Governance and management of liquidity risk

Liquidity risk is defined as the risk of being unable to meet the bank's current or future payment obligations without

incurring unacceptable costs or losses. The ability to maintain a sufficient level of liquidity is crucial to financial institutions, particularly in maintaining appropriate levels of liquidity during periods of adverse conditions. The bank's funding strategy is to ensure adequate liquidity and various funding sources to meet actual and contingent liabilities during both stable and adverse conditions.

Liquidity risk is identified and evaluated in the bank through a combination of top-down and bottom-up risk assessment processes. The key top-down assessment process for liquidity risk is conducted as part of the quarterly bank-wide risk assessment, which is reflected in the risk assessment reports submitted also to the Supervisory Board Risk & Audit Committee. The top-down process focuses on broad risk drivers affecting liquidity risks and a forward-looking view of perceived threats over a longer horizon. The top-down approach is therefore closely linked with the ICAAP under Pillar 2 of the Capital Requirement Directive (CRD).

In both ALCO and the Risk Management Committee (RMC) meetings, top-down and bottom-up views of risk come together through a process of upward reporting of, and management response to, identified and emerging risks. This ensures that the bank's view of liquidity risk remains sensitive to emerging trends and common themes. Once a week, the ALCO Committee monitors liquidity trends, tracks historical and prospective on- and off-balance sheet liquidity obligations, and identifies and measures internal and external liquidity warning signals to allow the early detection of liquidity issues.

The Treasury Department is responsible for managing the liquidity risk in line with the guidance set by the ALCO and for compliance with the bank's liquidity risk limits determined by the bank. Along with the Treasury Department, the Risk Management Department develops the liquidity risk management framework, which consists of governance, policies and methodologies as well as guidelines for pricing the liquidity risk.

Liquidity risk management covers both short-term liquidity risk and long-term structural liquidity risk. With its stable customer deposit base and balanced composition of saving and time deposits, combined with relatively low average tenors of its banking assets, the bank has a healthy structural liquidity risk profile.

In order to manage short-term funding positions, the bank measures the funding gap risk which expresses the expected maximum accumulated need for raising liquidity in the course of the next 12 months. Cash flows from both on-balance sheet and off-balance sheet items are included. Funding gap risk is measured and limited for each currency and as a total figure for all currencies combined. To ensure funding in situations where the bank is in urgent need of

cash and when the normal funding sources do not suffice, the bank holds a minimum liquidity buffer. The liquidity buffer largely consists of central bank eligible high-grade liquid securities that can be sold or used as collateral in funding operations.

The following table provides an overview that slots the balance sheet of the bank into maturity buckets based on the remaining contractual maturities. In this respect, with a conservative approach, the total amount of savings accounts is placed in the on-demand maturity bucket even though they traditionally demonstrated a stable pattern. In a similar approach, financial assets at FVOCI sale are placed in maturity buckets according to their respective maturities even though they are readily available as a source of liquidity.

| 31 December 2021                            | On demand      | Up to 3 months | 3-12 months    | 1-5 years      | Over 5 years  | Undefined     | Total            |
|---|----------------|----------------|----------------|----------------|---------------|---------------|------------------|
| <b>Assets (undiscounted cash flows)</b>     |                |                |                |                |               |               |                  |
| Cash and balances with central banks        | 374,537        | -              | -              | -              | -             | 9,600         | 384,137          |
| Financial assets at FVOCI                   | -              | 32,822         | 127,834        | 138,078        | -             | -             | 298,734          |
| Financial assets at amortized cost          |                |                |                |                |               |               |                  |
| -Securities at amortized cost               | -              | 1              | 270            | 40,442         | -             | -             | 40,713           |
| -Loans and advances – banks                 | 2,350          | 48,467         | 10,769         | 8,182          | -             | -             | 69,768           |
| -Loans and advances – customers             | 1              | 123,481        | 272,822        | 596,702        | 96,136        | -             | 1,089,142        |
| Other assets                                | -              | -              | -              | -              | -             | 9,813         | 9,813            |
| <b>Total assets (excluding derivatives)</b> | <b>376,888</b> | <b>204,771</b> | <b>411,695</b> | <b>783,404</b> | <b>96,136</b> | <b>19,413</b> | <b>1,892,307</b> |

|  |                |               |                |                |            |              |                  |
|--|----------------|---------------|----------------|----------------|------------|--------------|------------------|
| <b>Liabilities (undiscounted cash flows)</b>     |                |               |                |                |            |              |                  |
| Due to banks                                     | -              | 80            | 480            | 208,720        | -          | -            | 209,280          |
| Deposits from customers                          | 797,838        | 98,225        | 153,265        | 299,906        | 106        | -            | 1,349,340        |
| Other liabilities                                | -              | -             | 1,909          | -              | -          | 6,654        | 8,563            |
| <b>Total liabilities (excluding derivatives)</b> | <b>797,838</b> | <b>98,305</b> | <b>155,654</b> | <b>508,626</b> | <b>106</b> | <b>6,654</b> | <b>1,567,183</b> |

The immediately available liquidity of DHB Bank consisting of cash and the ECB eligible securities valued after the ECB haircuts as of year-end 2021 was EUR 402 million, representing 26% of the consolidated statement of financial position size.

| 31 December 2020                            | On demand      | Up to 3 months | 3-12 months    | 1-5 years      | Over 5 years  | Undefined     | Total            |
|---|----------------|----------------|----------------|----------------|---------------|---------------|------------------|
| <b>Assets (undiscounted cash flows)</b>     |                |                |                |                |               |               |                  |
| Cash and balances with central banks        | 211,252        | -              | -              | -              | -             | 8,258         | 219,510          |
| Financial assets at FVOCI                   | -              | 22,855         | 104,536        | 167,357        | -             | -             | 294,748          |
| Financial assets at amortized cost          |                |                |                |                |               |               |                  |
| -Securities at amortized cost               | -              | 14,612         | 10,694         | 5,575          | -             | -             | 30,881           |
| -Loans and advances – banks                 | 8,833          | 64,738         | 10,953         | 2,617          | 3,880         | -             | 91,021           |
| -Loans and advances – customers             | 1              | 123,842        | 262,771        | 488,758        | 73,639        | -             | 949,011          |
| Other assets                                | -              | -              | -              | -              | -             | 12,896        | 12,896           |
| <b>Total assets (excluding derivatives)</b> | <b>220,086</b> | <b>226,047</b> | <b>388,954</b> | <b>664,307</b> | <b>77,519</b> | <b>21,154</b> | <b>1,598,067</b> |

### Liabilities (undiscounted cash flows)

|  |                |               |                |                |            |              |                  |
|--|----------------|---------------|----------------|----------------|------------|--------------|------------------|
| Due to banks                                     | -              | 40            | 6,391          | 119,681        | -          | -            | 126,112          |
| Deposits from customers                          | 680,277        | 82,853        | 170,564        | 215,693        | 921        | -            | 1,150,308        |
| Other liabilities                                | -              | -             | 1,782          | -              | -          | 6,669        | 8,451            |
| <b>Total liabilities (excluding derivatives)</b> | <b>680,277</b> | <b>82,893</b> | <b>178,737</b> | <b>335,374</b> | <b>921</b> | <b>6,669</b> | <b>1,284,871</b> |

The immediately available liquidity of DHB Bank consisting of cash and the ECB eligible securities valued after the ECB haircuts as of year-end 2020 was EUR 298 million, representing 19.5% of the statement of financial position size.

The following table presents gross settled receivables and payables related to the derivative financial instruments. The amounts disclosed in the table are the contractual undiscounted cash flows at 31 December 2021 and 2020.

| 31 December 2021                                    | Up to 3 months | 3-12 months | 1-5 years | Over 5 years | Total   |
|---|----------------|-------------|-----------|--------------|---------|
| <b>Interest rate and cross-currency derivatives</b> |                |             |           |              |         |
| <b>Derivatives used for trading</b>                 |                |             |           |              |         |
| Receivables   | 66,523         | 18,034      | 88,696    | -            | 173,253 |
| Payables  | 67,332         | 18,150      | 91,288    | -            | 176,770 |
| <b>Derivatives used for hedging</b>                 |                |             |           |              |         |
| Receivables   | -              | 10,000      | 18,568    | -            | 28,568  |
| Payables  | -              | 10,000      | 18,269    | -            | 28,269  |

| 31 December 2020                                    | Up to 3 months | 3-12 months | 1-5 years | Over 5 years | Total   |
|---|----------------|-------------|-----------|--------------|---------|
| <b>Interest rate and cross-currency derivatives</b> |                |             |           |              |         |
| <b>Derivatives used for trading</b>                 |                |             |           |              |         |
| Receivables   | 84,477         | 31,253      | 18,405    | -            | 134,135 |
| Payables  | 80,719         | 29,484      | 17,960    | -            | 128,163 |
| <b>Derivatives used for hedging</b>                 |                |             |           |              |         |
| Receivables   | -              | 2,633       | 30,507    | -            | 33,140  |
| Payables  | -              | 2,445       | 29,920    | -            | 32,365  |

## Market risk

Market risk is the exposure to an adverse impact on the bank's earnings and capital changes in market prices and rates. The bank has a very low risk appetite for market risks that arises either through positions in trading books (financial assets at FVPL and liabilities held for trading) or banking books.

The level of DHB Bank's trading activity is negligible. The bank mainly takes on market risk as part of its treasury management that supports the day-to-day management of liquidity. Any trading positions that might be taken involve relatively simple products and partially arise from servicing customers.

In cooperation with the Treasury Department, the Risk Management Department is responsible for updating the market risk policies and limit framework, and carries out active risk monitoring. The Risk Management Department also seeks to recommend efficient risk/return parameters, to reduce volatility in the operating performance, and presents the bank's market risk profile to the management. The bank makes use of a combination of risks, earnings and regulatory parameters to manage market risk. The market risk appetite statements for the trading book are defined in terms of Value at Risk (VaR) and maximum tolerated loss within a quarter.

The bank's primary statistical risk measure, Value-at-Risk (VaR), estimates the potential loss from adverse market moves in an ordinary market environment and provides a consistent cross-business measure of risk profiles. For internal management purposes, DHB Bank evaluates the

market risk of the positions it holds using different VaR methods, i.e. historical simulation and the exponentially weighted moving average (EWMA). The VaR approach is not applied to determine the solvency requirement for market risk but forms an integral part of the bank's risk management framework.

Over the last few years, the bank's market risk in trading book has mainly related to its FX open position, albeit on a small scale.

The following table reports the VaR of the bank's FX net open position based on historical simulation and EWMA for a confidence level of 99.9% and a 10 days holding period.

| VaR of FX position | 2021 | 2020  |
|--------------------|------|-------|
| Max                | (72) | (243) |
| Min                | (2)  | (2)   |
| Average            | (10) | (51)  |
| End of year        | (6)  | (25)  |

VaR is a risk measure that has limitations. It quantifies potential losses under the assumption of normal market conditions. The model's shortcomings are especially material during exceptional market developments; therefore, to counter-balance this weakness, non-statistical tools are applied to control risk, including net open position monitoring and stop-loss limits. The bank also implements back testing to monitor the effectiveness of the VaR model in practice and carries out regular stress testing to evaluate the financial impact of a variety of exceptional market scenarios.

## Interest rate risk in the banking book

Interest rate risk is related to changes in the fair value or the future cash flows of interest-bearing financial instruments resulting from changes in the market rates of interest. The bank is exposed to interest rate risk when there are differences between amounts or interest rates in the interest earning assets and interest bearing liabilities within specified re-pricing bands. Using scenarios, duration indicators and the economic capital concept, a balance is struck between the interest rate risk and the current and future net interest income. This is achieved by active management of the assets and liabilities and the use of hedging instruments.

To evaluate interest rate risk from an earnings perspective, the bank uses scenario analyses involving various shifts in market rates in relevant currencies. Assuming a constant balance sheet position and an instantaneous shock of 2% parallel movement in market rates, the sensitivity of the net interest earnings by main currencies over a time period of one year is shown in the following table for the year ending 31 December 2021. For the year ending 31 December 2021 the sensitivity of the net earnings is presented based on 2% parallel movement in market rates:



## Profit or loss sensitivity by major currencies at 31 December 2021

|              | Interest rate shock of +/- 200 bps |                  |
|--------------|------------------------------------|------------------|
|              | 200 bps decrease                   | 200 bps increase |
| EUR          | 2,350                              | 2,689            |
| USD          | (135)                              | 135              |
| Others       | (4)                                | 4                |
| <b>Total</b> | <b>2,211</b>                       | <b>2,828</b>     |

## Profit or loss sensitivity by major currencies at 31 December 2020

|              | Interest rate shock of +/- 200 bps |                  |
|--------------|------------------------------------|------------------|
|              | 200 bps decrease                   | 200 bps increase |
| EUR          | 558                                | 886              |
| USD          | 24                                 | (24)             |
| Others       | 224                                | (224)            |
| <b>Total</b> | <b>806</b>                         | <b>638</b>       |

The scenarios assume pro-forma interest rate shocks and do not take any account of the possible effects of an active response on the part of the bank to avoid the downside effects of the shifts, or the response on the part of customers to interest rate movements.

Apart from the scenario-based analysis, the bank also estimates the effects of interest rate movements on the value of equity. The following table shows the effect of an instantaneous shock of various parallel movements in market rates for the year ending 31 December 2021 and 2020 respectively.

### Fair value sensitivity to interest rate shocks at 31 December 2021 (in bps)

|   | -200         | +200           |
|---|--------------|----------------|
| EUR                                       | 2,440        | (3,424)        |
| USD                                       | 60           | (95)           |
| Others                                    | 13           | (29)           |
| <b>Total</b>                              | <b>2,513</b> | <b>(3,548)</b> |
| Equity value (IFRS)                       | 240,417      | 240,417        |
| Standard 200 bps shock as % of the equity | 1.05%        | (1.48%)        |

### Fair value sensitivity to interest rate shocks at 31 December 2020 (in bps)

|   | -200         | +200           |
|---|--------------|----------------|
| EUR                                       | 2,646        | (6,921)        |
| USD                                       | 8            | (37)           |
| Others                                    | 5            | (22)           |
| <b>Total</b>                              | <b>2,659</b> | <b>(6,980)</b> |
| Equity value (IFRS)                       | 247,683      | 247,683        |
| Standard 200 bps shock as % of the equity | 1.07%        | (2.82%)        |

## Currency risk

Foreign currency risk is the risk of changes in the fair value or the future cash flows of financial instruments resulting from changes in foreign currency exchange rates. The bank is exposed to currency risk, particularly to changes between EUR, USD and TRY rates. While currency risk is almost fully avoided through FX swap transactions, open positions are monitored and reviewed by the Asset & Liability Management

Committee, so that action can be taken when necessary. Considering the derivative transactions, the open currency positions are at insignificant levels as of 31 December 2021. The management sets the limits for such positions according to the net foreign currency position rules determined by the Dutch Central Bank (DNB).

| 31 December 2021                                    | EUR              | USD            | TRY       | GBP          | CHF      | Others        | Total            |
|---|------------------|----------------|-----------|--------------|----------|---------------|------------------|
| Cash and balances with central banks                | 384,089          | -              | -         | -            | -        | -             | <b>384,089</b>   |
| Financial assets at FVPL                            | 730              | -              | -         | 4            | -        | -             | <b>734</b>       |
| Financial assets at FVOCI                           | 293,498          | 4,001          | -         | -            | -        | -             | <b>297,499</b>   |
| Financial Assets at amortized cost                  |                  |                |           |              |          |               |                  |
| -Securities at amortized cost                       | 41,249           | -              | -         | -            | -        | -             | <b>41,249</b>    |
| -Loans and advances – banks                         | 67,210           | 2,051          | 21        | 131          | 2        | 22            | <b>69,437</b>    |
| -Loans and advances – customers                     | 842,522          | 142,650        | -         | 4,599        | -        | 10,130        | <b>999,901</b>   |
| Derivative financial instruments – hedge accounting | 501              | -              | -         | -            | -        | -             | <b>501</b>       |
| Property and equipment                              | 3,275            | -              | -         | -            | -        | -             | <b>3,275</b>     |
| Intangible assets                                   | 261              | -              | -         | -            | -        | -             | <b>261</b>       |
| Current tax assets                                  | 335              | -              | -         | -            | -        | -             | <b>335</b>       |
| Deferred tax assets                                 | 10               | -              | -         | -            | -        | -             | <b>10</b>        |
| Other assets  | 5,928            | 3              | 1         | -            | -        | -             | <b>5,932</b>     |
| <b>Total assets</b>                                 | <b>1,639,608</b> | <b>148,705</b> | <b>22</b> | <b>4,734</b> | <b>2</b> | <b>10,152</b> | <b>1,803,223</b> |

|   |                  |               |           |              |          |          |                  |
|---|------------------|---------------|-----------|--------------|----------|----------|------------------|
| Due to banks  | 209,232          | -             | -         | -            | -        | -        | <b>209,232</b>   |
| Financial liabilities held for trading              | 54               | 3,988         | -         | 55           | -        | -        | <b>4,097</b>     |
| Deposits from customers                             | 1,300,251        | 38,880        | 15        | 1,766        | 2        | -        | <b>1,340,914</b> |
| Derivative financial instruments – hedge accounting | -                | -             | -         | -            | -        | -        | <b>-</b>         |
| Provisions  | 1,909            | -             | -         | -            | -        | -        | <b>1,909</b>     |
| Current tax liabilities                             | 529              | -             | -         | -            | -        | -        | <b>529</b>       |
| Deferred tax liabilities                            | 89               | -             | -         | -            | -        | -        | <b>89</b>        |
| Other liabilities                                   | 5,862            | 174           | -         | -            | -        | -        | <b>6,036</b>     |
| <b>Total non-equity liabilities</b>                 | <b>1,517,926</b> | <b>43,042</b> | <b>15</b> | <b>1,821</b> | <b>2</b> | <b>-</b> | <b>1,562,806</b> |

|  |         |         |   |       |   |        |                |
|--|---------|---------|---|-------|---|--------|----------------|
| Net gap                                      | 121,682 | 105,663 | 7 | 2,913 | - | 10,152 | <b>240,417</b> |
| Net open currency position after derivatives | (141)   | 44      | 7 | 1     | - | 89     | <b>-</b>       |

## Notes to the Consolidated Financial Statements

|  |   |
|--|---|
| Table of Contents                              | ◀ |
| About DHB Bank                                 | ◀ |
| Report of the Supervisory Board                | ◀ |
| Report of the Managing Board                   | ◀ |
| DHB Bank Overview                              | ◀ |
| Corporate Governance                           | ◀ |
| Consolidated Statements                        | ◀ |
| Notes to the Consolidated Financial Statements | ◀ |
| Statements                                     | ◀ |
| Notes to the Financial Statements              | ◀ |
| Other Information                              | ◀ |
| DHB Bank Locations and Contact Details         | ◀ |

| 31 December 2020                                    | EUR              | USD           | TRY       | GBP          | CHF      | Others        | Total            |
|---|------------------|---------------|-----------|--------------|----------|---------------|------------------|
| Cash and balances with central banks                | 219,471          | -             | -         | -            | -        | -             | <b>219,471</b>   |
| Financial assets at FVPL                            | 6,137            | -             | -         | -            | -        | -             | <b>6,137</b>     |
| Financial assets at FVOCI                           | 267,469          | 25,263        | -         | -            | -        | -             | <b>292,732</b>   |
| Financial Assets at amortized cost                  |                  |               |           |              |          |               |                  |
| -Securities at amortized cost                       | 30,924           | -             | -         | -            | -        | -             | <b>30,924</b>    |
| -Loans and advances – banks                         | 81,834           | 5,616         | 56        | 1,013        | 2        | 2,316         | <b>90,837</b>    |
| -Loans and advances – customers                     | 790,407          | 68,731        | -         | 2,962        | -        | 12,514        | <b>874,614</b>   |
| Derivative financial instruments – hedge accounting | 582              | -             | -         | -            | -        | -             | <b>582</b>       |
| Property and equipment                              | 3,543            | -             | -         | -            | -        | -             | <b>3,543</b>     |
| Intangible assets                                   | 306              | -             | -         | -            | -        | -             | <b>306</b>       |
| Current tax assets                                  | 2,703            | -             | -         | -            | -        | -             | <b>2,703</b>     |
| Deferred tax assets                                 | 41               | -             | -         | -            | -        | -             | <b>41</b>        |
| Other assets  | 6,302            | -             | 1         | -            | -        | -             | <b>6,303</b>     |
| <b>Total assets</b>                                 | <b>1,409,719</b> | <b>99,610</b> | <b>57</b> | <b>3,975</b> | <b>2</b> | <b>14,830</b> | <b>1,528,193</b> |

|   |                  |              |           |            |          |              |                  |
|---|------------------|--------------|-----------|------------|----------|--------------|------------------|
| Due to banks  | 126,072          | -            | -         | -          | -        | -            | <b>126,072</b>   |
| Financial liabilities held for trading              | 157              | -            | -         | -          | -        | -            | <b>157</b>       |
| Deposits from customers                             | 1,137,488        | 5,827        | 50        | 122        | 2        | 2,293        | <b>1,145,782</b> |
| Derivative financial instruments – hedge accounting | 48               | -            | -         | -          | -        | -            | <b>48</b>        |
| Provisions  | 1,782            | -            | -         | -          | -        | -            | <b>1,782</b>     |
| Current tax liabilities                             | -                | -            | -         | -          | -        | -            | <b>-</b>         |
| Deferred tax liabilities                            | 528              | -            | -         | -          | -        | -            | <b>528</b>       |
| Other liabilities                                   | 5,957            | 184          | -         | -          | -        | -            | <b>6,141</b>     |
| <b>Total non-equity liabilities</b>                 | <b>1,272,032</b> | <b>6,011</b> | <b>50</b> | <b>122</b> | <b>2</b> | <b>2,293</b> | <b>1,280,510</b> |

|  |         |        |   |       |   |        |                |
|--|---------|--------|---|-------|---|--------|----------------|
| Net gap                                      | 137,687 | 93,599 | 7 | 3,853 | - | 12,537 | <b>247,683</b> |
| Net open currency position after derivatives | (448)   | 379    | 8 | (10)  | - | 71     | <b>-</b>       |

### Operational risk

Operational risk is inherent in each of the bank's business and support activities, resulting from inadequate or failed internal processes, human resources and systems or external events.

DHB Bank pays the utmost attention to mitigating operational risk by maintaining a system of comprehensive internal policies and clear control procedures. The

organizational framework of the bank, the segregation of duties between involved units, and independent control mechanisms are designed to provide a sound and well-controlled operational environment. An active business continuity plan is in place. It focuses on IT-related risks in the management of operational risk and ensures a continuous workflow under plausible disruptions.

As part of the continuous efforts to improve its operational risk management, the bank continued its Operational Risk & Control Assessment Program in 2021. The bank's operational risk management process involves a structured approach based on a risk and self-assessment control methodology. The goal of the ongoing self-assessment process is for each business unit to identify the key operational risks specific to its environment and evaluate the degree to which it maintains appropriate controls. Action plans are developed for identified issues, enabling the bank to improve its existing control measures and implement new measures where necessary.

## Legal, compliance, integrity and reputation risk

The reputation and integrity risk management framework is embedded in the policy and governance structure of the bank, with the Managing Board being ultimately responsible. The three lines of defense of DHB's governance framework are used to manage these risks effectively. These three lines of defense principles provide a clear division of activities and define roles and responsibilities for risk management at different levels within DHB.

The front office departments have the primary responsibility for day-to-day reputation and integrity risk management; they form the first line of defense. They are accountable for identifying, recording, reporting and managing the risks that occur while conducting their activities, including originating loans and taking deposits, within applicable frameworks. They also ensure that the right controls and assessments are in place to mitigate the risks in line with the Risk Appetite.

The second level of control, which embeds amongst other Compliance, Internal Control and Legal, is to make sure risks are properly identified, measured, managed and reported, if needed. In order to achieve that, they set policies and guidelines, facilitate implementations and operate control frameworks. Regulations continue to broaden and deepen; also the expectations of our regulators and the society at large are increasing. Compliance assists the first line and Managing Board with handling these challenges. Compliance has an independent reporting line to the Managing Board and the Supervisory Board.

The third level of control is with Internal Audit, with which department Compliance, Legal and Internal control, has an active working relationship.

## IBOR Reform

Following the significant changes in financial markets since the global financial crisis, the interbank market is not as active for banks to fund themselves as they used to. The European Commission proposed Benchmarks Regulation in September 2013 in the wake of the manipulation of various benchmarks. As an extension of the regulation, global benchmark rates are undergoing reforms. Euro overnight index average (EONIA) will be discontinued on 3 January 2022 and replaced by the euro short-term rate (€STR) and USD LIBOR will cease to exist in mid-2023.

DHB Bank has formed a project group to assure a smooth transition in line with the reform timeline and scope. Project work reflected solid governance and communication with related internal parties and management. During 2021, process design, IT system developments, and contractual revisions were on the project agenda. Semi-annual status reports requested by the central bank were submitted on time.

As the end of USD Libor gets closer, DHB Bank has already started the disbursement of USD floating rate loans with the alternative reference rate, SOFR. Legacy USD Libor contracts are targeted to be amended to include fallback rates at the latest by 2022 end.

DHB Bank holds a total of 10 corporate loan contracts referenced to USD Libor (as of 31 December 2021) which will be affected by the benchmark reform and that have not yet transitioned to their alternative interest rate benchmarks. No additional exposure to changing reference rates was relevant as of 31 December 2021.

## Financial Instruments currently exposed to IBORs

| 31 December 2021                                  | Carrying amount | Of which matures after transition date |
|---|-----------------|--|
| <b>Assets currently exposed to USD Libor</b>      |                 |  |
| <b>Non-Derivative financial assets</b>            |                 |  |
| - Current accounts                                | -               | -                                      |
| - Other loans and advances to customers           | 96,417          | 64,806                                 |
| - Other non-derivative assets                     | -               | -                                      |
| <b>Liabilities currently exposed to USD Libor</b> |                 |  |
| <b>Non-Derivative financial liability</b>         |                 |  |
| - Deposits from customers                         | -               | -                                      |
| - Other non-derivative liabilities                | -               | -                                      |
| <br>  |                 |  |
| 31 December 2021                                  | Notional amount | Of which matures after transition date |
| <b>Derivatives</b>                                | 52,622          | -                                      |

## 8. PROFIT APPROPRIATION

Prior to approval by the General Meeting of Shareholders, the Board proposes that the net profit of 9,736 be distributed as indicated here below:

|                                     |              |
|-------------------------------------|--------------|
| Dividend                            | 9,736        |
| Addition to the 'retained earnings' | -            |
|                                     | <b>9,736</b> |

Rotterdam, 12 May 2022

### Supervisory Board

Ariel Hasson

Nesrin Koçu de Groot

Maarten Klessens

Onur Bilgin

Frederik-Jan Umbgrove

Kemal Cingilloğlu

### Managing Board

Okan Balköse

Kayhan Acardağ

Steven Prins

- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀

# COMPANY FINANCIAL STATEMENTS

For the Year 2021

# Statement of Financial Position

- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀

As at 31 December

(in thousands of EUR)

|   | Notes | 2021             | 2020             |
|---|-------|------------------|------------------|
| <b>ASSETS</b>                                       |       |                  |                  |
| Cash and balances with central banks                | 3.1   | 384,089          | 219,471          |
| Financial assets at FVPL                            | 3.2   | 734              | 6,137            |
| Financial assets at FVOCI                           | 3.3   | 297,499          | 292,732          |
| Financial assets at amortized cost                  |       |                  |                  |
| - Securities at amortized cost                      | 3.4   | 41,249           | 30,924           |
| - Loans and advances – banks                        | 3.5   | 69,437           | 90,837           |
| - Loans and advances – customers                    | 3.6   | 999,901          | 874,614          |
| Derivative financial instruments – hedge accounting | 3.7   | 501              | 582              |
| Investment in subsidiaries                          | 3.12  | 25               | -                |
| Property and equipment                              | 3.8   | 3,275            | 3,543            |
| Intangible assets                                   | 3.9   | 261              | 306              |
| Current tax assets                                  | 3.10  | 335              | 2,703            |
| Deferred tax assets                                 | 3.10  | 10               | 41               |
| <b>Total assets</b>                                 |       | <b>1,803,187</b> | <b>1,528,193</b> |
| <b>LIABILITIES</b>                                  |       |                  |                  |
| Due to banks  | 3.13  | 209,232          | 126,072          |
| Financial liabilities at FVPL                       | 3.2   | 4,097            | 157              |
| Deposits from customers                             | 3.14  | 1,340,914        | 1,145,782        |
| Derivative financial instruments – hedge accounting | 3.7   | -                | 48               |
| Provisions  | 3.15  | 1,909            | 1,782            |
| Current tax liabilities                             | 3.16  | 526              | -                |
| Deferred tax liabilities                            | 3.16  | 89               | 528              |
| Other liabilities                                   | 3.17  | 6,011            | 6,141            |
| <b>Total liabilities</b>                            |       | <b>1,562,778</b> | <b>1,280,510</b> |
| <b>EQUITY</b>                                       |       |                  |                  |
| Share capital                                       | 3.18  | 113,750          | 113,750          |
| Revaluation reserves                                | 3.19  | 195              | 1,531            |
| Defined benefit obligation reserve                  | 3.20  | (43)             | (43)             |
| Retained earnings                                   | 3.21  | 116,779          | 125,249          |
| Net profit  |       | 9,728            | 7,196            |
| <b>Total equity</b>                                 |       | <b>240,409</b>   | <b>247,683</b>   |
| <b>Total equity and liabilities</b>                 |       | <b>1,803,187</b> | <b>1,528,193</b> |
| <b>Commitments and contingent liabilities</b>       |       | <b>2,771</b>     | <b>1,544</b>     |

The notes to the financial statements are an integral part of these financial statements.

# Statement of Profit or Loss

For the year ended 31 December

(in thousands of EUR)

|  | Notes      |          | 2021            |          | 2020            |
|--|------------|----------|-----------------|----------|-----------------|
| Interest income                                    |            | 41,316   |                 | 41,865   |                 |
| Interest expense                                   |            | (6,327)  |                 | (6,486)  |                 |
| <b>Net interest income</b>                         | <b>4.1</b> |          | <b>34,990</b>   |          | <b>35,379</b>   |
| Fee and commission income                          |            | 428      |                 | 428      |                 |
| Fee and commission expense                         |            | (248)    |                 | (218)    |                 |
| <b>Net fee and commission income</b>               | <b>4.2</b> |          | <b>180</b>      |          | <b>411</b>      |
| Result on fair value hedges, net                   | 4.3        |          | (395)           |          | (803)           |
| Result on hedge accounting transactions, net       | 3.7        |          | (55)            |          | (232)           |
| Other operating income                             | 4.4        |          | 48              |          | 5               |
| <b>Total operating income</b>                      |            |          | <b>34,768</b>   |          | <b>34,760</b>   |
| Administrative expenses:                           |            |          |                 |          |                 |
| - Staff expenses                                   | 4.5        | (13,092) |                 | (13,380) |                 |
| - Other administrative expenses                    | 4.6        | (7,882)  |                 | (6,762)  |                 |
| <b>Total administrative expenses</b>               |            |          | <b>(20,974)</b> |          | <b>(20,142)</b> |
| Depreciation and amortization                      |            |          | (845)           |          | (854)           |
| <b>Total operating expense</b>                     |            |          | <b>(21,819)</b> |          | <b>(20,996)</b> |
| <b>Operating profit before impairment</b>          |            |          | <b>12,949</b>   |          | <b>13,764</b>   |
| Net impairment charge on financial assets          | 4.7        |          | (17)            |          | (4,151)         |
| <b>Total expense</b>                               |            |          | <b>(21,836)</b> |          | <b>(25,147)</b> |
| <b>Operating profit before tax</b>                 |            |          | <b>12,932</b>   |          | <b>9,613</b>    |
| Income tax expense                                 | 4.8        |          | (3,204)         |          | (2,417)         |
| <b>Net profit attributable to the shareholders</b> |            |          | <b>9,728</b>    |          | <b>7,196</b>    |

The notes to the financial statements are an integral part of these financial statements.



# Statement of Comprehensive Income

For the year ended 31 December

(in thousands of EUR)

|  | Notes | 2021           | 2020         |
|--|-------|----------------|--------------|
| Net profit   |       | 9,728          | 7,196        |
| <b>Items that are or may be reclassified to statement of profit or loss</b>                    |       |                |              |
| Change in fair value of financial assets at FVOCI  | 3.19  | (1,170)        | 608          |
| Realized gains/losses on financial assets at FVOCI reclassified to statement of profit or loss | 4.3   | (184)          | 123          |
| <b>Items that will never be reclassified to the income statement</b>                           |       |                |              |
| Revaluation reserve-fair value of property   | 3.19  | 18             | 9            |
| Re-measurement of defined benefit obligation reserve   | 3.19  | -              | -            |
| <b>Other comprehensive income</b>  |       | <b>(1,336)</b> | <b>740</b>   |
| <b>Total comprehensive income for the year</b>   |       | <b>8,392</b>   | <b>7,936</b> |

The notes to the financial statements are an integral part of these financial statements.

# Statement of Changes in Equity

(in thousands of EUR)

|   | Share capital<br>(Note 4.17) | Revaluation<br>reserve* | Fair value<br>reserve* | Defined<br>benefit<br>obligation<br>reserve | Retained<br>earnings | Net profit | Total   |
|---|------------------------------|-------------------------|------------------------|---|----------------------|------------|---------|
| <b>Balance at 1 January 2021</b>          | 113,750                      | 147                     | 1,384                  | (43)  | 125,249              | 7,196      | 247,683 |
| Change in revaluation reserve (Note 3.18) | -                            | 18                      | -                      | -   | -                    | -          | 18      |
| Change in fair value reserve (Note 3.18)  | -                            | -                       | (1,354)                | -   | -                    | -          | (1,354) |
| Net profit for the year                   | -                            | -                       | -                      | -   | -                    | 9,728      | 9,728   |
| <b>Total comprehensive income</b>         | -                            | 18                      | (1,354)                | -   | -                    | 9,728      | 8,392   |

## Transactions with owners, recorded directly in equity

|                                      |                |            |           |             |                |              |                |
|--------------------------------------|----------------|------------|-----------|-------------|----------------|--------------|----------------|
| Transfer to / from retained earnings | -              | -          | -         | -           | 7,202          | (7,196)      | 6              |
| Dividends paid (Note 5.9)            | -              | -          | -         | -           | (15,672)       | -            | (15,672)       |
| <b>At 31 December 2021</b>           | <b>113,750</b> | <b>165</b> | <b>30</b> | <b>(43)</b> | <b>116,779</b> | <b>9,728</b> | <b>240,409</b> |

\* The revaluation reserve and fair value reserve are part of the revaluation reserves caption presented in the statement of financial position.

(in thousands of EUR)

|   | Share capital<br>(Note 4.17) | Revaluation<br>reserve* | Fair value<br>reserve* | Defined<br>benefit<br>obligation<br>reserve | Retained<br>earnings | Net profit | Total   |
|---|------------------------------|-------------------------|------------------------|---|----------------------|------------|---------|
| <b>Balance at 1 January 2020</b>          | 113,750                      | 138                     | 653                    | (43)  | 109,565              | 15,672     | 239,735 |
| Change in revaluation reserve (Note 3.19) | -                            | 9                       | -                      | -   | -                    | -          | 9       |
| Change in fair value reserve (Note 3.19)  | -                            | -                       | 731                    | -   | -                    | -          | 731     |
| Net profit for the year                   | -                            | -                       | -                      | -   | -                    | 7,196      | 7,196   |
| <b>Total comprehensive income</b>         | -                            | 9                       | 731                    | -   | -                    | 7,196      | 7,936   |

## Transactions with owners, recorded directly in equity

|                                      |                |            |              |             |                |              |                |
|--------------------------------------|----------------|------------|--------------|-------------|----------------|--------------|----------------|
| Transfer to / from retained earnings | -              | -          | -            | -           | 15,684         | (15,672)     | 12             |
| Dividends paid (Note 4.9)            | -              | -          | -            | -           | -              | -            | -              |
| <b>At 31 December 2020</b>           | <b>113,750</b> | <b>147</b> | <b>1,384</b> | <b>(43)</b> | <b>125,249</b> | <b>7,196</b> | <b>247,683</b> |

\* The revaluation reserve and fair value reserve are part of the revaluation reserves caption presented in the statement of financial position.

The notes to the financial statements are an integral part of these financial statements.

# Statement of Cash Flows

As at 31 December

(in thousands of EUR)

|  | Notes      | 2021            | 2020            |
|--|------------|-----------------|-----------------|
| <b>Cash flows from operating activities</b>                |            |                 |                 |
| Net profit for the period                                  |            | 9,728           | 7,196           |
| <i>Adjustments for non-cash items included in profit:</i>  |            |                 |                 |
| Depreciation for property and equipment                    | 3.8        | 722             | 746             |
| Amortization for intangible assets                         | 3.9        | 123             | 10              |
| Unrealized gains   |            | (639)           | (168)           |
| Net impairment charge on financial assets                  | 4.7        | 17              | 4,151           |
| Provisions   | 3.15       | 127             | 172             |
| Income tax expense   | 5.8        | 3,204           | 2,417           |
| <i>Changes in operating assets:</i>                        |            |                 |                 |
| Financial assets at FVPL                                   | 3.2        | 6,000           | (4,560)         |
| Loans and advances – banks                                 | 3.5        | 21,403          | (50,116)        |
| Loans and advances – customers                             | 3.6        | (125,415)       | 83,297          |
| Derivative financial instruments – hedge accounting        | 3.7        | 81              | (582)           |
| Income tax assets  | 3.10       | 2,399           | (2,602)         |
| Other assets   | 3.11       | 432             | 1,333           |
| <i>Changes in operating liabilities:</i>                   |            |                 |                 |
| Due to banks   | 3.13       | 83,160          | 13,306          |
| Deposits from customers                                    | 3.14       | 195,132         | (41,696)        |
| Financial liabilities at FVPL                              | 3.2        | 3,940           | (1,169)         |
| Derivative financial liabilities – hedge accounting        | 3.7        | (48)            | 48              |
| Income tax liabilities                                     | 3.16       | (335)           | 2,599           |
| Other liabilities  | 3.17       | 253             | (581)           |
| Income tax paid  |            | (2,790)         | (5,020)         |
| <b>Net cash from/(used) in operating activities</b>        |            | <b>197,494</b>  | <b>8,879</b>    |
| <i>Cash flows from investing activities</i>                |            |                 |                 |
| Additions to securities at amortized cost                  | 3.4        | (35,713)        | (5,909)         |
| Additions to financial assets at FVOCI                     | 3.3        | (184,888)       | (212,919)       |
| Disposals and redemptions of securities at amortized cost  | 3.4        | 25,387          | 15,460          |
| Disposals and redemptions of financial assets at FVOCI     | 3.3        | 178,916         | 160,801         |
| Investment in associates                                   | 3.12       | (25)            | -               |
| Investments in property and equipment                      | 3.8        | (435)           | (421)           |
| Investments in intangible assets                           | 3.9        | (78)            | (134)           |
| Disposal of property and equipment                         | 3.8        | 13              | -               |
| <b>Net cash (used in)/from investing activities</b>        |            | <b>(16,823)</b> | <b>(43,122)</b> |
| <i>Cash flows from financing activities</i>                |            |                 |                 |
| Dividends paid   | 4.9        | (15,673)        | -               |
| Lease payment  |            | (380)           | (368)           |
| <b>Net cash used in financing activities</b>               |            | <b>(16,053)</b> | <b>(368)</b>    |
| Net (decrease)/increase in cash and cash equivalents       |            | 164,618         | (34,611)        |
| Cash and balances with central banks at 1 January          |            | 219,471         | 254,082         |
| <b>Cash and balances with central banks at 31 December</b> | <b>3.1</b> | <b>384,089</b>  | <b>219,471</b>  |
| <i>Operational cash flows from interest</i>                |            |                 |                 |
| Interest received  |            | 43,641          | 49,355          |
| Interest paid  |            | (6,182)         | (7,084)         |

The notes to the financial statements are an integral part of these financial statements.

- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀

# NOTES TO THE FINANCIAL STATEMENTS

# Notes to the Financial Statements

## 1. CORPORATE INFORMATION

Demir-Halk Bank (Nederland) N.V. is a public limited company incorporated and domiciled in the Netherlands. Its registered office is at Weena 780 3014 DA Rotterdam, Netherlands.

The shareholders are HCBG Holding B.V. of Amsterdam, which owns 70% and Türkiye Halk Bankası A.Ş. of Ankara, which owns 30%. The ultimate parent company of DHB Bank is HCBG Holding B.V.

DHB Bank has a 100% stake in DHB Financial Services B.V. -hereafter referred to as DHB FS- a company incorporated on 5 January 2021 in Belgium.

The financial position of the bank is to a considerable extent related to the economic developments in Turkey and the European Economic Area on the asset side, and the Netherlands, Belgium and Germany on the liabilities side. The financial statements reflect the Management's best assessment of the financial position of the bank with respect to these developments.

## 2. BASIS OF PREPARATION

### 2.1 Compliance status

The financial statements of DHB Bank have been prepared in accordance with International Financial Reporting Standards (IFRS), as issued by the International Accounting Standards Board (IASB) and adopted by the European Union (EU IFRS) and in accordance with Part 9 of Book 2 of the Dutch Civil Code. The bank is registered in Rotterdam, the Netherlands (Chamber of Commerce number 24199853).

The financial statements for the year ended 31 December 2021 were prepared by the Managing Board and authorized for issue in accordance with a resolution of the Supervisory Board on 12 May 2022. The General Meeting of Shareholders may decide not to adopt the annual accounts, but may not amend these.

### 2.2 Basis of measurement

The financial statements are prepared on a historical cost basis, except for financial assets at FVOCI, financial assets at FVPL and financial liabilities held for trading (including derivative transactions), derivative financial instruments-hedge accounting, property in use by the bank which are measured at fair value which are measured at book value or lower fair value less costs to sell. The carrying values of recognized assets and liabilities that are designated as hedged items in fair value hedges that would otherwise be carried at amortised cost are adjusted to record changes in the fair values attributable to the risks that are being hedged in effective hedge relationships.

DHB Bank has considered the effects of Covid-19, and it has determined that they do not create a material uncertainty that raises significant doubt upon the bank's ability to continue as a going concern. DHB Bank has reflected, in the light of available information and developments, the possible effects of the Covid-19 outbreak to the forecasts that are used in the calculation of expected loan loss provisions. The estimations that were used in the calculation of expected loan loss provisions are disclosed in the explanations on impairment of financial assets. The bank has not faced so far and does not expect to face any material impact on its operations and financials in the subject period.

The financial statements are prepared under the going concern assumption.

### 2.3 Functional and presentation currency

The financial statements are presented in Euros (EUR), which is the functional currency of DHB Bank.

All amounts are stated in thousands of EUR, unless otherwise stated.

### 3. STATEMENT OF FINANCIAL POSITION

#### 3.1 Cash and balances with central banks

|                             | 2021           | 2020           |
|-----------------------------|----------------|----------------|
| Balances with central banks | 384,089        | 219,471        |
| <b>Total</b>                | <b>384,089</b> | <b>219,471</b> |

This item includes all legal tender and demand deposits held at the central bank in countries in which DHB Bank is established. Balances with the central bank include reserve deposits that are not available in daily operations, amounting to 9,600 (2020: 8,260).

DHB Bank continued to maintain high liquidity levels in the form of balances with ECB. These balances are kept for liquidity risk management purposes.

#### 3.2 Financial assets & financial liabilities at FVPL

DHB Bank holds derivative financial instruments for general risk management purposes (used for economic hedges) as at 31 December 2021 and 2020. The positions with a positive/negative fair value after re-measurement are

recorded under the items 'Financial assets at FVPL' and 'Financial liabilities at FVPL'.

The following table shows the financial assets at FVPL as of 31 December 2021 and 2020:

|                                 | 2021       |                | 2020         |                |
|---------------------------------|------------|----------------|--------------|----------------|
|                                 | Fair value | Notional       | Fair value   | Notional       |
| <b>Financial assets at FVPL</b> |            |                |              |                |
| Currency swaps                  | 78         | 77,302         | 5,670        | 101,619        |
| Interest rate swaps             | 102        | 14,258         | 56           | 2,339          |
| Cross currency swaps            | 554        | 81,693         | 411          | 3,928          |
| <b>Total</b>                    | <b>734</b> | <b>173,253</b> | <b>6,137</b> | <b>107,886</b> |

The financial assets at FVPL relate to derivatives positions to hedge financial risks, which do not qualify for hedge accounting.

Currency swaps are mainly used to fund US Dollar, Turkish Lira and Hungarian Forint assets while interest rate swaps and cross currency swaps are used to hedge interest rate risk and foreign currency risk positions related to US Dollar and Turkish Lira. Currency forwards are offered to select

customers in main currencies whereby the currency risk is fully hedged by offsetting deals with bank counterparties.

All gains and losses from change in the fair values of financial assets at FVPL are recognized in the income statement under 'Result on financial transactions'.

The following table shows the financial liabilities at FVPL as of 31 December 2021 and 2020:

|                                      | 2021         |                | 2020       |               |
|--------------------------------------|--------------|----------------|------------|---------------|
|                                      | Fair value   | Notional       | Fair value | Notional      |
| <b>Financial liabilities at FVPL</b> |              |                |            |               |
| Currency swaps                       | 845          | 78,135         | -          | -             |
| Interest rate swaps                  | 24           | 14,258         | 157        | 26,250        |
| Cross currency swaps                 | 3,228        | 84,377         | -          | -             |
| <b>Total</b>                         | <b>4,097</b> | <b>176,770</b> | <b>157</b> | <b>26,250</b> |

These liabilities relate to derivatives positions to hedge financial risks, which do not qualify for hedge accounting.

### 3.3 Financial assets at FVOCI

|                                      | 2021           | 2020           |
|--------------------------------------|----------------|----------------|
| Loans and advances to banks          | 83,236         | 66,905         |
| Debt securities issued by banks      | 155,403        | 149,020        |
| Debt securities issued by corporates | 54,956         | 71,711         |
| Government (Eurobonds)               | 3,904          | 5,096          |
| <b>Total</b>                         | <b>297,499</b> | <b>292,732</b> |

From financial assets under this category, 210,262 (2020: 190,661) is under custody with DNB and serves as a pool of ECB eligible securities that can be used to obtain funding from the ECB, of which 206,323 (2020: 129,606) is blocked as a pledge for total funding amounting to 191,356 (2020: 119,681) as obtained from the ECB under the (Targeted) Long Term Refinancing Operations (TLTRO).

The pledged transactions under the TLTRO are conducted in accordance with the general terms and conditions of the ECB. Further details can be found in paragraph 4.12.

There are no subordinated securities at FVOCI (2020: none).

Financial assets at FVOCI developed as follows:

|                                       | 2021           | 2020           |
|---------------------------------------|----------------|----------------|
| <b>At 1 January</b>                   | <b>292,732</b> | <b>240,018</b> |
| Purchases                             | 185,037        | 212,784        |
| Sales                                 | (118,030)      | (136,546)      |
| Redemptions                           | (59,603)       | (21,312)       |
| FX revaluations and accrued interests | (245)          | (118)          |
| Market value revaluations             | (2,372)        | (2,094)        |
| <b>At 31 December</b>                 | <b>297,499</b> | <b>292,732</b> |

### 3.4 Securities at amortized cost

|                                      | 2021          | 2020          |
|--------------------------------------|---------------|---------------|
| Government (Eurobonds)               | 20,367        | 21,316        |
| Debt securities issued by banks      | 11,756        | 9,610         |
| Debt securities issued by corporates | 9,127         | -             |
| <b>Subtotal</b>                      | <b>41,250</b> | <b>30,926</b> |
| Impairment allowances                | (1)           | (2)           |
| <b>Total</b>                         | <b>41,249</b> | <b>30,924</b> |

From the securities at amortized cost 41,249 (2020: 30,924) is under custody with DNB and serves as a pool of ECB eligible securities that can be used to obtain funding from the ECB. From this 18,066 (2020: none) is blocked as a pledge and the remaining of the total ECB eligible at

amortized cost securities is freely available amounting to 23,183 (2020: 30,924).

There are no subordinated securities at amortized cost.

The securities at amortized cost developed as follows:

|   | 2021          | 2020          |
|---|---------------|---------------|
| <b>At 1 January</b>                       | <b>30,924</b> | <b>40,476</b> |
| Purchases                                 | 35,711        | 5,909         |
| Redemptions                               | (25,162)      | (14,928)      |
| FX revaluations                           | -             | 157           |
| Changes in accrued interest and (dis)agio | (225)         | (689)         |
| Impairment reversal/charges               | 1             | (1)           |
| <b>At 31 December</b>                     | <b>41,249</b> | <b>30,924</b> |

### 3.5 Loans and advances – banks (amortized cost)

These are non-derivative exposures to banks classified as 'loans and advances' and also comprise exposures to central banks, which are not included in the item 'Cash

and balances with central banks.' Bank loans that have a business model of HCTS are measured at FVOCI, and therefore these positions are reported under section 4.3.

|                          | 2021          | 2020          |
|--------------------------|---------------|---------------|
| Money market placements  | 52,076        | 65,233        |
| Other loans and advances | 17,363        | 25,628        |
| <b>Subtotal</b>          | <b>69,439</b> | <b>90,861</b> |
| Impairment allowances    | (2)           | (24)          |
| <b>Total</b>             | <b>69,437</b> | <b>90,837</b> |

The item 'Loans and advances – banks' includes pledged funds amounting to 11,667 (2020: 8,382) of which is none blocked as a pledge for wholesale borrowings from banks (2020: none), 4,668 (2020: 1,383) serve as collateral for several swap transactions and 6,999 (2020: 6,998) serve as collateral for non-financial transactions. The pledged fund transactions for swap transactions are conducted under

terms based on the applicable ISDA Collateral Guidelines and CSA terms.

Placements with 'Other loans and advances' do not include the interest-free loan given to the Dutch Central Bank (DNB) in relation to DSB Bank (2020: 3,880).

### 3.6 Loans and advances – customers (amortized cost)

These are non-derivative retail and commercial loans, which are classified as 'loans and advances' and following table shows the specification:

|                                       | 2021             | 2020           |
|---------------------------------------|------------------|----------------|
| Retail loans                          | 135,033          | 141,464        |
| Commercial loans                      | 873,693          | 741,992        |
| <b>Sub-total</b>                      | <b>1,008,726</b> | <b>883,456</b> |
| Collective loan impairment allowances | (1,356)          | (2,846)        |
| Individual loan impairment allowances | (7,469)          | (5,996)        |
| <b>Total</b>                          | <b>999,901</b>   | <b>874,614</b> |



## 3.7 Hedge accounting

### Accounting policy for hedge accounting

Derivatives held for asset-liability risk management purposes include all derivative assets and liabilities that are not classified as assets at FVPL and liabilities at FVPL.

Principal objective of DHB Bank's asset-liability management is to manage the bank's overall risk exposure through minimizing risk positions while maximizing earnings.

IFRS 9 allows entities to continue with the hedge accounting under IAS 39 after 31 December 2017. DHB Bank decided to continue applying IAS 39 for hedge accounting in their entirety and not to apply the EU carve-out. The bank implemented revised hedge accounting disclosures as required by IFRS 7 'Financial Instruments: Disclosures'.

### Fair value hedges

As part of wider risk management of the bank is set out in Note 7, the bank's strategy is to apply fair value hedge accounting to keep its risks arising from interest rate and foreign currency sensitivities within limits.

DHB Bank manages the interest rate risk arising from fixed-rate loans and advances – customers by entering into interest rate swaps as hedging instruments.

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recognized in the statement of profit or loss under 'results on fair value hedges', together with fair value adjustments to the hedged item attributable to the hedged risk. Dollar offset method is used comparing the change in fair value or cash flows of the hedging instrument with the change in fair value or cash flows of the hedged item attributable to the hedged risk.

Fair value hedge ineffectiveness within the 80% - 125% bandwidth is recognized in the statement of profit or loss under 'results on fair value hedges' through the actual hedge adjustment. Ineffectiveness outside the 80% - 125% bandwidth is recognized by not posting a hedge adjustment to the hedged item. In this case, the hedge relationship is terminated and it is re-designated at the beginning of the next period if expected to be highly effective prospectively.

If the hedge relationship no longer meets the criteria for hedge accounting, the cumulative adjustment of the hedged item is, in the case of interest bearing instruments, amortised through the statement of profit or loss under

'result on fair value hedges' over the remaining term of the hedged item or recognized directly when the hedged item is derecognized. For non-interest bearing instruments, the cumulative adjustment of the hedged item is recognized in profit or loss when the hedged item is derecognized.

The main sources of hedge ineffectiveness in fair value can arise from:

- difference in discount rates used for discounting,
- difference in the fixed rate of the swap and the loan rate.

### Effect on Statement of Financial Position and Statement of Profit or Loss

### Derivative financial instruments - hedge accounting

DHB Bank holds derivative financial instruments for general risk management purposes as at 31 December 2021 and 2020.

The fair value of derivatives designated as fair value hedges are as follows:

|   | 2021             |             |          | 2020             |             |           |
|---|------------------|-------------|----------|------------------|-------------|-----------|
|   | Notional amounts | Fair values |          | Notional amounts | Fair values |           |
|   |                  | Positive    | Negative |                  | Positive    | Negative  |
| <b>Derivative financial instruments</b> |                  |             |          |                  |             |           |
| <b>- Interest rate swaps</b>            |                  |             |          |                  |             |           |
| Fair value hedges                       | 25,140           | 105         | -        | 22,500           | 2           | 48        |
| <b>- Cross currency swaps</b>           |                  |             |          |                  |             |           |
| Fair value hedges                       | 5,000            | 396         | -        | 10,640           | 580         | -         |
| <b>Total</b>                            | <b>30,140</b>    | <b>501</b>  | <b>-</b> | <b>33,140</b>    | <b>582</b>  | <b>48</b> |

|                                | 2021            |                            |                                 | 2020            |                            |                                 |
|--------------------------------|-----------------|----------------------------|---------------------------------|-----------------|----------------------------|---------------------------------|
|                                | Carrying amount | Accumulated FV adjustments | Change in values of hedged item | Carrying amount | Accumulated FV adjustments | Change in values of hedged item |
| <b>Fair value hedges</b>       |                 |                            |                                 |                 |                            |                                 |
| <b>Hedged item</b>             |                 |                            |                                 |                 |                            |                                 |
| Loans and advances - customers | 18,135          | (551)                      | (586)                           | 22,598          | (974)                      | (974)                           |
| Securities at amortized cost   | 10,421          | (451)                      | (451)                           | 10,867          | (153)                      | (153)                           |
| <b>Total</b>                   | <b>28,556</b>   | <b>(1,002)</b>             | <b>(1,037)</b>                  | <b>33,465</b>   | <b>(1,127)</b>             | <b>(1,127)</b>                  |

DHB Bank uses interest rate swaps to hedge the interest rate risk in fair value hedges. The average price of the interest rate swaps is 0.11% as at 31 December 2021 (2020: 0.26%).

## Result on fair value hedges

|   | 2021        | 2020         |
|---|-------------|--------------|
| Result on fair value hedges                                       | (55)        | (232)        |
| 'Result on fair value hedges' comprise the gains and losses from: | <b>2021</b> | <b>2020</b>  |
| • fair value hedges on the hedging instrument                     | 598         | (196)        |
| • fair value hedges on the hedged item                            | (653)       | (36)         |
| <b>Total</b>  | <b>(55)</b> | <b>(232)</b> |

These results are related to the fair value hedges. DHB Bank applies fair value hedge accounting to the interest rate and foreign exchange risks arising from financial instruments at FVOCI or at amortized costs with fixed interest rates. DHB Bank uses interest rate swaps as a hedging instrument.

## 3.8 Property and equipment

The changes in book value of property and equipment in 2021 and 2020 are as follows:

|                                    | Buildings  | Right-of-use assets | Other fixed assets | Total        |
|------------------------------------|------------|---------------------|--------------------|--------------|
| <b>Balance at 1 January 2021</b>   | <b>456</b> | <b>2,389</b>        | <b>698</b>         | <b>3,543</b> |
| Investments                        | -          | 345                 | 90                 | 435          |
| Divestments                        | -          | -                   | (13)               | (13)         |
| Depreciation                       | (11)       | (456)               | (255)              | (722)        |
| Revaluation                        | 32         | -                   | -                  | 32           |
| Re-measurement                     | -          | -                   | -                  | -            |
| <b>Balance at 31 December 2021</b> | <b>477</b> | <b>2,278</b>        | <b>520</b>         | <b>3,275</b> |

|                         |            |              |            |              |
|-------------------------|------------|--------------|------------|--------------|
| Cost                    | 617        | 3,417        | 2,370      | 6,404        |
| Cumulative depreciation | (512)      | (1,139)      | (1,850)    | (3,501)      |
| Cumulative revaluations | 372        | -            | -          | 372          |
| <b>Total</b>            | <b>477</b> | <b>2,278</b> | <b>520</b> | <b>3,275</b> |

|                                    | Buildings  | Right-of-use assets | Other fixed assets | Total        |
|------------------------------------|------------|---------------------|--------------------|--------------|
| <b>Balance at 1 January 2020</b>   | <b>440</b> | <b>2,563</b>        | <b>838</b>         | <b>3,841</b> |
| Investments                        | -          | 282                 | 139                | 421          |
| Divestments                        | -          | -                   | -                  | -            |
| Depreciation                       | (11)       | (456)               | (279)              | (746)        |
| Revaluation                        | 27         | -                   | -                  | 27           |
| Re-measurement                     | -          | -                   | -                  | -            |
| <b>Balance at 31 December 2020</b> | <b>456</b> | <b>2,389</b>        | <b>698</b>         | <b>3,543</b> |

|                         |            |              |            |              |
|-------------------------|------------|--------------|------------|--------------|
| Cost                    | 617        | 3,295        | 2,329      | 6,241        |
| Cumulative depreciation | (501)      | (906)        | (1,631)    | (3,038)      |
| Cumulative revaluations | 340        | -            | -          | 340          |
| <b>Total</b>            | <b>456</b> | <b>2,389</b> | <b>698</b> | <b>3,543</b> |

The real estate consists of office premise located in Antwerp which was appraised by independent expert as per 31 December 2021. The total market value of the premise amounted to 477 (2020: 456). The carrying amount that would have been recognized if the assets had been carried under the cost model would amount to 105 (2020: 203).

DHB Bank does not have any restrictions on title, and property,

plant and equipment pledged as security for liabilities (2020: none).

DHB Bank does not have any contractual commitments for the acquisition of property, plant and equipment.

There were no assets held for sale as at 31 December 2021 and 31 December 2020.

| <b>Right-of-use assets</b>    | <b>2021</b>  | <b>2020</b>  |
|-------------------------------|--------------|--------------|
| Office                        | 2,227        | 2,380        |
| Vehicles                      | 51           | 9            |
| <b>Balance at 31 December</b> | <b>2,278</b> | <b>2,389</b> |

## 3.9 Intangible assets

The changes in book value of intangibles are as follows:

|                               | 2021       | 2020       |
|-------------------------------|------------|------------|
| Balance at 1 January          | 306        | 280        |
| Investments                   | 78         | 134        |
| Amortization                  | (123)      | (108)      |
| <b>Balance at 31 December</b> | <b>261</b> | <b>306</b> |
| Cost                          | 4,875      | 4,775      |
| Cumulative amortization       | (4,614)    | (4,469)    |
| <b>Total</b>                  | <b>261</b> | <b>306</b> |

This item mainly includes licenses. The investment amounting to 78 (2020: 134) relates mainly to expenses for banking software. There are no impairment on intangible assets.

## 3.10 Income tax assets

|                     | 2021       | 2020         |
|---------------------|------------|--------------|
| Current tax assets  | 335        | 2,703        |
| Deferred tax assets | 10         | 41           |
| <b>Total</b>        | <b>345</b> | <b>2,744</b> |

The current tax assets include receivables due from the tax authorities. The deferred tax assets are recoverable amounts in future periods in respect of deductible temporary differences.

The movements in deferred tax assets are as follows in 2021:

|                   | Balance at<br>1 January | Recognized in<br>income statement | Recognized in other<br>comprehensive<br>income | Balance at<br>31 December |
|-------------------|-------------------------|-----------------------------------|--|---------------------------|
| Employee benefits | 41                      | (31)                              | -  | 10                        |
| <b>Total</b>      | <b>41</b>               | <b>(31)</b>                       | <b>-</b>                                       | <b>10</b>                 |

## 3.11 Other assets

|                   | 2021         | 2020         |
|-------------------|--------------|--------------|
| Prepayments       | 5,636        | 6,037        |
| Other receivables | 235          | 266          |
| <b>Total</b>      | <b>5,871</b> | <b>6,303</b> |

Assets that due to their nature cannot be classified in specific statement of financial position items are presented under 'Other assets'.

### 3.12 Investment in subsidiaries

Investment in subsidiaries of DHB Bank is stated at cost. DHB Financial Services BV (DHB FS) has been incorporated on 5 January 2021 in Belgium where DHB Bank is the 100% owner.

|                    | <b>2021</b> |
|--------------------|-------------|
| Opening balance    | -           |
| Capital investment | 25          |
| Closing balance    | 25          |

### 3.13 Due to banks

Due to banks comprise amounts owed to banking institutions insofar as not embodied in debts evidenced by certificates.

|                  | <b>2021</b>    | <b>2020</b>    |
|------------------|----------------|----------------|
| Current accounts | 512            | 6,391          |
| Borrowings       | 208,720        | 119,681        |
| <b>Total</b>     | <b>209,232</b> | <b>126,072</b> |

The majority of the balance represents funds obtained through participation in the targeted longer-term refinancing operations (TLTRO), a program that aims to stimulate lending to the real economy in the Eurozone. The interest rate on the TLTROs is normally fixed over the operations' life at the benchmark rate of the European Central Bank. As per year-end 2021, DHB Bank holds EUR 210 million (start date 24 June 2020 and 24 March 2021) in funding from the European Central Bank (ECB) under the fourth and seven series of third targeted longer-term refinancing operations (TLTRO III.4 and TLTRO III.7). With the condition that as of 31 December 2021, the bank's benchmark stock of eligible EEA loans exceeds a threshold of EUR 388 million in balance, retrospectively fixed interest rate for the period 24 June 2021 – 23 June 2022 (Main Refinancing Operations Rate – 50 bps) will be lowered to

(Deposit Facility Rate – 50 bps). This discount qualifies as a government grant and is presented as negative interest expense in the income statement and deducted from the carrying amount in the statement of financial position.

In exchange for the funding obtained, securities need to be pledged whereby a certain haircut is taken into account on the valuation of those securities that is based on the type of instrument and the remaining maturity.

The bank does not have pledge on the loans and advances (2020: none) and the due to banks (2020: none).

This statement of financial position item includes pledged deposits amounting to 512 (2020: 6,391) which serve as collateral for several swap transactions.

### 3.14 Deposits from customers

Deposits from customers comprise amounts owed to retail and commercial sector.

|                  | <b>2021</b>      | <b>2020</b>      |
|------------------|------------------|------------------|
| Current accounts | 30,715           | 26,828           |
| Saving accounts  | 767,147          | 653,449          |
| Time deposits    | 543,052          | 465,505          |
| <b>Total</b>     | <b>1,340,914</b> | <b>1,145,782</b> |

This item includes pledged deposits amounting to 54,554 (2020: 37,079) which serve as collateral for loans or off-balance sheet credit instruments granted by DHB Bank.

### 3.15 Provisions

Provisions consist of the following items:

|                   | 2021         | 2020         |
|-------------------|--------------|--------------|
| Employee benefits | 1,904        | 1,779        |
| Other             | 5            | 3            |
| <b>Total</b>      | <b>1,909</b> | <b>1,782</b> |

Other balance comprises impairment allowances calculated for financial guarantee contacts.

#### Employee benefits

Below table shows the movements in provisions for variable remuneration and vitality leave.

|                                   | 2021         | 2020         |
|-----------------------------------|--------------|--------------|
| <b>Opening balance</b>            | <b>1,779</b> | <b>1,609</b> |
| Addition through income statement | 885          | 794          |
| Utilization                       | (827)        | (624)        |
| Release                           | (2)          | -            |
| Other                             | 69           | -            |
| <b>Closing balance</b>            | <b>1,904</b> | <b>1,779</b> |

Provisions for employee benefits consist of provisions related to the bank's variable remuneration for an amount of 1,800 (2020: 1,618) and to the defined benefit plan that is applicable for DHB Bank's Belgian staff of 73 (2020: 128), while 31 (2020: 33) is related to vitality leave.

Provisions related to the bank's variable remuneration plan, consist of deferred variable remuneration granted to Managing Board members and senior staff of the bank. It is assumed that all amounts provisioned for, will gradually become payable within the next 5 years. In line with Dutch regulations, the variable remuneration granted consists of a cash portion (50%) and a portion based on the equity value of the bank (50% as well). The provision related to the latter will be adjusted annually, proportionally with the change in equity value of the bank.

#### Defined benefit plan

DHB Bank has insured its obligations under the pension plan for its employees. The related insurance premiums are paid and recognized in profit and loss as staff expenses. Due to a change in legislation in 2016 in Belgium, DHB Bank needs to guarantee a minimum return to its employees in the Belgium Branch. DHB Bank needs to recognize a defined benefit liability in relation to this guarantee to cover any deficit that might arise (e.g. due defaulting insurance company) in case the insurance company does not cover the minimum guarantee.

The associated net defined benefit liability that is presented as a provision is as follows:

|                                      | 2021      | 2020       |
|--------------------------------------|-----------|------------|
| Fair value of plan assets            | 974       | 891        |
| Defined benefit obligation           | 1,047     | 1,019      |
| <b>Net defined benefit liability</b> | <b>73</b> | <b>128</b> |

The movement of the net defined benefit liability is as follows:

|  | 2021         | 2020         |
|--|--------------|--------------|
| <b>Opening balance of plan assets</b>                | <b>891</b>   | <b>809</b>   |
| Actual return on plan assets                         | 27           | 24           |
| Employer contribution                                | 51           | 52           |
| Plan participants' contributions                     | 11           | 12           |
| Benefits paid  | (6)          | (6)          |
| <b>Closing balance of plan assets</b>                | <b>974</b>   | <b>891</b>   |
| <b>Opening balance of defined benefit obligation</b> | <b>1,019</b> | <b>890</b>   |
| Service cost   | 63           | 57           |
| Interest cost  | 3            | 8            |
| Plan participants' contributions                     | 11           | 12           |
| Actuarial gain/loss                                  | (43)         | 59           |
| Benefits paid  | (6)          | (7)          |
| <b>Closing balance of defined benefit obligation</b> | <b>1,047</b> | <b>1,019</b> |
| <b>Net defined benefit liability</b>                 | <b>73</b>    | <b>128</b>   |

For the calculation of the net defined benefit liability, the following assumptions were taken into account:

|   | 2021   | 2020   |
|---|--------|--------|
| Discount rate:  | 1.00%  | 0.32%  |
| Expected return on assets:                              | 1.00%  | 0.32%  |
| Expected rate of salary increases, including inflation: | 1.00%  | 1.00%  |
| Duration:   | 15.1   | 16.3   |
| Retirement age:   | 65     | 65     |
| Withdrawal rates per age category:                      |        |        |
| o 20-29 years:  | 10.00% | 10.00% |
| o 30-39 years:  | 8.00%  | 8.00%  |
| o 30-49 years:  | 6.00%  | 6.00%  |
| o 50-54 years:  | 4.00%  | 4.00%  |
| o 55-64 years:  | 0.00%  | 0.00%  |

The discount rate and withdrawal rate considered to be key assumptions by the external actuary. The sensitivity analysis (excluding taxes) of those rates has been determined based on changes of the assumptions occurring at the end of the reporting period that are deemed reasonably possible. The

table discloses the financial impact on the defined benefit obligation if discount rate would increase or decrease if all other assumptions were held constant. In practice, this is unlikely to occur, and some changes of the assumptions may be correlated.

| 2021                       | Original | Discount rate |       | Withdrawal |
|----------------------------|----------|---------------|-------|------------|
|                            |          | (0.5%)        | 0.5%  | 0%         |
| Rates                      | 1.00%    | 0.50%         | 1.50% | 0%         |
| Defined benefit obligation | 1,038    | 1,069         | 1,012 | 1077       |
| Normal cost                | 57       | 61            | 56    | 62         |
| Fair value of assets       | 974      | 974           | 974   | 974        |

| 2020                       | Original | Discount rate |       | Withdrawal |
|----------------------------|----------|---------------|-------|------------|
|                            |          | -0.5%         | 0.5%  | 0%         |
| Rates                      | 0.32%    | (0.18)%       | 0.82% | 1%         |
| Defined benefit obligation | 1,004    | 1,048         | 971   | 977        |
| Normal cost                | 66       | 73            | 61    | 891        |
| Fair value of assets       | 891      | 891           | 891   | 891        |

Annual premiums are paid to the insurance company to cover the pension costs in accordance with the insurance contracts. For 2021 the expected contributions are none (2020: none), and the Bank does not have any estimated payments for 2022 (2021: none).

### 3.16 Income tax liabilities

|                          | 2021       | 2020       |
|--------------------------|------------|------------|
| Current tax liabilities  | 526        | -          |
| Deferred tax liabilities | 89         | 528        |
| <b>Total</b>             | <b>615</b> | <b>528</b> |

Current tax liabilities include payables due to tax authorities.

According to our accounting policies all other comprehensive income items under equity should be presented net of tax effect. If these equity items show positive balance, tax effect has to be shown under deferred tax liabilities.

The movements in deferred tax liabilities in 2021 are as follows:

|  | Balance at 1 January | Recognized in income statement | Recognized in other comprehensive income | Balance at 31 December |
|--|----------------------|--------------------------------|--|------------------------|
| Property and equipment – real estate valuation | 61                   | (2)                            | 8  | <b>67</b>              |
| Fair value reserve                             | 461                  | -                              | (451)                                    | <b>10</b>              |
| Other  | 6                    | 6                              | -  | <b>12</b>              |
| <b>Total</b>                                   | <b>528</b>           | <b>4</b>                       | <b>(443)</b>                             | <b>89</b>              |



## 3.17 Other liabilities

|                       | 2021         | 2020         |
|-----------------------|--------------|--------------|
| Accrued expenses      | 2,503        | 2,049        |
| Lease liabilities     | 2,012        | 2,068        |
| Payables to suppliers | 128          | 16           |
| Other payables        | 1,368        | 2,008        |
| <b>Total</b>          | <b>6,011</b> | <b>6,141</b> |

Other liabilities consist of accrued expenses, lease liabilities, various payables to the bank's suppliers and other payables that comprise withholding tax and wage tax payables, among others.

The movements in the lease liabilities in 2021 and 2020 are as follows:

|                         | 2021         | 2020         |
|-------------------------|--------------|--------------|
| <b>Opening balances</b> | <b>2,068</b> | <b>2,154</b> |
| Additions               | 324          | 282          |
| Payments                | (380)        | (368)        |
| <b>Total</b>            | <b>2,012</b> | <b>2,068</b> |

| <b>Lease liabilities included in the statement of financial position at 31 December</b> |       |       |
|---|-------|-------|
| Current   | 443   | 381   |
| Non-current   | 1,569 | 1,687 |

### 3.18 Share Capital

Referring to article 67, paragraph 1 of Book 2 of the Dutch Civil Code, the authorized capital amounts to EUR 227.5 million. According to the Articles of Association the shares are subdivided into 500,000 ordinary shares, out of which 250,000 shares have been issued and fully paid up. All of these instruments have a par value of EUR 455 (four hundred fifty five).

### 3.19 Revaluation Reserves

The revaluation reserves as presented in the statement of financial position comprise a revaluation reserve and fair value reserve and cannot be freely distributed as they qualify as legal reserves under Dutch corporate law.

#### Revaluation reserve

Revaluation reserve is linked to the fair value of property in use by the bank as determined management based on reports from independent appraisers. The correction related to the depreciation of the assets is taken into account in the revaluation reserve.

#### Fair value reserve

This reserve encompasses the unrealized gains and losses on securities classified as FVOCI excluding impairment losses, until the investment is derecognized or impaired.

### 3.20 Defined Benefit Obligation Reserve

This item relates to actuarial gains or losses on the defined benefit pension plan for DHB Bank's Belgian employees.

### 3.21 Retained Earnings

Retained earnings can be freely distributed, except for an amount of 926 (2020: 5,039) related to the unrealized positive fair value on derivatives after tax effect that is included in the statement of profit or loss and to be treated as a legal reserve under Dutch corporate law.

## 4. STATEMENT OF PROFIT OR LOSS

### 4.1 Net interest income

| <i>Interest income from:</i>         | <b>2021</b>   | <b>2020</b>   |
|--------------------------------------|---------------|---------------|
| Loans and advances – customers       | 35,121        | 36,286        |
| Loans and advances – banks           | 4,738         | 3,799         |
| Cash and balances with central banks | 962           | 414           |
| Financial assets at FVOCI            | 572           | 1,387         |
| Securities at amortized cost         | (32)          | 113           |
| Derivative financial instruments     | (86)          | (211)         |
| Other interest income                | 42            | 77            |
| <b>Interest income</b>               | <b>41,317</b> | <b>41,865</b> |

| <i>Interest expense from:</i> | <b>2021</b>  | <b>2020</b>  |
|-------------------------------|--------------|--------------|
| Deposits from customers       | 5,156        | 5,488        |
| Due to banks                  | 1,147        | 971          |
| Lease liabilities             | 23           | 24           |
| Other interest expense        | 1            | 3            |
| <b>Interest expense</b>       | <b>6,327</b> | <b>6,486</b> |

|              |               |               |
|--------------|---------------|---------------|
| <b>Total</b> | <b>34,990</b> | <b>35,379</b> |
|--------------|---------------|---------------|

Derivative financial instruments are the net amount of interest received and paid regarding derivatives used for hedge accounting on assets.

For financial assets or financial liabilities that are not at FVPL, the total interest income amounts to 41,317 (2020: 41,865) and total interest expense amounts to 6,304 (2020: 6,462).

### 4.2 Net fee and commission income

|                            | <b>2021</b> | <b>2020</b> |
|----------------------------|-------------|-------------|
| Banking services           | 284         | 460         |
| Letter of guarantees       | 30          | 21          |
| Cash loans                 | 5           | 7           |
| Other fees and commissions | 109         | 141         |
| <b>Sub-total</b>           | <b>428</b>  | <b>629</b>  |
| Fee and commission expense | 248         | 218         |
| <b>Total</b>               | <b>180</b>  | <b>411</b>  |

There is no fee and commission income and expense respectively from derivative financial instruments that are classified as FVPL.

| Fee and commission income | 2021               |            |            | 2020               |           |            |
|---------------------------|--------------------|------------|------------|--------------------|-----------|------------|
|                           | At a point in time | Over time  | Total      | At a point in time | Over time | Total      |
| Belgium                   | 120                | -          | 120        | 286                | -         | 286        |
| Netherlands               | 194                | 112        | 306        | 273                | 65        | 338        |
| Germany                   | 3                  | -          | 3          | 4                  | 1         | 5          |
| <b>Total</b>              | <b>317</b>         | <b>112</b> | <b>429</b> | <b>563</b>         | <b>66</b> | <b>629</b> |

| Fee and commission expense | 2021       | 2020       |
|----------------------------|------------|------------|
| Netherlands                | 248        | 218        |
| Germany                    | -          | -          |
| Belgium                    | -          | -          |
| <b>Total</b>               | <b>248</b> | <b>218</b> |

#### 4.3 Result on financial transactions

|                                       | 2021         | 2020         |
|---------------------------------------|--------------|--------------|
| Results from securities transactions  | 297          | 528          |
| Results from FVOCI bank transactions  | -            | 223          |
| Results from derivatives transactions | (692)        | (1,554)      |
| <b>Total</b>                          | <b>(395)</b> | <b>(803)</b> |

'Results from securities transactions' are unrealized fair value gains and losses of debt securities held in FVPL portfolio and realized fair value gains and losses from debt instruments held in FVOCI portfolio. In this item are also included the amounts transferred from equity to the income statement on the sale of financial assets at FVOCI.

'Results from FVOCI bank transactions' are realized fair value gains and losses of bank syndicated loans held in FVOCI portfolio.

'Results from derivatives transactions' reflect fair value

results (including foreign currency translation results) on FX swap and cross currency swap transactions, which are concluded to positioning for loans and advances in other currencies, mainly USD, TRY and HUF. The differences between their spot rates and forward rates are amortized daily and recognized through the lifetime of the respective transactions.

Within the results from securities transactions, the following amounts were reclassified from equity to the statement of profit and loss in connection with the sale of securities that were part of the securities portfolio during 2021.

|  | 2021  | 2020 |
|--|-------|------|
| Gross amounts (as recorded in statement of profit or loss) | (248) | 164  |
| Net amounts (as reclassified from equity)                  | (184) | 123  |

#### 4.4 Other operating income

|                        | 2021 | 2020 |
|------------------------|------|------|
| Other operating income | 48   | 5    |

Other operating income consists of non-recurring income items.

#### 4.5 Staff expenses

|                             | 2021          | 2020          |
|-----------------------------|---------------|---------------|
| Wages and salaries          | 9,665         | 9,376         |
| Pension costs               | 1,227         | 1,790         |
| Other social security costs | 1,324         | 1,348         |
| Other staff costs           | 876           | 866           |
| <b>Total</b>                | <b>13,092</b> | <b>13,380</b> |

Current number of full-time equivalents in 2021 is 118 (2020: 111).

|                         | 2021       | 2020       |
|-------------------------|------------|------------|
| In the Netherlands      | 72         | 70         |
| Outside the Netherlands | 46         | 41         |
| <b>Total</b>            | <b>118</b> | <b>111</b> |

Pension costs consist of payments to a defined contribution plan, for which DHB Bank pays fixed contributions and there is no legal or constructive obligation to pay further

contributions. Further reference is made to note 3.15.

The Managing Board (key management) compensation is as follows:

| <b>Total remuneration</b>    | 2021         | 2020         |
|------------------------------|--------------|--------------|
| Short-term employee benefits | 1,760        | 1,670        |
| Post-employment benefits     | 98           | 161          |
| <b>Total</b>                 | <b>1,858</b> | <b>1,831</b> |

Included in the short-term employee benefits is a variable remuneration of 255 (2020: 194).

#### 4.6 Other administrative expenses

|                               | 2021  | 2020  |
|-------------------------------|-------|-------|
| Other administrative expenses | 7,882 | 6,762 |

Other administrative expenses refer to operational expenses incurred during the year. Major items in other administrative expenses are the premiums regarding deposit guarantee scheme, regulatory supervision expenses, IT expenses and communication expenses.

The expenses of the current and former members of the Supervisory Board amounted to 268 (2020: 265) in 2021, of which 250 (2020: 250) relates to the fixed remuneration and 18 (2020: 15) relates to the reimbursements of expenses.

Social charges in relation to the Supervisory Board are excluded from this and booked under personnel expenses.

Expenses related to short-term leases and leases of low-value assets are recognized in other administrative expenses and are amounted to 61 and 10, respectively (2020: 74 and 8, respectively).

This item also includes the expenses for audit and audit related services of Deloitte Accountants B.V.:

|  | 2021       | 2020       |
|--|------------|------------|
| Audit of consolidated financial statements | 245        | 191        |
| Audit related services                     | 79         | 88         |
| <b>Total</b>                               | <b>324</b> | <b>279</b> |

In addition to the audit of the financial statements Deloitte Accountants B.V. provided the following services: an audit of the regulatory reporting to DNB (Corep/Finrep), an audit of the TLTRO reporting to DNB, agreed upon procedures regarding the interest rate risk report and Deposit Guarantee

Scheme (DGS) report to DNB as well as the by Belgium law required audit/review of the Belgian Branch.

From 324, 61 was paid in 2021. The remainder is accrued in the statement of financial position as a liability.

## 4.7 Net impairment charge on financial assets

|                                   | 2021      | 2020         |
|-----------------------------------|-----------|--------------|
| Loans and advances amortized cost | 165       | 4,015        |
| Loans and advances at FVOCI       | (149)     | 135          |
| Financial guarantee contracts     | 2         | 1            |
| Securities                        | (1)       | -            |
| <b>Total</b>                      | <b>17</b> | <b>4,151</b> |

The decrease stemmed mainly from the fact that the majority of customers have resumed their normal operations and business activity in accordance with the new normal conditions in 2021. While there were no additional payment holidays requested by customers in 2021 as a result of

business disruptions due to potential prolonged duration of the pandemic. The reflection of recovery impacts in the forecasts for macroeconomic parameters also contributed to the decrease in the net impairment charge figures.

## 4.8 Taxation

### The Netherlands

Corporate income tax is levied at the rate of 25% (2020: 25%) on the worldwide income of resident companies, which is determined by modifying accounting income for certain exclusions and allowances for tax purposes for the year 2021. A unilateral decree for the avoidance of double taxation provides relief for resident companies from Dutch tax on income, such as foreign business profits derived through a permanent establishment abroad, if no tax treaty applies.

### Germany

Profit is subject to trade tax, which is calculated based on rate of the local city. Trade tax is not deductible for the calculation of corporate tax at a statutory rate of 25%. The statutory solidarity tax is 5.5% on corporate tax. The effective tax rate is estimated at 22.65%.

### Belgium

The statutory tax rate is 25% in Belgium. The effective tax rate is estimated at 37.61%.

| Reconciliation of effective tax rate               | %               | 2021           | %               | 2020           |
|--|-----------------|----------------|-----------------|----------------|
| Profit before income tax                           |                 | 12,932         |                 | 9,613          |
| Income tax using the domestic corporation tax rate | (24.81%)        | (3,208)        | (25.00%)        | (2,388)        |
| Effect of tax rates in foreign jurisdictions       | (0.18%)         | (23)           | (0.26%)         | (25)           |
| Non-deductible expenses / tax exempt items         | 0.27%           | 35             | (0.13%)         | (12)           |
| Other  | (0.05%)         | (8)            | 0.08%           | 8              |
| <b>Total</b>                                       | <b>(24.77%)</b> | <b>(3,204)</b> | <b>(25.15%)</b> | <b>(2,417)</b> |

| Income tax expense recognized in income statement | 2021           | 2020           |
|---|----------------|----------------|
| Current income tax expense                        | (3,169)        | (2,441)        |
| Deferred income tax expense                       | (35)           | 24             |
| <b>Total</b>                                      | <b>(3,204)</b> | <b>(2,417)</b> |

| Income tax related to components of other comprehensive income | 2021       | 2020         |
|--|------------|--------------|
| Revaluation reserve  | (8)        | -            |
| Fair value reserve   | 451        | (280)        |
| <b>Total</b>   | <b>443</b> | <b>(280)</b> |

DHB Bank has no tax losses and tax losses carry forward are not available.

#### 4.9 Dividends

|                             | 2021   | 2020 |
|-----------------------------|--------|------|
| Dividends proposed*         | 16,924 | -    |
| Dividend per ordinary share | 0.0677 | -    |

\* Dividends proposed amount includes net profits of 2021 and 2020.

Dividend distribution is subject to approval by the Supervisory Board and General Meeting of Shareholders and depending on the no-objection decision of DNB as per the Dutch regulations.

## 5. ADDITIONAL NOTES

### 5.1 Subsequent events

EUR 10.8 million of the Bank's non-performing loan portfolio has been fully paid in March 2022 for which a provision of EUR 1.8 million was booked in the consolidated financial statements as of 31 December 2021.

As of the writing date of this report, the Russia-Ukraine war erupted, with implications on a global scale, which is poised to affect many of the economic and political circumstances of the world.

DHB Bank does not have direct exposure to Russia and an approximate EUR 8 million exposure to Ukraine as of

31 December 2021 (reduced to EUR 6.3 million as of April 2022 thanks to collections), which is guaranteed by the borrower's strong parent entity outside Ukraine. The initial impact assessment made on the overall portfolio indicates that DHB Bank does not expect material direct negative impact in its asset quality due to Russia-Ukraine related developments.

Depending on developments and possible escalation of the conflict, the MB would adjust the bank's asset composition and increase its already high liquidity.

- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀

# OTHER INFORMATION



# Independent Auditor's Report

To the shareholders and the Supervisory Board of Demir-Halk Bank (Nederland) N.V.

## REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS 2021 INCLUDED IN THE ANNUAL ACCOUNTS

### Our opinion

We have audited the accompanying financial statements 2021 of Demir-Halk Bank (Nederland) N.V., based in Rotterdam.

In our opinion:

- ▶ the accompanying consolidated financial statements give a true and fair view of the financial position of Demir-Halk Bank (Nederland) N.V. as at 31 December 2021, and of its result and its cash flows for 2021 in accordance with International Financial Reporting Standards as adopted by the European Union (EU- IFRS) and with Part 9 of Book 2 of the Dutch Civil Code.
- ▶ the accompanying company financial statements give a true and fair view of the financial position of Demir-Halk Bank (Nederland) N.V. as at 31 December 2021, and of its result and its cash flows for 2021 in accordance with International Financial Reporting Standards as adopted by the European Union (EU- IFRS) and with Part 9 of Book 2 of the Dutch Civil Code.

The consolidated financial statements comprise:

1. The consolidated statement of financial position as at 31 December 2021.
2. The following statements for 2021: the consolidated statement of profit or loss, the consolidated statements of comprehensive income, consolidated changes in equity and consolidated cash flows.
3. The notes comprising a summary of the significant accounting policies and other explanatory information.

The company financial statements comprise:

1. The statement of financial position as at 31 December 2021.
2. The following statements for 2021: the statement of profit or loss, the statements of comprehensive income, changes in equity and cash flows.
3. The notes comprising a summary of the significant accounting policies and other explanatory information.

### Basis for our opinion

We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing. Our responsibilities under those standards are further described in the "Our responsibilities for the audit of the financial statements" section of our report.

We are independent of Demir-Halk Bank (Nederland) N.V. in accordance with the Wet toezicht accountantsorganisaties (Wta, Audit firms supervision act), the Verordening inzake de onafhankelijkheid van accountants bij assurance-opdrachten (ViO, Code of Ethics for Professional Accountants, a regulation with respect to independence) and other relevant independence regulations in the Netherlands. Furthermore, we have complied with the Verordening gedrags- en beroepsregels accountants (VGBA, Dutch Code of Ethics).

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Emphasis of the impact of the Russia/Ukraine-Crisis

The Russia/Ukraine-Crisis also impacts Demir-Halk Bank (Nederland) N.V. Management disclosed the estimated impact on financial performance and health Demir-Halk Bank (Nederland) N.V. and her plans to deal with these events or circumstances in note 6.7 of the consolidated financial statements and note 5.1 of the Company parent financial statements. Our opinion is not modified in respect of this matter.

### Materiality

Based on our professional judgement we determined the materiality for the financial statements as a whole at € 1,200,000. The materiality is based on 0.5% of Equity. We have also taken into account misstatements and/or possible misstatements that in our opinion are material for the users of the financial statements for qualitative reasons.

We agreed with the supervisory board that misstatements in excess of € 60,000, which are identified during the audit, would be reported to them, as well as smaller misstatements that in our view must be reported on qualitative grounds.

### Scope of the group audit

Demir-Halk Bank (Nederland) N.V. is at the head of a group of entities. The financial information of this group is included in the financial statements of Demir-Halk Bank (Nederland) N.V.

Our group audit mainly focused on significant group branches.

We have:

- Performed specific audit procedures ourselves for the German branch.
- Used the work of other auditors when auditing the financial information of the Belgian branch.

By performing the procedures mentioned above at group entities, together with additional procedures at group level, we have been able to obtain sufficient and appropriate audit evidence about the group's financial information to provide an opinion about the financial statements.

### Audit approach fraud risks

We identified and assessed the risks of material misstatements of the financial statements due to fraud. During our audit we obtained an understanding of the entity and its environment and the components of the system of internal control, including the risk assessment process and management's process for responding to the risks of fraud and monitoring the system of internal control and how the supervisory board exercises oversight, as well as the outcomes.

We evaluated the design and relevant aspects of the system of internal control and in particular the fraud risk assessment, as well as among others the code of conduct, whistle blower procedures and incident registration. We evaluated the design and the implementation and, where considered appropriate, tested the operating effectiveness, of internal controls designed to mitigate fraud risks.

As part of our process of identifying fraud risks, we evaluated fraud risk factors with respect to financial reporting fraud, misappropriation of assets and bribery and corruption. We evaluated whether these factors indicate that a risk of material misstatement due fraud is present.

We identified the risk of management override of control as a fraud risk. Our procedures to address this risk included the following:

- We incorporated elements of unpredictability in our audit. We also considered the outcome of our other audit procedures and evaluated whether any findings were indicative of fraud or noncompliance.
- We considered available information and made enquiries of relevant executives, directors including Internal Audit, Legal, Compliance and the Supervisory Board.
- We tested the appropriateness of journal entries recorded in the general ledger and other adjustments made in the preparation of the financial statements.
- We evaluated whether the selection and application of accounting policies by the Company, particularly those related to subjective measurements and complex transactions, may be indicative of fraudulent financial reporting.
- We evaluated whether the judgments and decisions made by management in making the accounting estimates included in the financial statements indicate a possible bias that may represent a risk of material misstatement due to fraud. Management insights, estimates and assumptions that might have a major impact on the financial statements are disclosed in note 3.3 of the financial statements. We performed a retrospective review of management judgments and assumptions related to significant accounting estimates reflected in prior year financial statements.
- For significant transactions we evaluated whether the business rationale of the transactions suggests that they may have been entered into to engage in fraudulent financial reporting or to conceal misappropriation of assets.

### Audit approach fraud risks and compliance with laws and regulation

We assessed the laws and regulations relevant to the Company through discussion with management, internal audit, compliance and the supervisory board. We have read management board minutes, communication with regulatory authorities, and reports of internal audit. We involved our compliance specialists in this evaluation.

As a result of our risk assessment procedures, and while realizing that the effects from non-compliance could considerably vary, we considered the following laws and regulations: adherence to (corporate) tax law and financial reporting regulations, the requirements under the International Financial Reporting Standards as adopted by the European Union (EU-IFRS) and Part 9 of Book 2 of the Dutch Civil Code with a direct effect on the financial statements as an integrated part of our audit procedures, to the extent material for the related financial statements. We obtained sufficient appropriate audit evidence regarding provisions of those laws and regulations generally recognized to have a direct effect on the financial statements.

Apart from these, the Company is subject to other laws and regulations where the consequences of non-compliance could have a material effect on amounts and/or disclosures in the financial statements, for instance, through imposing fines or litigation. Given the nature of the Company's business and the complexity of the regulatory environment for banks, there is a risk of non-compliance with the requirements of these laws and regulations.

Our procedures are more limited with respect to these laws and regulations that do not have a direct effect on the determination of the amounts and disclosures in the financial statements. Compliance with these laws and regulations may be fundamental to the operating aspects of the business, to the Company's ability to continue its business, or to avoid material penalties and therefore non-compliance with such laws and regulations may have a material effect on the financial statements. Our responsibility is limited to undertaking specified audit procedures to help identify non-compliance with those laws and regulations that may have a material effect on the financial statements. Our procedures are limited to:

(i) inquiry of management, the Supervisory Board, the Management Board and others within the Company as to whether the Company is in compliance with such laws and regulations and;

(ii) inspecting correspondence, if any, with the relevant licensing or regulatory authorities to help identify non-compliance with those laws and regulations that may have a material effect on the financial statements.

Naturally, we remained alert to indications of (suspected) non-compliance throughout the audit.

Finally, we obtained written representations that all known instances of (suspected) fraud or non-compliance with laws and regulations have been disclosed to us. For our conclusions, reference is made to our key audit matter on regulatory compliance.

### Audit approach going concern

Our responsibilities, as well as the responsibilities of the Management Board and the Supervisory Board, related to going concern under the prevailing standards, are outlined in the "Description of responsibilities regarding the financial statements" section below. In fulfilling our responsibilities, we evaluated management's assessment of the Company's ability to continue as a going concern for the next 12 months and considered key regulatory ratios. Based on our procedures performed, we did not identify significant doubts on the Company's ability to continue as a going concern for the next 12 months. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report.

### Our key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements. We have communicated the key audit matters to the supervisory board. The key audit matters are not a comprehensive reflection of all matters discussed.

These matters were addressed in the context of our audit of the financial statements as a whole and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

**Key audit matters**

**IMPAIRMENT ALLOWANCE FOR LOANS AND ADVANCES TO CUSTOMERS**

**DESCRIPTION**

Demir-Halk Bank (Nederland) N.V. ("DHB Bank") recognizes a loss allowance for expected credit losses ("ECL") on the loans and advances to customers. On 31 December 2021 the loans and advances to customers amounted to EUR 1,008.7 million with an associated impairment allowance for an amount of EUR 8.8 million.

The ECL of stage 1 and stage 2 loans is calculated collectively. The ECL on the stage 3 loans is calculated individually.

Because of the inherent uncertainty and risks in a number of areas when determining the impairment allowance for the loans and advances to customers, the impairment allowance is an important area of judgement and estimates by the Managing Board. Due to the high estimation uncertainty on the impairment allowance for loans and advances to customers, we consider this a key audit matter for our audit.

The impact of the Russia – Ukraine crisis is treated as a non-adjusting subsequent event. We also refer to the emphasis of matter paragraph in this report.

DHB Bank's disclosures concerning the impairment allowance for loans and advances to customers are included in note 3.7 Impairment of financial assets, note 4.6 Loans and advances - Customers and note 7 Risk Management.

**How the key audit matter was addressed in the audit**

Our procedures included testing the design, implementation and operating effectiveness of the key controls in the lending process, including registration of collateral and internal credit ratings.

We obtained an understanding of the credit monitoring process and the provisioning process within DHB Bank. We have tested the design and implementation related to macro-economic parameter updates in the ECL model. Furthermore, we have tested the design, implementation and operating effectiveness of the controls staging allocation (stage 1 to stage 2) and the timely recognition and measurement of the impairment allowances

For the collective impairment allowance, we tested the accuracy of the input data used by management to calculate the expected credit loss. We challenged management's assumptions made around the macro-economic variables (including the impact of Covid-19) and the scenarios and weightings applied in the ECL model.

The impact of Covid-19 is incorporated in the macroeconomic forward-looking information in the model. Furthermore, any Covid- 19 related forbearance measures are assessed as part of the credit risk monitoring process to identify non-performing loans. In relation to Turkish exposures, we determined the exposure to Turkish Lira is limited as DHB Bank hedges foreign currency risk. The indirect exposure is addressed by our assessment of the incorporated macroeconomic forward-looking information in the ECL calculations.

For individually assessed loan impairment allowances, we obtained corroborating and contradictory evidence to substantiate and challenge management's assertions regarding the reasonableness of the accounting estimates and the used assumptions in the individual impairment analysis.

For a selection of loan exposures, we assessed whether DHB Bank correctly applied its provisioning and staging policy and in accordance with the criteria as defined in IFRS 9.

Finally, we assessed whether the disclosures are accurate and in compliance with EU-IFRS requirements.

**Our observations**

The scope and nature of the procedures performed were appropriate and sufficient to address the key audit matter. Our procedures performed on the impairment allowance for loans and advances to customers did not result in any reportable matters.

**REGULATORY COMPLIANCE**

| DESCRIPTION   | How the key audit matter was addressed in the audit  |
|---|--|
| <p>DHB Bank operates in a highly regulated environment and is required to comply with different laws and regulations in several jurisdictions.</p> <p>In 2019 the Dutch Central Bank reported several comments, improvement areas and suggestions to DHB Bank on its examination concerning DHB Bank’s compliance framework and asked DHB Bank to prepare a recovery plan to address areas of improvement. In 2020 DHB Bank continued to work on the actions as defined in said recovery plan. We determined during the 2021 audit that the investigation has been closed.</p> <p>As non-compliance with laws and regulations may result in fines, litigations or have effect on the company’s ability to continue its operations, we consider compliance with laws and regulations a key audit matter for our audit.</p> <p>DHB Bank’s disclosure concerning regulatory compliance risks is included in note 7 Risk Management of the consolidated financial statements.</p> | <p><b>How the key audit matter was addressed in the audit</b></p> <p>We obtained an understanding of the legal and regulatory requirements for DHB Bank. We assessed the activities, internal controls and procedures the company has in place to comply with those requirements including Systematic Integrity Risk Analysis, Know Your Client procedures and Money Laundering and Terrorist Financing Act (“WWFT”). As part of our audit procedures we involved compliance experts.</p> <p>We obtained an understanding of the current status of the recovery plan, through inspection of progress reports and through inquiry with management and Head of Compliance. We assessed whether actions taken by management align with the observations of the regulator and determined that investigation was closed during financial year 2021. We inspected process improvements in order to validate managements’ responses. We evaluated the impact of the compliance examination and recovery actions on the financial statements, and we assessed the appropriateness of the disclosures based on the relevant facts and circumstances.</p> <p>Notwithstanding the foregoing, we are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.</p> <p><b>Our observations</b></p> <p>Based on our procedures performed we assessed the appropriateness of the disclosures included in the financial statements, given the relevant facts and circumstances. We have no matters to report.</p> |

**RELIABILITY AND CONTINUITY OF THE AUTOMATED SYSTEMS**

| DESCRIPTION  | How the key audit matter was addressed in the audit   |
|--|---|
| <p>An adequate infrastructure ensures the reliability and continuity of DHB Bank’s business processes and financial reporting. In addition, the continuity of the operations is highly dependent on the IT- infrastructure as also explained in note 7 Risk Management of the consolidated financial statements. Therefore, we consider reliability and continuity of the automated systems a key audit matter during our audit.</p> | <p><b>How the key audit matter was addressed in the audit</b></p> <p>We tested the reliability of the automated systems relevant for our audit of the financial statements. Furthermore, we tested the implementation of key controls ensuring that IT systems can be recovered in case disruptions occur. For this purpose, we made use of IT auditors within our audit team. These procedures included testing the design, implementation and operating effectiveness of the relevant general IT and application controls including mitigation of control deficiencies</p> <p><b>Our observations</b></p> <p>For the purpose of our audit of the financial statements we have no matters to report.</p> |

### REPORT ON THE OTHER INFORMATION INCLUDED IN THE ANNUAL REPORT

In addition to the financial statements and our auditor's report thereon, the annual accounts contain other information that consists of:

- About DHB Bank
- Report of the Supervisory Board
- Report of the Managing Board
- DHB Bank Overview
- Corporate Governance
- Other Information as required by Part 9 of Book 2 of the Dutch Civil Code

Based on the following procedures performed, we conclude that the other information:

- Is consistent with the financial statements and does not contain material misstatements.
- Contains the information as required by Part 9 of Book 2 of the Dutch Civil Code.

We have read the other information. Based on our knowledge and understanding obtained through our audit of the financial statements or otherwise, we have considered whether the other information contains material misstatements.

By performing these procedures, we comply with the requirements of Part 9 of Book 2 of the Dutch Civil Code and the Dutch Standard 720. The scope of the procedures performed is substantially less than the scope of those performed in our audit of the financial statements.

Management is responsible for the preparation of the other information, including the Management Board's Report in accordance with Part 9 of Book 2 of the Dutch Civil Code, and the other information as required by Part 9 of Book 2 of the Dutch Civil Code.

### REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

#### Engagement

We were engaged by the supervisory board as auditor of Demir-Halk Bank (Nederland) N.V. as of the year and have operated as statutory auditor ever since that financial year.

#### No prohibited non-audit services

We have not provided prohibited non-audit services as referred to in Article 5(1) of the EU Regulation on specific

requirements regarding statutory audit of public-interest entities.

### DESCRIPTION OF RESPONSIBILITIES REGARDING THE FINANCIAL STATEMENTS

#### Responsibilities of management for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with EU-IFRS and Part 9 of Book 2 of the Dutch Civil Code. Furthermore, management is responsible for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

As part of the preparation of the financial statements, management is responsible for assessing the Company's ability to continue as a going concern. Based on the financial reporting frameworks mentioned, management should prepare the financial statements using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Management should disclose events and circumstances that may cast significant doubt on the Company's ability to continue as a going concern in the financial statements.

The supervisory board is responsible for overseeing the Company's financial reporting process.

#### Our responsibilities for the audit of the financial statements

Our objective is to plan and perform the audit assignment in a manner that allows us to obtain sufficient and appropriate audit evidence for our opinion.

Our audit has been performed with a high, but not absolute, level of assurance, which means we may not detect all material errors and fraud during our audit.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. The materiality affects the nature, timing and extent of our audit procedures and the evaluation of the effect of identified misstatements on our opinion.

We have exercised professional judgement and have

maintained professional skepticism throughout the audit, in accordance with Dutch Standards on Auditing, ethical requirements and independence requirements. Our audit included e.g.:

- ▶ Identifying and assessing the risks of material misstatement of the financial statements, whether due to fraud or error, designing and performing audit procedures responsive to those risks, and obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ▶ Obtaining an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- ▶ Evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ▶ Concluding on the appropriateness of management's use of the going concern basis of accounting, and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- ▶ Evaluating the overall presentation, structure and content of the financial statements, including the disclosures.
- ▶ Evaluating whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Because we are ultimately responsible for the opinion, we are also responsible for directing, supervising and performing the group audit. In this respect we have determined the nature and extent of the audit procedures to be carried out for group entities. Decisive were the size and/or the risk

profile of the group entities or operations. On this basis, we selected group entities for which an audit or review had to be carried out on the complete set of financial information or specific items.

We communicate with the Supervisory Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant findings in internal control that we identified during our audit. In this respect we also submit an additional report to the audit committee in accordance with Article 11 of the EU Regulation on specific requirements regarding statutory audit of public-interest entities. The information included in this additional report is consistent with our audit opinion in this auditor's report.

We provide the supervisory board with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the supervisory board, we determine the key audit matters: those matters that were of most significance in the audit of the financial statements. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, not communicating the matter is in the public interest.

Amsterdam, 12 May 2022

**Deloitte Accountants B.V.**

Initial for identification purposes:

*A. den Hertog*

# Profit Appropriation

The profit appropriation that has been proposed in chapter 8 is made in conformity with article 22 of the Articles of Association, which states:

1. The company may make distributions to the shareholders and other persons entitled to the distributable profits only to the extent that the company's shareholders' equity exceeds the paid-up and called-up part of the company's capital, plus the reserves which must be maintained under the law.
2. The profits evidenced by the profit and loss accounts adopted by the general meeting of shareholders shall be at the disposal of the general meeting of shareholders.
3. The management may resolve to distribute an interim dividend against the dividend to be expected in respect of the financial year concerned, if the requirement of paragraph 1 has been met and this is evidenced by an interim net equity statement, showing the position of the own equity on, at the earliest, the first day of the third month prior to the month in which the resolution to make a distribution is announced.
4. There shall be no distribution of profits in favour of the company on the shares of depositary receipts issued therefore which the company has acquired in its own capital.
5. In computing the distribution of profits, the shares or depositary receipts issued therefore on which no distribution shall be made in favour of the company in pursuance of the provisions of paragraph 4 above, shall be disregarded.
6. The right to receive dividend shall be precluded by the lapse of five years, to be calculated from the day on which such a distribution became payable.



- Table of Contents ◀
- About DHB Bank ◀
- Report of the Supervisory Board ◀
- Report of the Managing Board ◀
- DHB Bank Overview ◀
- Corporate Governance ◀
- Consolidated Statements ◀
- Notes to the Consolidated Financial Statements ◀
- Statements ◀
- Notes to the Financial Statements ◀
- Other Information ◀
- DHB Bank Locations and Contact Details ◀

# DHB BANK LOCATIONS AND CONTACT DETAILS

## HEAD OFFICE

### Visiting Address

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Weena 780  
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Switchboard: +31 10 436 9151  
General fax: +31 10 436 9252  
Internet: [www.dhbbank.com](http://www.dhbbank.com)  
e-mail: [info@dhbbank.com](mailto:info@dhbbank.com)

### Mailing Address

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P.O. Box 23294  
3001 KG Rotterdam  
SWIFT: DHBN NL 2R  
Reuters Dealing : DHBN  
Commercial Register: Rotterdam 24199853

## GERMANY OPERATIONS

### Germany Main Branch

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Benrather Str. 8  
40213 Düsseldorf  
Telephone: +49 211 867 280  
Fax: +49 211 867 2822  
SWIFT: DHBN DE DD  
e-mail: [dusseldorf@dhbbank.com](mailto:dusseldorf@dhbbank.com)

## ISTANBUL REPRESENTATIVE OFFICE

Süzer Plaza, Askerocağı Cad.  
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Fax: +90 212 292 1940  
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## BELGIUM OPERATIONS

### Brussels Main Branch

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1000 Brussels  
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### Antwerp Office

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### Charleroi Office

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